Fund Name	FY 2022 Fund Balance	FY 2023 Fund Balance	FY 2024 Fund Balance	FY 2025 Projected Fund Balance	FY 2026 Projected Fund Balance	FY 2026 Fund Balance %	Target Fund Balance % (8% to 22%)	Target Fund Balance	Meets Fund Balance Requirements	Purpose of Fund	Revenue Sources	Notes
Planning & CD	(\$212,464)	\$105,125	\$133,620	\$55,083	\$53,288	3.79%	17%	\$238,885	Does not meet requirements	Planning Division operations.	United Planning Work Program, Planning permit fees, misc. licenses, State grants, County levy, and 22% General Fund support.	The Planning Division accounts for subdivision reviews, annexations, rezoning, transportation planning, historic preservation, and other related planning services within the City. Target fund balance set at 17%. Fund received CARES Act replenishment of \$297,500 in FY2023 and additional \$105,000 General Fund subsidy.
Natural Resources	\$332,751	\$333,201	\$201,411	\$178,177	\$7,917	0.74%	17%	\$182,787	Does not meet requirements	Operational funding for arboriculture, horticultural, and natural resource services in all public property and right-of-ways within the City.	Special assessments in the Boulevard District 68%; General Fund 28%, 4% Other.	Target fund balance set at 17% of operations. 15% assessment increase in FY 2026.
Golf Courses	(\$530,804)	(\$902,890)	(\$643,941)	(\$496,270)	(\$196,170)	NA	NA	NA	Does not meet requirements	Operation of two eighteen hole golf courses. Eagle Falls Golf Club and Anaconda Hills Golf Course. The City signed contract for management of the golf courses with CourseCo effective February 1, 2019.	Charges for services 100%.	Under management of CourseCo the significant cash deficit in the Golf Courses Fund has decreased dramatically. The agreement with CourseCo was renewed in FY2025 with a dedicated plan to pay off the remaining debt owed to the General Fund within 3 years.
Swimming Pools	\$472,771	\$530,889	\$378,986	\$12,044	(\$149,164)	-18.58%	17%	\$136,513	Does not meet requirements	Operation and maintenance of three city swimming pools.	Charges for services 67%; General Fund 33%.	Target fund balance was set at 17% of operating budget. This does not include amount needed for equipment replacement. \$139,000 general fund subsidy received by this fund was transferred to Aim High Big Sky in FY2025. Additional subsidy of \$80,000 in FY2026 to support operations until the operations study of P&R is complete.
Aim High Big Sky	\$0	\$0	\$169,995	(\$183,671)	(\$304,624)	-17.99%	17%	\$287,888	Does not meet requirements	Accounts for revenues and expenses related to the Aim High Big Sky rec center, rec programs, and other miscellaneous fee-based recreation programs.	Charges for services 74%; General Fund 25%, Other 1%	Target fund balance set at 17% of operations. This does not include balance needed for capital maintenance. Aim High Big Sky opened in FY2025. Additional subsidy of \$100,000 in FY2026 to support operations until P&R operations study is complete.
Parking	\$102,913	\$171,449	\$143,760	\$19,905	\$47,470	6.27%	17%	\$128,636	Does not meet requirements	Public parking maintenance and operations. P&CD administers a management contract with APCOA/Standard Parking for day-to-day operations of parking facilities and enforcement.	Parking fines and fees.	Target does not include balance needed for repairs or capital improvements. Target fund balance is set at 17% of operations. A proposed TIF request will be made from the Downtown TIF for support of operations. Proposed removal of courtesy tickets will increase fine revenue.
Recreation	\$19,805	\$25,571	(\$245,629)	(\$144,434)	(\$78,162)	NA	NA	NA	Does not meet requirements	Closure of rec center in FY2025. Lease revenue remains until building is sold	Charges for services 100%.	New Aim High Big Sky recreation center opened in FY2025. Proceeds from the sale of the building will pay off the deficit.
Multi-Sports	\$31,087	\$28,545	(\$8,674)	(\$49,053)	(\$56,166)	-44.45%	17%	\$21,482	Does not meet requirements	Multi-sports complex operations and maintenance.	Charges for service - lease 100%.	Target fund balance set at 17%. This does not include balance needed for repairs. Operations study of P&R will be completed in FY 2026.
Civic Center Events	\$371,067 unrestricted; \$29,263 restricted	\$300,586 unrestricted; \$29,263 restricted	\$40,820 unrestricted; \$29,263 restricted	(\$160,712) unrestricted; \$29,263 restricted	(\$259,038) unrestricted; \$29,263 restricted	(40.28%) unrestricted	17%	\$109,336	Does not meet requirements	Operations, including the promotion and coordination of the use of the Civic Center arena, auditorium, ballroom, and Gibson Room.	Charges for Services 54%; General Fund 43%; Other 3%	Target fund balance was set at 17% of operations. This does not include balance needed for repairs or capital improvements. Additional subsidy of \$100,000 in FY2026 and an operations study will be complete in FY2026.
Health and Benefits	\$1,951,205	\$3,299,283	\$2,934,227	\$3,078,640	\$2,813,723	21.89%	50%	6 month of premiums, \$5,607,976	Does not meet requirements	Fund operates the city's group health insurance plan and processes and payments of health insurance premiums. Changed to a self-funded plan administrated by Blue Cross and Blue Shield in FY2022.	Health Insurance premiums paid by the City, City employees and retirees. 5% increase to rates in FY2026 and employee share increasing from 15% to 20%.	City transitioned to a self-funded plan as of 7/1/2021. Target fund balance/cash balance is 6 months of premiums. Cash balance is currently \$4,823,745.
General Fund	\$7,156,251 Unreserved \$4,584,830 Reserved	\$7,156,251 Unreserved \$3,523,137 Reserved	\$11,000,824	\$10,886,763	\$10,238,918	23.80%	22%	\$9,465,768	Meets requirements	The General Fund serves as the chief operating fund of the City. The General Fund is used to account for all financial resources not accounted for in some other fund.	Major Revenues: 66% Taxes, 24% Intergovernmental.	As of FY2024, CARES balance in General Fund included in unreserved balance.
COVID Recovery Fund	\$22,646,682	\$17,967,812	\$6,999,321	\$7,298,190	\$7,298,190	NA	NA	NA	Meets requirements	The COVID Recovery Fund was created in FY 2021 to account for money received for the CARES Act (payment through the State of MT) and American Recovery Act funds.	FY 2021 CARES money and 2021 and 2022 ARPA funds.	There is no minimum balance requirement.
Park & Recreation Special Revenue Fund	\$646,385	\$554,057	\$295,374	\$537,252	\$491,649	NA	NA	NA	Meets requirements	Used for donations and contributions related to Parks and Recreation, including Park Land "Trust" and special events.	Cash in lieu of parkland dedication, special events, projects. Most of the funds are restricted for park purposes only.	The City Commission has adopted a policy establishing the appropriate use of park land trust monies. The fund is to match grants for park projects and special events. Revenue from park leases have been committed to pay off loans for special improvements to facilities and other capital improvements (tennis courts). No target fund balance required. Operating expenses are not paid through this fund.

Fund Name	FY 2022 Fund Balance	FY 2023 Fund Balance	FY 2024 Fund Balance	FY 2025 Projected Fund Balance	FY 2026 Projected Fund Balance	FY 2026 Fund Balance %	Target Fund Balance % (8% to 22%)	Target Fund Balance	Meets Fund Balance Requirements	Purpose of Fund	Revenue Sources	Notes
Parkland Trust Fund	\$134,618	\$171,030	\$178,317	\$183,912	\$183,912	NA	NA	NA	Meets requirements	Used for donations and contributions related to Park Land "Trust".	Cash in lieu of parkland dedication. All funds are restricted for park purposes only.	The City Commission adopted a policy establishing the appropriate use of park land trust monies.
Library	\$489,465	\$455,453	\$1,745,647	\$1,943,820 Unreserved; \$585,000 Reserved	\$1,981,241 Unreserved; \$585,000 Reserved	71.63% unreserved	17%	\$470,196	Meets requirements	Library operations. A new division was setup to account for the passage of the 15 additional voted mills.	90% Taxes, 3.5 mills from General Fund, 10% Other: County, State Aid, Fines and Fees, and Donations.	FY2024 was first year of the passage of the 15 additional voted mills. Target fund balance set at 17%.
Library Foundation	\$342,319	\$375,410	\$343,820	\$282,420	\$318,749	NA	NA	NA	Meets requirements	Accounts for restricted and unrestricted donations for the library.	Donations.	No target fund balance required. Operating expenses are not paid through this fund.
Central Montana Ag Tech TID	\$1,636,347	\$2,001,429	\$2,828,867	\$3,455,456	\$3,978,031	NA	NA	NA	Meets requirements	Central Montana Ag Tech Park TID activities.	Tax Increment.	No target fund balance required. Operating expenses are not paid through this fund. Issued debt of \$1.5 million in FY 2020, district extended an additional 20 years.
Airport TID	\$319,287	\$212,362	\$309,325	\$451,825	\$580,111	NA	NA	NA	Meets requirements	Airport TID activities.	Tax Increment.	No target fund balance required. Operating expenses are not paid through this fund. Debt was issued in FY 2024 extending the District.
East Industrial Ag Tech Park	\$153,387	\$199,236	\$239,642	\$265,118	\$294,097	NA	NA	NA	Meets requirements	East Industrial Ag Tech Park activities.	Tax Increment.	District had first increment in FY 2015. No target fund balance required. Operating expenses are not paid through this fund. 85% of tax increment each year is paid to GFDA.
Economic Revolving	\$20,437	\$20,511	\$20,719	\$20,829	\$20,829	NA	NA	NA	Meets requirements	Economic development activities.	Various.	No target fund balance required. Operating expenses are not paid through this fund.
Permits	\$744,491	\$852,120	\$710,907	\$628,258	\$480,067	26.79%	17%	\$304,685	Meets requirements	Building permit operations.	Building Permit fees.	Fund balance is over targeted 17%. Fund balance is dependent on building permit activity.
Portage Meadows	\$109,327	\$133,463	\$161,429	\$179,799	\$5,013	5.28%	17%	\$16,126	Meets requirements	Maintains the Green belt of the Portage Meadows Addition for 186 properties.	Special Assessments.	Target fund balance set at 17% of operations. This does not include amounts needed for Capital Outlay for irrigation. 6% assessment increase in FY 2026. Irrigation upgrades budgeted in FY 2026 with use of fund balance available.
Park Maintenance District	\$7,218,287	\$4,722,229	\$3,378,710	\$3,496,774	\$3,086,375	289.15%	17%	\$181,458	Meets requirements	Accounts for assessments of the Park Maintenance District established in FY2019 and corresponding projects around the City.	Park Maintenance District Assessment. The assessment since creation of the district has been \$1,500,000.	Debt of \$9,940,000 issued in FY 2022 for the match of a federal grant so a \$20,000,000 aquatic and recreation center could be built. The annual debt services is \$705,000.
Street District	\$4,838,409	\$5,051,143	\$7,703,249	\$7,662,641	\$5,156,708	71.45%	17%	\$1,226,917	Meets requirements	Street/Alley/Right-of-Way Repair and Maintenance	Street Assessment Dec/June Gas Tax State Entitlement (HB 124).	Target fund balance set at 17%. This does not include amounts needed for Capital Outlay. 10% assessment increase in FY 2026. Fund meets requirements because of anticipated timing of capital outlay.
Support and Innovation	\$80,972	\$99,061	\$92,813	\$95,608	\$95,608	NA	NA	NA	Meets requirements		Tourism Business Improvement District and Business Improvement District Assessments.	No target fund balance required. Operating expenses are not paid through this fund. Fund is a direct pass-through to the BID and TBID.
Gas Tax BaRSAA	\$2,480,320	\$1,657,437	\$1,568,560	\$0	\$0	NA	NA	NA	Meets requirements	Account for the additional State Gas tax the City will receive for improvements.	Additional State Gas Tax	This fund was created in FY 2018 to account for the additional state gas tax to be used for improvements. Balance of fund will be used for pending projects. Gas Tax BaRSAA revenue moved to the Street Fund in FY 2024.
911 Special Revenue	\$988,811	\$1,193,311	\$1,371,818	\$1,448,001	\$1,726,216	NA	NA	NA	Meets requirements	Emergency Telephone 911 Revenue Fee ("911 Quarters") fund. Used for operation of the regional dispatch center.	Fee charged to each subscriber in the state for 911 services. Regulated by the State.	The current Interlocal agreement impacts how the funds are tracked and dispersed. No target fund balance required. Operating expenses are not paid through this fund.
Police Special Revenue	\$265,745	\$353,396	\$462,446	\$418,940	\$462,363	NA	NA	NA	Meets requirements	Fund used to administer grants received by the police department, police special projects and drug enforcement activities.	Grants and drug seizures.	Drug seizures are kept in this fund and are used to fund drug enforcement activities as needed. Small grants received by PD are held in the account (i.e. ballistic vests, foundation money for HRU equipment). There is no limit to this fund and the seizure/grant money is kept separate. No target fund balance required. Operating expenses are not paid through this fund.
HIDTA Special Revenue	\$37,512	\$47,152	\$85,722	\$141,919	\$200,936	282.08%	17%	\$12,110	Meets requirements	Fund used to administer the (High Intensity Drug Trafficking Area) HIDTA program.	Grants and drug seizures.	Fund was created in FY 2013 to account for the HIDTA program. Target fund balance set at 17% of operations.
Fire Special Revenue	\$18,917	\$31,705	\$65,371	\$62,031	\$68,631	NA	NA	NA	Meets requirements	State Haz-Mat Team program activities and other miscellaneous grants and projects.	Some funding comes from the State of Montana. Other funds come from charges for services including transport fees (starting FY 2023) and grants.	If the state failed to maintain funding the Haz-Mat program, the City would have to discontinue or drastically reduce this program. No target fund balance required. Operating expenses are not paid through this fund.

Fund Name	FY 2022 Fund	FY 2023 Fund	FY 2024 Fund	FY 2025 Projected Fund	FY 2026 Projected Fund	FY 2026 Fund	Target Fund Balance %	Target Fund	Meets Fund Balance	Purpose of Fund	Revenue Sources	Notes
	Balance	Balance	Balance	Balance	Balance	Balance %	(8% to 22%)	Balance	Requirements	Pays direct & indirect costs associated with administration of CDBG program (salary for the	Federal Block Grant monies, revolving loan fund principal and interest payments.	The fund balance is due to the City's Revolving Loan Funds on hand. No target fund balance.
Federal Block Grant - CDBG	\$1,245,914	\$1,483,427	\$769,397	\$190,323	\$190,826	NA	NA	NA	Meets requirements	Grants Administrator, Grant Specialist). Non- programmed funds should be utilized in the short term. Funds the Deferred Payment and the City's Revolving Loan Funds.		
HOME Grant	\$51,289	\$57,894	\$60,719	\$5,404	\$5,404	NA	NA	NA	Meets requirements	HOME Program revenue and some administrative costs. Non programmed funds to be utilized in the short term.	Federal grant funds.	This fund is used to account for the federal grant funds received through the HOME investment Partnership Program to expand the supply of decent, safe, sanitary, and affordable housing, with primary attention to rental housing for very low to low income people. No target fund balance.
Housing Authority	\$0	\$0	\$0			NA	NA	NA	Meets requirements	Housing Authority personal service and internal service charges.	Housing Authority.	This is the fund that the personal services and internal services are paid for the employees of the Housing Authority. It is a pass-through fund. No target fund balance required. This City is reimbursed bi-weekly for all expenses.
Street Lighting Districts	\$1,529,134	\$1,339,776	\$1,210,602	\$1,087,058	\$1,004,863	64.00%	50%	\$784,993	Meets requirements	Account for the collection of assessments and subsequent payment of special lighting district costs.	Special Assessments.	The target fund balance is higher for this fund than the normal range because the only source of revenue is assessments received in December and June. The lighting district bills (mostly electricity) are paid monthly. A fund balance of at least 6 months of expenses is appropriate. 5.2% assessment increase in FY 2026.
Soccer Park Bond	\$46,114	\$38,316	\$24,699	\$24,699	\$24,699	NA	NA	NA	Meets requirements	Collects revenue and expends funds on the Soccer Park general obligation debt.	Taxes - voted general obligation debt.	A minimal amount of reserve is needed for the payment on the soccer park debt. No target fund balance required. Operating expenses are not paid through this fund. Last debt payment was 6/30/2024.
West Bank TID	\$727,214	\$1,333,546	\$1,722,360	\$884,965	\$1,475,685	NA	NA	Specific reserves are required for this fund because of debt service requirements.	Meets requirements	Collects revenue and makes the payment on the West Bank TID debt.	Tax Increment.	A reserve of \$353,993 is required in the West Bank TID Fund.
Downtown TID Bonds	\$4,381,915	\$5,010,258	\$5,600,504	\$6,098,616	\$4,488,941	NA	NA	Specific reserves are required for this fund because of debt service requirements.	Meets requirements	Collects revenue and makes the payment on the Downtown TID debt.	Tax Increment.	A reserve of \$414,150 is required in the Downton TID Bonds Fund. Balance from original Downtown TID fund transferred here in FY2022.
Improvement District Revolving / Improvement District Projects	\$51,669	\$44,590	\$44,763	\$44,590	\$29,966	NA	NA	NA	Meets requirements	Account for Improvement District Projects.	Improvement District Assessments.	A minimal amount of reserve is needed for the payment on the improvement district debt. No target fund balance required. Operating expenses are not paid through this fund
Mast Debt SILD	\$51,963	\$58,113	\$58,817	\$59,760	\$65,503	NA	NA	NA	Meets requirements	Account for Street Lighting debt.	Special Improvement Lighting District Assessments.	A minimal amount of reserve is needed for the payment on the Special Improvement Lighting District. No target fund balance required. Operating expenses are not paid through this fund.
General Obligation Taxable Bonds	\$8,918	\$0	\$0	\$0	\$0	NA	NA	NA	Meets requirements	The general obligation taxable bonds that were used to refinance the Highwood Generating Station Feasibility Study.	General Fund.	A minimal amount of reserve is needed for the payment on the general obligation debt. No target fund balance required. Operating expenses are not paid through this fund. The last debt service was in FY 2022, and the fund was closed in FY2023.
General Capital Projects	\$395,705	\$457,053	\$474,264	\$191,510	\$191,510	NA	NA	NA	Meets requirements	Accounts for specific governmental capital projects.	Various.	No target fund balance required.
Downton TID Capital Projects	\$2,558,566	\$591,498	\$0	\$0	\$0	NA	NA	NA	Meets requirements	Account for the Downton TID Civic Center Façade construction.	Bond issuance from the Downtown TID.	No amount of reserve is needed as the fund is used to account for the construction of the Civic Center Facade. Construction was completed in FY2024.
Hazard Removal	\$20,932	\$21,119	\$19,639	\$6,567	\$6,567	NA	NA	NA	Meets requirements	This fund is used to fund operations for removal of dangerous buildings and cleanup of problem properties when the property owner is financially unable or unwilling to correct it.	Lien payments and General Fund.	Fund can be completely depleted by one project and not be paid back for many years. No target fund balance required. Operating expenses are not paid through this fund.
Water	\$12,883,961 Unreserved; \$3,744,182 Reserved	\$8,729,024 Unreserved; \$3,799,416 Reserved	\$7,818,730 Unreserved; \$3,853,488 Reserved	\$3,942,932 Unreserved; \$3,853,488 Reserved	\$2,221,736 Unreserved; \$3,853,488 Reserved	17.01% unreserved	8%	\$1,045,023 (O & M) \$2,000,000 (Capital) .	Meets requirements	Water treatment operations and maintenance activities. Provides adequate revenue to cover bond covenants.	User fees.	Primary regulatory requirements are driven by the Safe Drinking Water Act and Clean Water Act. Other significant regulatory requirements are the Clean Air Act, DOT, OSHA and others. Unreserved fund balance does not include required bond reserves. 21.17% charge for service increase in summer of 2026.

Fund Name	FY 2022 Fund Balance	FY 2023 Fund Balance	FY 2024 Fund Balance	FY 2025 Projected Fund Balance	FY 2026 Projected Fund Balance	FY 2026 Fund Balance %	Target Fund Balance % (8% to 22%)	Target Fund Balance	Meets Fund Balance Requirements	Purpose of Fund	Revenue Sources	Notes
Sewer	\$16,761,099 unreserved; \$3,283,869 reserved	\$14,416,921 unreserved; \$3,323,508 reserved	\$11,298,622 unreserved; \$3,362,645 reserved	\$1,527,825 unreserved; \$3,362,645 reserved	\$2,239,880 unreserved; \$3,362,645 reserved	23.78% unreserved	8%	\$753,614 (O & M) \$2,000,000 (Capital)	Meets requirements	Wastewater treatment operations and maintenance activities. Provides adequate revenue to comply with bond covenants.	User fees.	Primary regulatory requirements are driven by the Clean Water Act. Other significant regulatory requirements are the Clean Air Act, DOT, OSHA and others. Unreserved fund balance does not include required bond reserves. Target fund balance of O & M set at 8%. 26.26% charge for service increase in summer of 2026.
Storm Drain	\$4,476,434, unreserved; \$946,308 reserved	\$6,458,069 unreserved; \$802,998 reserved	\$8,617,271 unreserved; \$660,638 reserved	\$7,344,560 unreserved; \$660,638 reserved	\$6,862,992 unreserved; \$660,638 reserved	382.34% unreserved	8%	\$143,599 (O & M)	Meets requirements	Storm water operations and maintenance. Provide adequate revenue to comply with bond covenants.	User fees.	Primary regulatory requirements are driven by our MS4 permit including requirements from the EPA, DEQ and others. Unreserved balance does not include required bond reserves. Target fund balance of O & M set at 8%. 57.6% charge for service increase in summer 2026.
Sanitation	\$1,361,581	\$1,768,897	\$2,626,918	\$1,928,341	\$1,761,182	31.62%	8%	\$445,538	Meets requirements	Sanitation services for commercial and residential customers. Includes utility container rental and commercial cardboard collection.	Fees charged to customers.	Revenue figured at a six month average, monthly collections average one month behind. The target fund balance is set at 8% of the operating budget. This does not address the target needed for equipment replacement. 8% residential and 10% commercial charge for service increase in spring 2026.
911 Dispatch Center	\$2,452,397	\$2,692,972	\$2,847,971	\$2,773,487	\$2,334,380	80.98%	17%	\$490,035	Meets requirements	Fund used for operations of 911 dispatch center and equipment upgrades/software purchases for the center.	Charges for service to the agencies using the center. Internal service charges to police & fire 57%. City 911 Qtrs. 16%.	Target fund balance set at 17%. This target amount does not include amounts needed for replacement of equipment or repairs on building.
Ice Breaker Run	\$36,827	\$41,819	\$65,917	\$41,791	\$27,824	31.24%	17%	\$15,141	Meets requirements	Ice Breaker Run.	Charges for service 100%.	Accounts for revenue and expenses of the Ice Breaker Run. Target fund balance set at 17%.
Central Garage	\$2,329,961 unrestricted \$1,557,899 restricted	\$2,862,435 unrestricted \$1,557,899 restricted	\$1,789,878 unrestricted \$1,557,899 restricted	\$1,934,717 unrestricted \$1,557,899 restricted	\$2,054,172 unrestricted \$1,557,899 restricted	52.00% unrestricted	8%	\$1,189,679 for operations; ERS Improvement amounts vary	Meets requirements	Vehicle maintenance, purchase, and repair for the equipment revolving schedule.	Internal Service Charges.	An Internal Service fund. Target fund balance set at 8% of operations. Revenue is received every month. This target does not include amount needed for replacement of equipment.
Information Tech Fund	\$20,443 unrestricted \$213,953 restricted	(\$40,493) unrestricted \$213,953 restricted	\$165,528 unrestricted \$213,953 restricted	\$782,564 unrestricted \$213,953 restricted	\$788,967 unrestricted \$213,953 restricted	32.19% total	8%	\$184,661 unrestricted; ERS Improvement amounts vary	Meets requirements	Centralized and personal computer operations, equipment services, and support.	Internal Service Charges.	An Internal Service fund. Target fund balance set at 8% of operations. Revenue is received every month. This target does not include amount needed for replacement of equipment.
Insurance & Safety	\$324,619	\$318,254	\$363,362	\$367,461	\$288,835	13.16%	8%	\$175,531	Meets requirements	Central insurance and safety program costs of the City, which includes centralized handling of premium payments, claims processing, and general insurance administration.	Internal Service Charges.	An Internal Service fund. Target fund balance set at 8% of operations. Revenue is received at the beginning of the year.
Human Resources	\$97,834	(\$21,966)	\$13,977	\$116,089	\$112,350	9.38%	8%	\$95,825	Meets requirements	Fund supports Human Resources Department operations and services.	Internal Service Charges.	An Internal Service fund. Target fund balance set at 8% of operations. Revenue is received every month.
City Telephone	\$51,249	\$67,649	\$86,652	\$206,047	\$206,043	87.97%	8%	\$18,738	Meets requirements	Fund for city switchboard/ telephone system at the	Internal Service Charges.	An Internal Service fund. Target fund balance set at 8% of operations. Revenue is received every month. This target does not include amount needed for replacement of equipment.
Finance	\$324,430	\$408,573	\$481,786	\$493,268	\$292,315	11.73%	8%	\$199,382	Meets requirements	Centralized services for accounting, investments, utility billing & customer service, debt issuance, mail and capital asset tracking.	Internal services funded: 66% Utility Funds; 14% General Fund; rest of funding charged to other funds.	An Internal Service fund. Target fund balance set at 8% of operations. Revenue is received every month.
Engineering	\$602,710 unrestricted; \$36,922 restricted	\$618,180 unrestricted; \$36,922 restricted	\$555,859 unrestricted; \$36,922 restricted	\$618,459 unrestricted; \$36,922 restricted	\$385,607 unrestricted; \$36,922 restricted	15.11% total	8%	\$223,668 unrestricted	Meets requirements	Design and management of city infrastructure projects; review, management and inspection of privately funded infrastructure to be dedicated to the City; and SID development.	Internal Service Charges from other Public Works Divisions based on services rendered; inspection fees from private developers and for repairs; sale of maps and bid documents.	An Internal Service fund. Target fund balance set at 8% of operations. Revenue is received every month. This target does not include amount needed for replacement of equipment.
Public Works Admin	\$268,745	\$357,323	\$433,900	\$435,949	\$184,968	22.58%	8%	\$65,531	Meets requirements	Planning, organizing & coordinating 3 public works branches.	Internal Service Charges.	An Internal Service fund. Target fund balance set at 8% of operations. Revenue is received every month. This target does not include amount needed for replacement of equipment or repairs.
Civic Center Facility Services	\$175,194 unrestricted; \$97,116 restricted	\$156,555 unrestricted; \$97,116 restricted	\$262,246 unrestricted; \$97,116 restricted	\$290,225 unrestricted; \$97,116 restricted	\$168,100 unrestricted; \$97,116 restricted	31.60% total	8%	\$67,140	Meets requirements	Maintenance and operation of the Civic Center.	Internal Service Charges.	An Internal Service fund. Target fund balance is 8%.