



## **The Weekly Update – April 14, 2022**

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***Attachments:***

1. Journal of City Commission Work Session, April 5, 2022
2. Department Monthly Update, March, 2022
3. Community Brochure compiled by the City Manager's Office

**JOURNAL OF COMMISSION WORK SESSION**  
**April 5, 2022**

City Commission Work Session  
Civic Center, Gibson Room 212

Mayor Pro Tempore Wolff presiding

**CALL TO ORDER: 5:30 PM**

**CITY COMMISSION MEMBERS PRESENT:** Susan Wolff, Joe McKenney, Eric Hinebauch, and Rick Tryon. Mayor Bob Kelly was excused.

**STAFF PRESENT:** City Manager Greg Doyon and Deputy City Manager Chuck Anderson; City Attorney Jeff Hindoien and Deputy City Attorney David Dennis; Finance Director Melissa Kinzler and Finance Grant Administrator Tom Hazen; Public Works Director Paul Skubinna and Public Works Sanitation Manager Ross Bartell; Municipal Court Judge Steve Bolstad and Court Supervisor Morgan Medvec; Fire Chief Jeremy Jones; Police Chief Jeff Newton; and, Deputy City Clerk Darcy Dea.

**PUBLIC COMMENT**

**Rebecca Engum**, Great Falls Montana Tourism, reported that assessment revenues have declined for eight quarters since the start of COVID-19 in 2020 and Montana Tourism has estimated a loss of approximately \$350,000 due to COVID-19. Tourism from June to September are the highest months for leisure travel in Great Falls and from February to August Great Falls Montana Tourism works on proposals to bring conventions and events to the City. Ms. Engum requested that the Commission consider using ARPA funds timely to aid in tourism recovery.

Commissioner Hinebauch expressed support with regard to utilizing ARPA funds for Great Falls Montana Tourism.

Mayor Pro Tempore Wolff received clarification that Ms. Engum could provide the Commission a proposal with an amount.

**Beth Morrison**, Cascade County Substance Abuse Prevention and Alliance for Youth, expressed appreciation to the Commission for its efforts with regard to adding marijuana to the existing social host ordinance. She explained that social host ordinances are a strong deterrent, a good tool to have, provide the community with an expectation that there are consequences for hosting underage drinking or marijuana use and indicates that the City cares about the welfare of the youth in the community.

**1. SANITATION DIVISION 2022 RATE ANALYSIS.**

Public Works Director Paul Skubinna reviewed and discussed the following PowerPoint:

**JOURNAL OF COMMISSION WORK SESSION**  
**April 5, 2022**

## City of Great Falls Sanitation Division

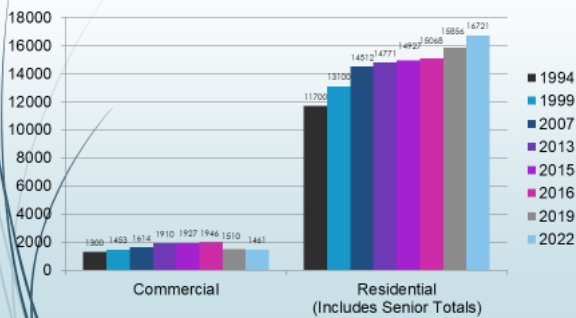
### 2022 RATE ANALYSIS

City Commission  
Work Session  
April 5, 2022

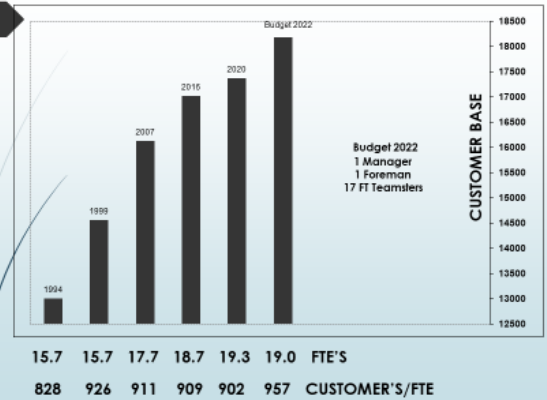
### City Sanitation Customer Base

City Utility Customer Base FY 2022	20,961	100%
City SN Residential Customers	16,721	
City SN Commercial Customers	1,461	
<b>Total City</b>	<b>18,182</b>	<b>87%</b>
Republic Residential Customers	2,210	
Republic Commercial Customers	579	
<b>Total Republic</b>	<b>2,779</b>	<b>13%</b>

### City Sanitation Customer Base



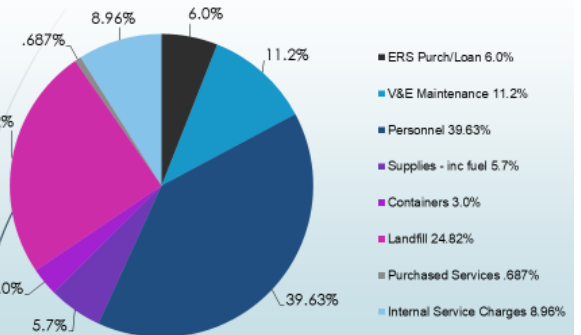
### City Sanitation Collection Staffing



### MAJOR RATE DRIVERS

- Landfill Costs** - 24.82% of Budget (Approx. \$1,027,000 per year)
  - 1.4% CPI Increase 2021
  - 6.85% CPI Increase 2022
- Personnel Costs** - 39.63% of Budget
  - 3.0% annual increase last 4 years
- Vehicle Replacement** - Intercep Loan Final Payment Feb 2022
  - 6% of Budget (Updating Fleet)
  - Approx. \$248,000 per year
- Vehicle Maintenance** - 11.2% of Budget
  - Approx. \$464,000 per year

### Sanitation Operating Costs Adopted FY 2021-2022



# JOURNAL OF COMMISSION WORK SESSION

## April 5, 2022

### Sanitation Fleet Residential

YEAR	MANUFACTURER	MODEL
2012	Mack	LEU 613
2015	Peterbilt	320
2016	Peterbilt	PB 320
2017	Auto Car	ACX 64
2017	Auto Car	ACX 64
2018	Auto Car	Expiditor
2018	Auto Car	Expiditor
2019	Peterbilt	520
2021	Peterbilt	PB 520 Side Loader

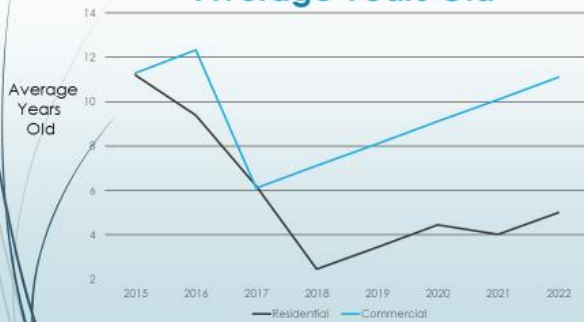
Average Residential Fleet Age 5 years

### Sanitation Fleet Commercial

YEAR	MANUFACTURER	MODEL
2003	Volvo (Cardboard Collection)	WX64
2003	Sterling (Backup Roll-Off)	LT9500
2007	Sterling (Backup Commercial/Brush)	LT9500
2007	American LaFrance	Condor
2010	Kenworth	T800
2013	Peterbilt	320
2016	Kenworth	T440
2016	Kenworth	T800
2017	Kenworth	T440
2017	Kenworth	T440

Average Commercial Fleet Age 11.1 Years

### Sanitation Fleet Average Years Old



Targeted Life Span: Residential 6-8 years Commercial 10 years

### Internal Maintenance Charges With Both Plans

FY Year	Actual/Projected	Plan with no changes 7% increase per year	Plan with Intercap Loan & new trucks 2016
2016	Actual	\$ 432,530.00	\$ 432,530.00
2017	Actual	\$ 462,807.10	\$ 459,543.00
2018	Actual	\$ 495,203.60	\$ 487,217.00 *
2019	Actual	\$ 529,867.85	\$ 431,411.00 *
2020	Actual	\$ 566,958.60	\$ 406,661.00 *
2021	Actual	\$ 606,645.70	\$ 442,284.00 *
2022	Projected	\$ 649,110.90	\$ 463,933.00
2023	Projected	\$ 694,548.66	\$ 473,211.66
2024	Projected	\$ 743,167.07	\$ 482,675.89
2025	Projected	\$ 795,188.76	\$ 492,329.41
Total Cost		\$5,976,028.24	\$4,571,795.96

Expected Savings With New Units \$1,404,232.28

\*With Building Improvements Added \$22,500

Average Fleet Age In 2015: C: 11.33 years R: 11.2 years  
In 2022: C: 9.10 years R: 6.0 years

### Total Sanitation Fund Cash Flow with Capital Outlay/ Debt Service without Depreciation

	FY 2020 Actual	FY 2021 Actual	Projected FY 2022 No Revenue Increase	Projected FY 2023 Proposed Revenue Increase	Projected FY 2024 Proposed Revenue Increase	Projected FY 2025 Proposed Revenue Increase	Projected FY 2026 Proposed Revenue Increase	Projected FY 2027 Proposed Revenue Increase
Beginning Unrestricted Cash Balance	\$ 318,290	\$ 510,142	\$ 713,724	\$ 692,843	\$ 1,018,893	\$ 996,753	\$ 996,750	\$1,018,317
<b>Revenues</b>								
Commercial Utility	\$ 1,930,133	\$ 1,491,942	\$ 1,491,942	\$ 1,597,136	\$ 1,676,993	\$ 1,760,843	\$ 1,848,885	\$1,941,320
Utility Equipment Rentals	\$ -	\$ 75,740	\$ 73,740	\$ 81,114	\$ 85,170	\$ 89,428	\$ 93,960	\$ 98,695
Cardboard	\$ -	\$ 16,552	\$ 18,552	\$ 20,487	\$ 21,424	\$ 22,499	\$ 23,624	\$ 24,805
Total Commercial	\$ 1,930,022	\$ 1,544,234	\$ 1,544,234	\$ 1,698,657	\$ 1,783,490	\$ 1,872,770	\$ 1,966,469	\$2,064,720
Residential	\$ 2,690,385	\$ 2,644,810	\$ 2,690,385	\$ 2,959,424	\$ 3,107,385	\$ 3,262,764	\$ 3,425,963	\$3,597,316
Interest	\$ 4,261	\$ 2,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sale of Scrap & Rights	\$ 772	\$ 428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Insurance Recovery	\$ 89,403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unrestricted Revenue	\$ -	\$ -	\$ 148,880	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 4,215,039	\$ 4,287,039	\$ 4,398,889	\$ 4,665,081	\$ 4,887,985	\$ 5,142,534	\$ 5,392,431	\$5,661,526
<b>Expenses</b>								
Personal Services	\$ 1,468,561	\$ 1,618,898	\$ 1,640,652	\$ 1,722,685	\$ 1,808,819	\$ 1,899,280	\$ 1,994,223	\$2,093,934
Supplies & Material	\$ 296,352	\$ 337,714	\$ 439,262	\$ 461,229	\$ 484,280	\$ 508,900	\$ 533,320	\$ 560,622
Other Purchased Services	\$ 26,676	\$ 22,962	\$ 26,020	\$ 25,221	\$ 29,687	\$ 30,321	\$ 31,627	\$ 33,509
Landfill Costs	\$ 1,026,758	\$ 1,039,892	\$ 1,082,800	\$ 1,115,940	\$ 1,171,737	\$ 1,230,324	\$ 1,291,840	\$1,356,432
Taxes	\$ 21	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Serv Charge - Vehicle & Equip Maintenance	\$ 496,661	\$ 442,255	\$ 463,913	\$ 487,130	\$ 511,084	\$ 537,660	\$ 563,913	\$ 592,100
Interest Serv Charge - Other	\$ 334,420	\$ 337,824	\$ 370,990	\$ 389,543	\$ 409,020	\$ 429,471	\$ 450,944	\$ 473,492
Delin Services	\$ 247,409	\$ 251,849	\$ 247,706	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ 193,270	\$ 274,363	\$ -	\$ 95,000	\$ 508,000	\$ 506,000	\$ 506,000	\$ 506,000
Total Expenses	\$ 4,021,088	\$ 4,284,537	\$ 4,251,450	\$ 4,298,843	\$ 4,920,035	\$ 5,140,737	\$ 5,317,474	\$5,615,797
Revenues Over (Under) Expenses	\$ 193,952	\$ 3,342	\$ 138,041	\$ 366,238	\$ (22,050)	\$ 1,797	\$ 10,957	\$ 66,729
Adjustment to receivables / payables / restricted cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Unrestricted Cash Balance	\$ 510,142	\$ 513,524	\$ 852,565	\$ 1,018,892	\$ 996,753	\$ 998,550	\$ 1,018,387	\$1,065,116

### COMMERCIAL RATES

#### MONTHLY

	CURRENT	PROPOSED
96 Gallon	\$ 22.80	\$ 25.10
300 Gallon	\$ 27.30	\$ 30.00
1.5 yard	\$ 38.60	\$ 42.45
2 yard	\$ 46.10	\$ 50.70
3 yard	\$ 66.20	\$ 72.80
4 yard	\$ 88.20	\$ 97.00
6 yard	\$ 131.20	\$ 144.30
8 yard	\$ 174.20	\$ 191.60
Cardboard Recycling	\$ 20.00	\$ 22.00
Vacant Business--Once a month pick up	\$ 5.00	\$ 5.00
<b>DROP BOX (PER PICK-UP)</b>		
3 yard construction dumpster	\$ 62.00	\$ 68.00
10 yard concrete dumpster (plus rental & disposal)	N/A	\$ 185.00
20 yard construction dumpster	\$ 299.00	\$ 329.00
30 yard construction dumpster	\$ 337.00	\$ 370.00
40 yard construction dumpster	\$ 370.00	\$ 407.00
30 yard compacted (plus disposal charge)	\$ 213.00	\$ 234.00
40 yard compacted (plus disposal charge)	\$ 213.00	\$ 234.00
Flat Rate Surcharge (overweight containers)	\$ 105.00	\$ 115.00
Dry Run Fee	\$ 60.00	\$ 65.00
Per Day Rental Fees	\$ 2.00	\$ 2.00

# JOURNAL OF COMMISSION WORK SESSION

## April 5, 2022

### RESIDENTIAL RATES

#### MONTHLY

RESIDENTIAL	CURRENT	PROPOSED
Regular 96 Gallon	\$ 13.65	\$ 15.00
Duplex (\$15.00 per unit)	\$ 27.30	\$ 30.00
Triplex (\$15.00 per unit)	\$ 40.95	\$ 45.00
Additional 96 Gallon	\$ 7.70	\$ 8.50
Senior Citizen	\$ 9.57	\$ 10.50
Extra PU 96 Gallon	\$ 11.00	\$ 15.00
Extra PU 300 Gallon	\$ 17.00	\$ 21.00
Plus Extra's - per minute	\$ 5.00	\$ 7.00
Large Appliances	\$ 16.00	\$ 20.00
Large Appliances with Freon	\$ 54.00	\$ 60.00
Special Services - Dumpster Cleaning		
Residential Dumpster	N/A	\$ 15.00
Commercial Dumpster	N/A	\$ 50.00
Compactors/Receiver Box	N/A	\$ 100.00

### City Residential Customers Breakdown By Container Size

Container	Customers	Percentage
96 gallon	13,636	81.5%
96 gallon extra	448	2.7%
Seniors	2,145	12.8%
65 gallon	2	.001%
Duplex	393	2.4%
Triplex	97	.60%
<b>Total</b>	<b>16,721</b>	<b>100.00%</b>

### City Commercial Customers Breakdown By Container Size

Container	Customers	Percentage
96 gallon	231	15.80%
300 gallon	67	4.60%
1.5 yard	224	5.20%
2 yard	192	3.20%
3 yard	411	28.10%
4 yard	37	2.50%
6 yard	46	3.10%
8 yard	10	.66%
96 additional	16	1.10%
Vacant Business	11	.76%
Cardboard	94	6.40%
Misc. Construction	122	8.50%
<b>Total</b>	<b>1,461</b>	<b>100.00%</b>

### Previous Residential 96 Gallon Rate Increases

Year	Residential Rate	Residential Increase
2011	\$ 9.96/mo.	\$0
2012	\$ 9.96/mo.	\$0
2013	\$ 9.96/mo.	\$0
2014	\$10.96/mo.	\$1.00/mo.
2015	\$11.51/mo.	\$0.55/mo.
2016	\$11.51/mo.	\$0
2017	\$12.09/mo.	\$0.58/mo.
2018	\$12.09/mo.	\$0
2019	\$12.70/mo.	\$0.61/mo.
2020	\$13.65/mo.	\$0.95/mo.
2021	\$13.65/mo.	\$0

10 year average annual increase: \$ .36

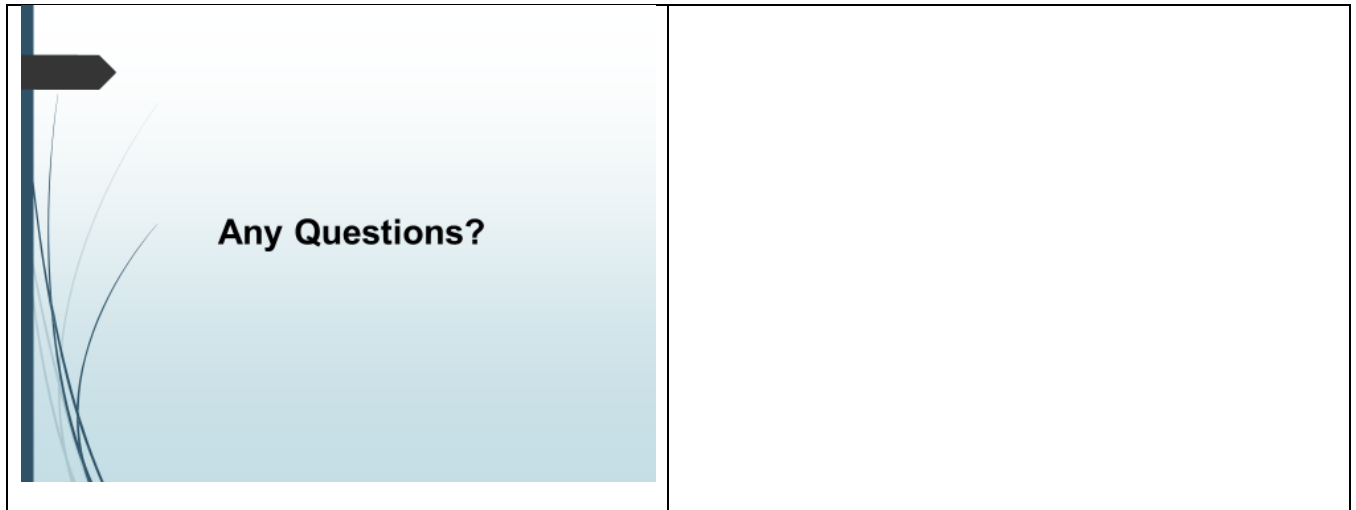
### SANITATION LANDFILL

YEAR	MWS/REPUBLIC LANDFILL RATE	TONNAGE	TOTAL FEES PAID TO REPUBLIC
1992	\$14.31	25,992	\$371,946
1997	\$16.49	31,369	\$517,275
2002	\$18.88	38,266	\$722,468
2007	\$20.98	33,634	\$705,644
2012	\$23.05	37,747	\$870,109
2017	\$25.61	35,138	\$885,484
2018	\$26.64	33,704	\$787,782 Some paid 2019
2019	\$27.35	33,422	\$1,001,077
2020	\$27.98	36,873	\$1,018,742
2021	\$28.37	36,121	\$1,015,358
2022	\$30.31	22,343 thru Feb	\$640,206 thru Feb

### Current Statewide Rates

PUBLIC	MONTHLY RESIDENTIAL RATE	COMPETITION	LANDFILL FEE PER TON	OWN LANDFILL
Bozeman	\$26.73	YES	\$27.00 Regular \$48.00 Construction Material	NO
Havre	\$16.33	NO	\$22.00 Landfill	NO
Kalispell	\$15.97	YES	\$31.05	NO
Helena	\$14.68	NO	\$56.75 Transfer Sin \$26.00 Landfill City Only	NO
Great Falls	\$13.65	YES	\$30.31	NO
Billings	\$11.82	NO	\$22.00 Other Towns/County \$33.00	YES
PRIVATE	MONTHLY RESIDENTIAL RATE	COMPETITION	LANDFILL FEE PER TON	OWN LANDFILL
Republic Services Missoula (2021)	\$34.17	NO	\$62.96 (2019)	YES
Republic Services Bozeman (2019)	\$25.68	YES	\$27.00	NO
Evergreen Kalispell (2019)	\$15.95	YES	\$31.05	NO
Republic Services Outside GF 2021	\$20.91	NO	\$36.00	YES
Republic Services Great Falls 2022	\$13.34	YES	\$36.00	YES

**JOURNAL OF COMMISSION WORK SESSION**  
**April 5, 2022**



Commissioner Tryon received clarification that the City's rates are slightly higher than Republics; however, the City Sanitation Customer Base has increased because the City provides more services than Republic and for its customer service.

Public Works Director Skubinna reported that the City would be integrating the sanitation bill along with the utility bill in the near future.

Commissioner Tryon expressed concern with regard to the impact that fee increases will have on senior citizens. He inquired if there is a way the City could make up for the fee increases or offset the proposed fee increases by enforcing fines for customers who do not comply with bagging garbage properly.

Director Skubinna responded that special rates are applied for items that cannot be bagged and are reflected in the proposed rates.

Commissioner Tryon commented that his expectation of the proposed \$155,000 Solid Waste Study is to indicate how sanitation rates would be affected if the City were to go completely private and contract with Republic, as well as if the City had its own landfill.

Director Skubinna responded that Phase 1 of the Solid Waste Study would determine whether or not the City should remain in the sanitation business.

**2. CONTINUATION OF ARPA DISCUSSIONS.**

City Manager Doyon provided and discussed a revised Commission prioritized list of recommendations that included the following:

- Civic Center Office – Municipal Court, Planning and Community Development, Human Resources acquisition of additional space and remodel
- Civic Center Capital Improvements - Planning and Community Development HVAC and Boiler System upgrade
- Emergency Response/Public Safety – Fire Department replace station doors, station infrastructural improvements; and Police Department Evidence Building

## **JOURNAL OF COMMISSION WORK SESSION**

**April 5, 2022**

Manager Doyon further provided and discussed his prioritized list of recommendations, as well as a list of projects to be considered for a later date. Manager Doyon explained that some capital maintenance projects might need to be financed through the budget or debt service. Manager Doyon recommended that the Commission allow him to initiate the process of receiving cost estimates and bids for the items on his list of recommendations.

Manager Doyon explained that the list of items to be considered for a later date are eligible for further discussion; however, the items are not one time expenses and cannot be sustained with the City's current revenue structure.

Finance Grant Administrator Tom Hazen reported that the Commission supported Manager Doyon's list of recommendations that he identified as priorities and have a level of time sensitivity to them.

Commissioner McKenney reiterated that the Commission advised Manager Doyon to identify and prioritize the City's maintenance and improvement needs and that Manager Doyon, as well as City staff, have the expertise and are aware of the City's needs. Commissioner McKenney explained that the City now has an opportunity to take care of some deferred maintenance and he suggested that Manager Doyon move forward with pursuing bids as soon as possible because of supply challenges, as well as the whole country having ARPA funds to utilize.

Commissioner Tryon concurred with Commissioner McKenney's suggestion with regard to pursuing bids for the items on Manager Doyon's list of recommendations; however, he expressed concern about public perception with regard to utilizing ARPA funds for remodeling offices in the Civic Center. He suggested that City staff inform the public with regard to why the City is utilizing ARPA funds for remodeling Civic Center Offices.

Manager Doyon responded that space in the Civic Center has been an issue for several years and he would rather use ARPA funds than a bond to pay for known needs in order to accommodate more space. The Civic Center is a great building that is worth preserving for public space use and an entertainment venue for the Mansfield Center. There may be an opportunity to obtain space offsite; however, the building would require renovation.

Commissioner Tryon requested adding another section to Manager Doyon's prioritized list that indicates which items would fulfill Crime Task Force recommendations.

Mayor Pro Tempore Wolff commented that, instead of describing the space issues in the Civic Center as remodeling, a better way to describe it would be repurposing because the City would utilize spaces differently to increase efficiencies.

It was the consensus of the Commission that City Manager Doyon proceed with initiating the process of receiving cost estimates and bids for the items on his list of recommendations.

### **DISCUSSION OF POTENTIAL UPCOMING WORK SESSION TOPICS**

04/05/2022

**JOURNAL OF COMMISSION WORK SESSION**  
**April 5, 2022**

City Manager Greg Doyon reported that the April 19, 2022 work session will consist of a TIF Program and Quarterly Downtown TIF update, as well as a Transportation Study update. The May 17, 2022 work session will consist of an update about the hiring and retention process.

Commissioner McKenney requested adding a Crime Task Force update to an upcoming work session.

Mayor Pro Tempore Wolff inquired about the process with regard to Ms. Engum's timely request of utilizing ARPA funds to aid in tourism recovery.

Manager Doyon responded that Ms. Engum could submit an ARPA Application. He explained that the City established a process that gives citizens ample time to request ARPA funds and that considering applications prior to the due date would be at the discretion of the Commission. However, considering applications early could open the door for others to indicate an emergent need for ARPA funds as well.

Commissioner Hinebauch requested adding a topic about a public safety levy to an upcoming work session and gathering data to determine the needs of the Municipal Court, Police and Fire Departments.

Commissioner McKenney concurred with Commissioner Hinebauch's request and he added that the data gathering process would tie into the Crime Task Force.

Mayor Pro Tempore Wolff mentioned that she attended a Safety Alliance meeting that consisted of a discussion about determining which issues in the community should be addressed. She suggested coordinating all efforts in order for the City to utilize its resources in the best way possible.

**ADJOURN**

There being no further discussion, Mayor Pro Tempore Wolff adjourned the informal work session of April 5, 2022 at 6:45 p.m.



**Department Monthly Update**  
**March 31, 2022**  
**Key Updates**

<p><b>City Manager</b></p>	<p>Attended the Montana League and Cities of Towns Executive Forum and organized the city manager's sessions.          Attended the Association of Defense Communities National Summit. Participated in ADC Board activities and presented at a session.          Attended MMIA Board and Committee meetings.          Worked with departments on downtown enforcement strategies.          Attended Episcopal Consecration Ceremony for Bishop Marcus L. Collins at A.T. Worship Temple.          Hosted the first ICBM Missile Community virtual meeting with representatives from Minot, Cheyenne and Great Falls.          Held second session for Emerging Leaders Program at the Great Falls Public Library featuring Mark Wilmarth.          Attended a housing brainstorm session with GFDA.          Met with new water rights attorney and staff to review pending administrative action in the basin and review the city's water portfolio.          Hosted a Montana HR Symposium at the Civic Center. The day long event was keynoted by a futurist and HR professional from Strategic Government Resources.</p>
<p><b>Deputy City Manager (IT, Clerk, Comm Specialist, Events, GFAS)</b></p>	<p><b>Info Tech:</b> IT Upgraded the City's network switches at the Water Plant. These switches have enhanced functionality and security built in. Staff from both IT and Mapping attended training events (Zuercher Public Safety Conference in Orlando and a regional GIS conference in Missoula). Being able to take advantage of these opportunities increases knowledge and morale, especially considering off-site training was non-existent due to COVID.</p> <p><b>Clerks:</b> Updated/organized City of Great Falls Interlocal Agreements; Assisted Grant Administrator with AV recording of first ARPA Application Q&amp;A Session; Continued to inventory archived records; processed 50 public records (Just FOIA) requests Jan-March.</p> <p><b>Animal Shelter:</b> New Volunteer Coordinator orientated new volunteers and held a volunteer training session for dog walking. They also conducted 4 media interviews. For March; 54 animals taken in with 87 adopted, redeemed or transferred. Staff arranged for 33 spay/neuter surgeries, microchipped 38 animals and issued 146 city licenses.</p> <p><b>Communications/Neighborhood Councils:</b> Continued work on the City's website redesign. The website redesign team decided to table the new online citizen reporting system until the second phase of the redesign. NC4 had a resignation and is seeking a new member. NC3 had a resident report the distribution of anti sematic materials in their neighborhood. NC1's multiple reports of speeding resulted in a concerted effort by the GFPD to monitor speeding on Fox Farm road. Several citations were given which helped curb speeding in the area. Recorded two City Connections interviews with Heather Rohlf, Code Enforcement Officer, and Patty Rearden, Deputy Park and Recreation Director. Interviews are posted on social media and the City's website - <a href="https://greatfallsmt.net/community/city-connections-podcast">https://greatfallsmt.net/community/city-connections-podcast</a>.</p> <p><b>Events:</b> Sheer Elite dance competition was held in the Theater with competitors coming from across the state. The Rocky Mountain Elk Foundation has returned with their annual event in the Convention Center. We held 2 Community Concerts and 3 Youth Orchestra concerts in the Mansfield Theater in March.</p>
<p><b>Finance</b></p>	<ol style="list-style-type: none"> <li>1) Continuing to implement Tyler Munis software for Finance and Utilities. The last module to implement is Tyler Cashiering. Working on issues with Finance and Utilities software, including issues with Tyler Cashiering, Utilities, and Finance. Utilities is still trying to implement Field Sheet software but is having issues. Meeting once a week with Munis about issues.</li> <li>2) Issued an Request for Proposal for Audit Services.</li> <li>3) Completed second round of Tyler Munis training with Departments.</li> <li>4) Held the First Question &amp; Answer Session Related to City ARPA Application Process.</li> </ol>

**Department Monthly Update**  
**March 31, 2022**  
**Key Updates**

<b>Fire</b>	<p><b>Operations Division:</b> Responded to 547 Emergency Calls for service including 10 Fires total consisting of 5 structure fires, 2 grass fires and 3 other type/dumpster/cooking fires. GFFR responded to 31 motor vehicle accidents and 4 hazardous materials incidents.</p> <p>Crews performed 2674.45 hours of training across four platoons. Notable training for March was Multi company graded drills focused on 2nd story vent, enter and search techniques, hazardous material response drills, technical rescue drills and preplan training using our new APX software program.</p> <p>56 Advanced life Support medications were administered by GFFR paramedics for conditions such pain control, advanced cardiac life support, cardiac arrest, heart attacks, nausea, breathing difficulties and seizures . 112 Advanced life Support procedures to include, advanced airway placements, cardiac monitor assessments, vascular access and intraosseous access procedures. The local ambulance provider was not available to respond to emergencies 40 hours during the month of March.</p> <p>7 patients were transported by GFFR ambulances (Rescue 4 and Medic 1) due to no vendor ambulances available in March (2022). 2 Cardiac arrest patients were treated by GFFR with 1 achieving ROSC (Return of Spontaneous Circulation). Our peak call times are between 12 pm and 2 pm with Wednesdays showing an increase in ALS procedures</p> <p><b>Fire Prevention Division:</b> Conducted 267 Annual Inspections, 59 Reinspections, 11 new SIC inspections, 179 fire code violations noted. Deputy Fire Marshals Harris and Zaremski passed their NFPA Fire Inspector 1 certification exam.</p> <p>Worked in conjunction with the Cities Mechanical Inspector closed the Chili's restaurant for multiple code violations and unsafe conditions. The Fire Marshal and Mechanical Inspector were able to work with Chili's management to make the corrections needed to reopen the restaurant.</p> <p>The Fire Marshal worked alongside GFPD and Alluvion's Mental Health Team to address a mental patient and his unsafe burning within a home.</p> <p>The annual Safety Inspection renewals are ongoing. The FM is working with the City Attorney on changes to Title 5 to clean up this process.</p>
<b>Housing Authority</b>	Request for bids has started for the 6-plex remodel within the Chowen Springs location. Bid closing is April 12th. Austin Hall elevator modernization is now scheduled for June. Occupancy rates remain around 95%.
<b>Human Resources</b>	<ol style="list-style-type: none"> <li>1) Continue to establish and fine tune internal and external processes and procedures for health and welfare benefits plans/vendors.</li> <li>2) Continue to seek solutions on overtime shift rates and longevity issues in implementation of HRIS (MUNIS) software.</li> <li>3) Managing recruitment for 41 vacant City positions.</li> </ol>
<b>Legal</b>	<ol style="list-style-type: none"> <li>1) David Dennis hired as Deputy City Attorney. His first day was April 4th.</li> <li>2) Civil Division represented City's interests in matters such as Tyler/Munis/EnerGov software implementation issues, cable system franchise and right-of-way regulation and use structures, Human Resource / personnel matters, Great Falls Housing Authority legal matters, defense of both driver's license suspension appeals and appeals of Municipal Court convictions in District Court, coordination and assistance with litigation matters referred to outside counsel, ongoing assessment of City's position relative to regulation of adult-use marijuana, discussions regarding the First United Methodist Church transient issue, and assisting departments with upcoming proposed OCCGF revisions.</li> <li>3) Civil Division prepared the social host ordinance for first reading, and final for the upcoming City Commission public hearing.</li> <li>4) Civil Division processed 180 record requests.</li> <li>5) Criminal Division prosecuted/resolved over 1260 cases, processed 181 deferred prosecution agreements, and prepared 666 subpoenas for witnesses to attend trials and hearings.</li> </ol>
<b>Library</b>	<ol style="list-style-type: none"> <li>1) The Library website redesign is finished. The new website is live and looks great. Kudos to Sara Kegel for her work on this large project.</li> <li>2) All of the Library's circulating collection has been tagged and encoded for our new security and inventory system. Due to vendor staff illness, the scheduled installation of the new system has been pushed back to April 12th and 13th.</li> </ol>

**Department Monthly Update  
March 31, 2022  
Key Updates**

	<p>3) Members of the Mental Health Local Advisory Council are developing a pilot project to place a social worker at the Library. Using funds that North Central Independent Living Services has from ACL Cares Act dollars (and some from State pass-through), Alluvion and Center for Mental Health will station staff at the Great Falls Public Library to provide support to Library staff and services to patrons in need of behavioral and mental health care and social services.</p> <p>4) Collection for the Friends of the Library Book Sale is scheduled for May 12th to 14th from 10:00 am to 5:00 pm each day. The Friends are collecting books every Saturday from March 5th to May 7th from 10:00 am to 2:00 pm.</p> <p>5) At their March meeting, the Library Foundation Board approved the Library's Foundation Approved Projects request. We are so grateful that the Foundation will provide \$8,000 for the installation of the new Automatic Materials Handler and \$12,000 for new Online Public Access Catalog computers for patron use in the Library.</p>
<b>Park and Recreation</b>	<p>The Forestry Department was recognized as Tree City USA for the 41st year in a row. Great Falls holds the longest running record in the State. Swank Construction broke ground on the new Indoor Aquatics and Recreation Center on 3/21 and continues to work on site work. Completed Park District project improvements in the locker room/restrooms at the Jaycee and Water Tower Pools.</p>
<b>Police</b>	<ol style="list-style-type: none"> <li>1) Retired GFPD Sgt. Bryan Slavik was added to our Chaplain program to work with our staff.</li> <li>2) 26th Citizen's Academy started at the beginning of March.</li> <li>3) Swore in a new GFPD police officer, Robert Snook.</li> <li>4) Began preparations for the MANG open house (air show) which will occur during July, 2022.</li> <li>5) We are working with Community Development to attempt to get them access to NLETS for parking issues.</li> </ol>
<b>Planning and Community Development</b>	<ol style="list-style-type: none"> <li>1) We've experienced a few position vacations this month. Software and workload continue to be a challenge for the department.</li> <li>2) We are in the final configuration and testing mode for the upcoming CSS (Citizen Self-Service) platform for customers to have significantly enhanced on-line options for doing business with P&amp;CD.</li> <li>3) We are hearing from the State that they may adopt the next edition of the building code as early as late April. This is a little earlier than we anticipated but will still give us time to amend our adoptions, get the word out to the public and begin planning for additional code training options. Already the state offers building code seminars and learning options. Local offerings have not been very successful in attracting building and design professionals</li> </ol>
<b>Public Works</b>	<p><b>Water Plant:</b> The Plant continues to operate at 7 to 8 Million Gallons per Day to sustain the City of Great Falls. Sludge has been removed from the water plant site. Plant cleaning and organization continues; Gore Hill pump station has been replaced that allowed to bring in controls and alarms from pump station. Chlorine detectors installed &amp; brought into Prammable Logic Controller with alarms.</p> <p><b>Engineering:</b> We are working on creating a SOP for locating Development Plans. Continued development review training. Daily meetings with inspectors to improve and standardize inspection.</p> <p><b>Utilities:</b> 3 Water main break repairs; 1 hydrant &amp; hydrant valve replaced; 1 gate valve repair; 1 fire hydrant repair; 288 hydrants winter checked; 319 gate valves checked; 139,595 ft of sanitary sewers cleaned; 1 sanitary sewer flow meter installed; 1 bollard replaced around hydrant at Ice Plex; 969 inlets cleaned.</p> <p><b>PW Admin:</b> Director presented to Leadership Great Falls Energy, Transportation and Infrastructure Day. Hired a new Water Plant Operations Supervisor after interviewing 3 candidates.</p> <p><b>Street:</b> has been patching potholes, grading alleys and has started the Spring sweeping schedule.</p> <p><b>Traffic:</b> has been repairing knockdowns, performing signal maintenance and traffic studies.</p>

**Department Monthly Update**

**March 31, 2022**

**Key Updates**

<p><b>Environmental:</b> Submitted Annual Report for IPT program; evaluated next steps in order to mitigate issues with upcoming employee turnover; set up info/trivia booth at GF College Science Fair (March 10); upgraded security and had damage at septage receiving station repaired.</p> <p><b>Central Garage:</b> We are getting our rollers and mill ready for paving season. We also just completed repairs to Tower 2 Fire engine.</p> <p><b>Sanitation:</b> Spring has sprung, our crews have seen a major increase in garbage in the last few weeks.</p>
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# Great Falls, Montana

Community Contact      **City of Great Falls**  
**Gregory T. Doyon, City Manager**  
**2 Park Drive S, Civic Center**  
**Great Falls, MT 59401**

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 Fax                        **(406) 727-0005**  
 E-mail                    [\*\*gdoyon@greatfallsmt.net\*\*](mailto:gdoyon@greatfallsmt.net)  
 Web Site                [\*\*https://greatfallsmt.net\*\*](https://greatfallsmt.net)

Municipal Office Hours    **Monday through Friday**  
**8am – 5pm**

County                    **Cascade**

Incorporated              **1888**



**Origin:** The City of Great Falls is the county seat of Cascade County and is the third largest city in Montana. Situated on the Missouri River, the City is approximately 50 miles east of the Continental Divide, and 120 miles south of the Canadian border. The present Great Falls town site was first noted in the journals of Lewis and Clark in 1805 as they portaged around “the thundering Great Falls of the Missouri”. In 1885, Paris Gibson, a Minneapolis City planner and engineer, recognized the potential of the area’s abundant resources and central location. Gibson’s legacy was a carefully planned City that makes Great Falls unique today.

**Population per the 1890 Census: 3,979**  
**Population for 2020: 60,442**

**Population Trends:** Population change for Great Falls totaled 939 over 47 years, from 60,091 in 1970 to 59,144 in 2017. The largest decennial percent changes were 4.3% between 2000 and 2010.

**Population Density and Land Area, 2017:** 2,707.2 persons per square mile of land area. Great Falls contains 21.79 miles of land area.



Type of Government	<b>Commission - Manager</b>
Mayor	<b>Bob Kelly</b>
Commissioners	<b>Eric Hinebauch</b> <b>Susan Wolff</b> <b>Joe McKenney</b> <b>Rick Tryon</b>

Departments:  
**Administration, Fire, Finance, Human Resources, Legal, Park and Recreation, Planning and Community Development, Police, Public Works**

Budget: Municipal Appropriations, 21-22	<b>\$130,968,277</b>
Budget: School Appropriations, 21-22	<b>\$105,430,694</b>
Capital Improvement Plan	<b>Yes</b>

**MUNICIPAL SERVICES**

Boards, Commissions and Councils:	
Elected:	<b>City Commission, Mayor and 4 Commissioners</b>
Appointed:	<b>Adjustment/Appeals, Business Improvement District, City-County Health, Ethics, Golf Advisory, Housing Authority, Historic Preservation Advisory, Advisory Commission on International Relationships, Library, Mansfield Center, Parking, Park and Rec, Planning, Police, Airport, Tourism Business Improvement, Transit</b>
Neighborhood Councils:	<b>9 Councils with 5 appointed members each.</b>
Municipal Court	<b>1 Elected Judge, 1 Part time appointed</b>
Public Library	<b>Great Falls Public Library – 301 2<sup>nd</sup> Ave N</b>
Housing Authority	<b>1500 Chowen Springs Loop</b>
Development	<b>Great Falls Development Authority</b>

**EMERGENCY SERVICES**

Police Department	<b>Municipal – 88 Sworn Officers</b>	
Fire Department	<b>Municipal – 63 Uniformed</b>	
Emergency Medical Service	<b>Private-GF Emergency Services</b>	
Nearest Hospital(s)	Distance	Staffed Beds
<b>Benefis Health Care</b>	<b>Local</b>	<b>240</b>
<b>Great Falls Clinic Hospital</b>	<b>Local</b>	<b>19</b>

**UTILITIES**

Electric Supplier	<b>Northwestern Energy</b>	
Natural Gas Supplier	<b>Energy West</b>	
Water Supplier	<b>City of Great Falls</b>	
Sanitation	<b>City of Great Falls and Republic Services</b>	
Recycling Program – Optional	<b>Private Vendors</b>	
Municipal Wastewater Treatment Plant	<b>Veolia North America</b>	
Telephone Company	<b>Spectrum and Century Link</b>	
Cellular Telephone Access	<b>Yes</b>	
Cable Television Access	<b>Yes</b>	
Public Access Television Station	<b>City 190</b>	
High Speed Internet Service:	Business	<b>Up to 100 Mbps</b>
	Residential	<b>Up to 100 Mbps</b>

**Election Districts**

Governor	<b>Greg Gianforte (R)</b>	
US Congress	<b>Representative Matt Rosendale (R)</b>	
US Senate	<b>Senator Jon Tester (D), Senator Steve Daines (R)</b>	
State Senate	<b>Districts: 10,11,12,13,14</b>	
State Representative	<b>Districts: 19,20,21,22,23,24,25,26,27</b>	

Registered voters in Cascade County	<b>41,447</b>
Within Great Falls	<b>37,112</b>

**PROPERTY TAXES (MT Dept. of Revenue Administration)**

2020 Tax Rate	<b>1.06%</b>	
Taxable Market Value (Example)	<b>\$100,000</b>	
Calculated Property tax	<b>\$1,057.49</b>	
Where do your Property Taxes Go		
Public Schools	<b>\$568</b>	<b>53.67%</b>
City of Great Falls	<b>\$282</b>	<b>26.66%</b>
Cascade County	<b>\$177</b>	<b>16.80%</b>
Transit District	<b>\$30</b>	<b>2.87%</b>

**POPULATION (1-YEAR ESTIMATES/DECENNIAL) (data.Census.gov)**

Total Population	Community	County
2020	<b>60,442</b>	<b>84,414</b>
2018	<b>58,990</b>	<b>81,654</b>
2010	<b>58,505</b>	<b>81,327</b>
2000	<b>56,690</b>	<b>80,356</b>
1990	<b>55,097</b>	<b>77,391</b>
1980	<b>56,884</b>	<b>80,696</b>
1970	<b>60,091</b>	<b>81,804</b>

**DEMOGRAPHICS (data.Census.gov- ACS Survey Estimate)**

Population by Gender			
Male	<b>29,176</b>	Female	<b>29,659</b>
Population by Age Group			
Under age 5			<b>3633</b>
Age 5 to 19			<b>10,657</b>
Age 20 to 34			<b>12,629</b>
Age 35 to 54			<b>13,429</b>
Age 55 to 64			<b>7,655</b>
Age 65 and over			<b>10,832</b>
Median Age			<b>38.6 years</b>
Educational Attainment, population 25 years and over			
High school graduate or higher			<b>91.5%</b>
Bachelor's degree or higher			<b>25.4%</b>

**INCOME, INFLATION ADJUSTED \$ (data.Census.gov)**

Per capita income	<b>\$52,226</b>
Median family income	<b>\$64,019</b>
Median household income	<b>\$46,965</b>
Median Earnings, full-time, year-round workers, 16 years and over	
Male	<b>\$43,620</b>
Female	<b>\$36,242</b>
Individuals below the poverty level	<b>14.7%</b>
Income Distribution by household	
Under \$10,000	<b>6.8%</b>
\$10,000 to \$24,999	<b>18.2%</b>
\$25,000 to \$49,999	<b>27.6%</b>
\$50,000 to \$99,999	<b>29%</b>
\$100,000 to \$149,999	<b>11.2%</b>
\$150,000 to \$199,999	<b>3.6%</b>
Over \$200,000	<b>3.6%</b>

**Employment Status – Over the age of 16**

Employed	<b>58.6%</b>
Not in Labor Force	<b>41.4%</b>
Federal, State or Local Gov't workers	<b>15.2%</b>
Private company workers	<b>62.8%</b>
Private not-for-profit wage and Salary	<b>12.7%</b>
Self Employed own Incorporated Business	<b>3.1%</b>
Self-employed workers not incorporated	<b>6.2%</b>

**AREA EMPLOYMENT (data.Census.gov)**

Great Falls area employment by Occupation		
Total employed population over 16	<b>24,909</b>	<b>27,650</b>
Management, business, science and arts	<b>7,778</b>	<b>9,596</b>
Service Occupations	<b>4,660</b>	<b>5,567</b>
Sales & Office occupations	<b>7,596</b>	<b>6,761</b>
Natural Resources, construction, Maintenance occupations	<b>2,316</b>	<b>2,612</b>
Production, Transportation, material moving	<b>2,559</b>	<b>3,114</b>

**HOUSING** (data.Census.gov)

Total Housing Units	28,115
Single-Family Units, Detached or Attached	18,886
Units in Multiple-Family Structures:	
Two or More Units in Structure	7,597
Mobile Homes and Other Housing Units	1,591
Year Housing Units Built	
2014 or later	463
2010-2013	593
2000 to 2009	1471
1980 to 1999	4,009
1960 to 1979	9410
1940 to 1959	7,702
Built 1939 or earlier	4,467
Homeowner vacancy rate	1.0%
Rental vacancy rate	8.2%
Median Gross Rent	\$729
Median Home Value	\$176,500
Great Falls Housing Authority	
Affordable Housing Units	32
Public Housing Units	490

**BUILDING PERMITS**

	2008	2018
Residential Permits Issued	303	261
Residential Permit Value	\$23,995,370	\$14,432,565
Commercial Permits Issued	109	189
Commercial Permit Value	\$43,959,047	\$99,886,513

**CITY PLANNING**

Annexation Applications	16	7
Subdivision Applications	16	7
Zoning Applications	25	6

**TRANSPORTATION**

Road Access	US Routes	I-15, US 87, US 89
	State Routes	MT200
Nearest Interstate, Exit		I-15 Exits 277, 278, 280
Railroad		Burlington Northern RR
Public Transportation		Great Falls Transit District GreyHound Bus Services
Public/Military use, General Aviation		
<b>Great Falls International Airport</b>	Runway	10502 ft Asphalt
Lighted?	Yes	Navigation Aids? Yes
Number of Passenger Airlines Serving Airport		4
Parking Downtown		
Parking lots		6
Parking garages		2
Off street parking spaces		1,122
Metered parking spaces		1095
Driving distance to select cities:		
Helena, Montana		90 miles
Billings, Montana		219 miles
Lethbridge, Alberta		185 miles
Missoula, Montana		165 miles
Spokane, Washington		362 miles
Seattle, Washington		640 miles

**COMMUTING TO WORK** (data.Census.gov)

Workers 16 years and over	
Drove alone, car/truck/van	81.8%
Carpooled, car/truck/van	10.1%
Public transportation	1%
Walked	2.1%
Other means	1.5%
Worked at home	3.5%
Mean Travel Time to Work	14.1 minutes

**MILITARY IN THE COMMUNITY** (malmstrom.af.mil)

**Malmstrom Air Force Base** – 341<sup>st</sup> Missile Wing, Operations, Mission Support, Maintenance, Security Forces, Medical Group, Staff Agencies. Tenant units: 40<sup>th</sup> Helicopter Squadron, 561<sup>st</sup> Network Operations, 819<sup>th</sup> Red Horse Squadron and AFOSI Det. 806.

Personnel	Military	Civilian	Total
	3335	672	4007
	Active Duty Dependents		2,482
Economic Impact			
Annual Payroll		\$234,669,280	
Annual Expenditures		\$80,986,275	
Direct Impact		\$315,655,555	

**Montana Air National Guard** – 120<sup>th</sup> Airlift Wing, and 219<sup>th</sup> Red Horse Squadron

Assigned Personnel	795
Economic Impact	
Total ANG Payroll	\$49,859,949
Subsistence & Lodging	\$269,789
Operations & Maintenance	\$12,798,826
Total ANG Impact	\$62,928,564

**RECREATION, ATTRACTIONS, AND EVENTS**

River's Edge Trail:	60 miles of paved and single track trails along the Missouri River
Golf Courses:	Anaconda Hills, Eagle Falls, Hickory Swings, Meadowlark Country Club
Swimming: Outdoor	Electric City Water Park, Jaycee Pool and Splash Park, Water Tower Pool and Splash Park
Tennis Courts:	24 courts at 8 locations
Multi-Sports Complex:	8 softball fields
Baseball:	Centene Stadium, Great Falls Voyagers Westside and Americans Little League
Disc Golf Course:	Warden Park and West Bank Park
Horseshoe Park:	Elks Riverside Park
Skate Park:	Elks Riverside Park
Boat Docks:	Broadwater Bay, Sun River, Oddfellows Park and West Bank Park
Community Recreation Center:	Fitness Center, Classes, After School & Summer camps, Basketball, Steam Room & Sauna
Performing Arts:	Mansfield Center for the Performing Arts at the Civic Center, Community Concerts, Great Falls Symphony
Montana Expo Park:	State Fair, concerts, rodeos, horse races, trade shows
Museums:	C.M. Russell, Children's Museum, Paris Gibson Square, The History Museum, Lewis and Clark Interpretive Center, MAFB, Ursuline Center
Soccer:	Great Falls Soccer Foundation- Siebel Park
Ice Skating/Hockey:	Great Falls Ice Plex

**EDUCATION AND CHILD CARE**

Educational Facilities

Great Falls Public Schools ( <a href="http://www.gfps.k12.mt.us">www.gfps.k12.mt.us</a> )	Elementary	Middle/Junior High	High School
Number of Schools	15	2	3
Grade Levels	Pre-K-6	7-8	9-12
Total Enrollment	5470	1577	3014

**Montana School for the Deaf and Blind**

Private/Parochial Schools: **Great Falls Central Catholic High School (78), Holy Spirit Catholic School (150), Our Lady of Lourdes School (170), Foothills Community Christian School (201), Treasure State Academy (58)**

Nearest Colleges or Universities:	<b>Great Falls College MSU</b>	1071
	<b>University of Providence</b>	1005
	<b>Apollos University</b>	320
	<b>Park University – Malmstrom AFB</b>	175 with 90% with military affiliation

Child Care

2018 MT Licensed Child Care Facilities (DHHS-Bureau of Child Care Licensing) Total Facilities: **57** Total Capacity: **2,048**

MAJOR EMPLOYERS	2020		2011	
	NUMBER OF EMPLOYEES	PERCENTAGE OF TOTAL EMPLOYMENT	NUMBER OF EMPLOYEES	PERCENTAGE OF TOTAL EMPLOYMENT
Malmstrom Air Force Base	3,960	11%	4,740	16%
Benefis Health Care Center	3,203	9%	2,550	8%
Great Falls Public Schools	1,926	5%	1,550	5%
Montana Air National Guard	1,012	3%	1,062	3%
Great Falls Clinic	631	2%	583	2%
Walmart	600	2%	487	2%
City of Great Falls	589	2%	527	2%
Cascade County	523	1%	527	2%
Centene Corporation	319	1%		
Albertsons	285	1%	261	1%

From City's Annual Budget

FISCAL YEAR	TOTAL TAX LEVY	TOTAL PROPERTY TAX LEVIES AND COLLECTIONS			TOTAL TAX COLLECTIONS	% TOTAL TAX COLLECTIONS TO TOTAL TAX LEVY
		COLLECTED WITHIN THE FISCAL YEAR OF LEVY	% LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS		
2012	14,722,663	13,104,833	89.01%	1,602,814	14,707,647	99.90%
2013	15,921,285	13,820,468	86.80%	2,085,898	15,906,366	99.91%
2014	15,877,678	14,442,695	90.96%	1,414,716	15,857,411	99.87%
2015	16,499,453	14,897,755	90.29%	1,460,132	16,357,887	99.14%
2016	17,481,060	15,536,927	88.88%	1,621,759	17,158,686	98.16%
2017	18,951,993	16,514,190	87.14%	2,202,068	18,716,257	98.76%
2018	20,555,516	17,914,888	87.15%	2,543,590	20,458,479	99.53%
2019	21,338,561	19,942,269	93.46%	749,764	20,692,033	96.97%
2020	23,254,940	22,916,657	98.55%	296,650	23,213,307	99.82%
2021	24,085,350	23,822,361	98.91%	-	23,822,361	98.91%

From City's Annual Financial Report