

Reference	Recommendation	Department Responsible	Who has oversight w/in Department	Detail	Staff and/or Commission Action	Estimated Timeframe	Estimated Cost
<b>A. Recommendations that can be supported with current GFPD and/or COGF Budget</b>							
A. (b)	GFPD Detective Case Load Addressed	GFPD / Legal	Captain / Admin	Address the Detective case load using closure and conviction rates by continuing to work with the City and County Attorney's Office.	Staff - Ongoing expense	Ongoing	Staffing costs
			Legal	Assessment from Legal Dept. & Municipal Court recommend the City Commission and City Mgr task Legal Dept. and Municipal Court with providing assessment of additional personnel/resources required to most effectually address current level of crim in local system.			
A. (c)	Support Crisis Intervention Collaborative with Alluvion Health	GFPD	Captain / Admin	1. \$248,000 grant through USDOJ - 3 year grant 2. GFPD will provide space in Support Services Bureau and assign an officer as a liaison.	Staff- Ongoing expense	In Progress	\$248,000 (At the expiration of the grant estimated costs are estimated at \$96,000)
E.(overlap)		GFPD / Legal	Administration	3. Municipal Court & Legal Dept. will continue efforts regarding current Mental Health Court structure within existing budgers. Note: Task Force recommends that City Commission in the future consider direct allowcation of funds to Crisis Intervention Collaborative to assist with mental health diversion and enhancement of Mental Health Treatment Court.			

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C.	City Commission Resoulution(s) to our Federal Delegation / Mt DOJ	City Commission	Elected Officials	Recommend by City Commission Resolution(s) to our Federal Delegation and possibly to the MT Department of Justice the following requests:	City Commission - Resolution of Intent	Compeleted on March 24, 2022	Staffing costs
				1. Request more DEA agents, recognizing the statewide drug problem from Mexico, so that local officials can communicate with Congressional delegates the need for additional federal resources to mitigate multi-state narcotics and firearm crimes.			
				2. Request an FBI representative be assigned to the Safe Trails Task Force.			
				3. Request an additional U.S. Postal Inspector, recognizing that two for the entire state of Montana is not enough.			
F.	City Grants Administrator assist Legal Dept. with grant funding investigation.	Finance / Legal	Administration	City Grant Administrator would assist Legal Department with investigating grant funding for victim and/or witness assistance for the Legal Department Criminal Division, and also work in collaboration with Victim-Witness Assistance Services.	Completed; Legal Dept. has assessed that need for general crime prosecuton support staff exceeds need for task or focus-limited support staff.	Completed	Staffing costs
H.	City Commission and City Manager Assessment of Recommendations	City Commission/ City Manager	Administration	City Commission determines Crime Task Force priorities and directs funding mechanisms.	City Commission - Resolution of Intent	6 - 12 MTHS	Staffing costs

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I.	Recreational Marijuana Tax Revenue	City Commission	Elected Officials	City utilizes marijuana tax revenue to support and fund public safety.	City Commission - Resolution of Intent	Contingent on County Action	Staffing costs
J.	Presentation of Proposals and Funding Options	GFPD/City Manager / Finance	Administration	Crime Task Force proposals and funding options be presented to the City Commission and the public for deliberation by the beginning of the 2022 budget process.	Staff	In Process	Staffing costs
K. (a)	Crime Safety Updates to City Commission	GFPD	Administration	Periodic updates to City Commission regarding crime trends.	Staff	Ongoing - Stacy Zin May 2022	Staffing costs
K. (c)	Revise Annual Police Year End Report	GFPD	Administration	1. City Commissioners will need to advise on the type of format and data.	City Commission- Provide Directions	Under Review	Staffing costs
K. (d)( e)	City Commission make public safety, as it relates to crime and the local criminal justice system, a top priority.	GFPD	Administration	Focused reports to Neighborhood Councils.	Staff - Ongoing expense	Tri-Annual	Staffing Costs
				1. Coordination with NC Council's to determine type of data requested.			
				2. Emphasize, educate and direct NC's to Crime Mapping on the GFPD website.			
				3. Coordinate with NC Ambassadors on specific crime related information.			

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K. (g)	Meeting with Business Leaders	GFPD	GFPD Personnel	1. Meet with business leaders to understand crime trends relating to crime prevention.	City Commission & Staff - Ongoing Expense	Ongoing / Qtrly	Staffing costs
				(a) GFPD works with BID, Chamber of Commerce and provides input of the Downtown Master Safety Plan.			
L. M. (overlap)	Initiate an Education, Advocacy, Communication Program	GFPD PIO / City Communication Specialist	GFPD Support Services/ City Communication Specialist	Coordination between the GFPD and City Communications Specialist for press releases regarding crime prevention and community resources.	Staff - Ongoing expense	Ongoing	Staffing costs
N.	Legislative Forums focused on impacts of the 2017 Justice Reinvestment Act	City Commission	Elected Officials	Hold Legislative forums to provide input and testimony involving the 2017 Justice Reinvestment Act and future crime related legislation.	City Commission-	Commissioner McKenney	Staffing Costs
				1. City Commission hosts legislative forums	Organizes and develops legislative forum & format		
O.	Re-Align One of Two Annual Citizens Academy	GFPD	GFPD Admin / Support Services	Utilize Citizen's Academy to provide additional focus on crime related topics, data and resources.	Staff- Ongoing expense	6 MTHS	\$1,250.00
				1. Requires slight curriculum change 2. Staff is currently engaged in Citizen's Academy.			

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P.	Conduct a review and assessment of Title 9 Public Peace, Morals and Welfare section of the City Code.	Legal / GFPD	Administration	Drug Paraphernalia; No safe injection sites, needle ddrops or needle exchange. 1. Misdemeanor Theft 1st: Potential creation of Municipal Code offense for Theft 1st w/jail as sentencing option. 2. Minor Traffic Offenses: Potential creation of Municipal Code offenses for minor traffic offenses i/l/o citations issued under Title 61 MCA. 3. Coordinate with NC Am	Staff - Ongoing expense	1 yr	Staffing Costs
W.	Monitor Grant Opportunities	Finance	Administration/ Grants Coordinator	City Grants Coordinator begin to immediately to monitor and regularly report to the City Manager and City Commission on all available grant opportunities for local law enforcement and criminal justice system resources.	Staff - Ongoing expense	Ongoing	Staffing Costs
Z. Z.(cc) (overlap)	Continued Support of Various Task Forces	GFPD	GFPD Personnel	1. GFPD staff is currently engaged in and supporting various task forces to include HIDTA, ICAC, CIC, Violent Crimes.	Staff - Ongoing expense	Ongoing	Staffing and operational costs
Z. (dd)	Continued Partnership with Veteran's Court, Mental Health, Drug and Juvenile Drug Treatment Courts.	GFPD	GFPD Personnel	1. GFPD staff is currently engaged in collaborating with the Veterans, Mental Health and Drug Treatment courts.	Staff - Ongoing expense	Ongoing	Staffing Costs

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<b>B. Recommendations that will impact current GFPD and/or COGF Budget</b>							
B. (e)	Continued support of Crisis Intervention Collaborative with Alluvion Health	GFPD	Captain / Admin	<p>Crisis Intervention Collaborative with Alluvion in progress.</p> <p>1. At the expiration of the (3) year grant, sustainability regarding the funding mechanism is dependent on approved budget.</p>	City Commission action required at grant conclusion - Budget impact	In Progress	Staffing Costs (estimated at \$96,000)
Q.	Release of Sentencing and Prosecution Records to Public	Legal / City Communications Specialist	Administration	Recommendation for release of sentencing and prosecution records of local prosecutors and judges on the City's website, social media and newsletters so that the public is fully informed as to how our local criminal justice system is being managed by those responsible for ensuring public safety.	Staff- Budget Allocation	1 yr	
R.	Utilize CCSO Program Options to Reduce Jail Numbers	Judge Bolstad	Municipal Court	1. Recommend Municipal Court considers utilizing the CCSO Program options to reduce jail numbers.	1. Partnership exists with Pre-Release for this program already.	In Progress	
				2. Clearing out Failure to Appear warrants on a month/periodic basis and advise defendants to appear in court.	2. Ongoing; Driven by field contacts with warrant holders.		
				3. Placing Defendants in detention for short period of time to impress need to follow law.	3. Detained as permitted by law.		
S.	Explanation for Fine Collection Reductions and Consequences	Judge Bolstad	Municipal Court	Municipal Court evaluate reasons for fine collection reductions and the corresponding effect on accountability for misdemeanors offenses, considering the collection numbers as stated in the Crime Task Force recommendations from 2012 to 2021.	Staff- Budget Allocation by City Commission	Commission Budget review May 9	Commission could direct Municipal Court to use collections agency at anytime

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T.	Evaluation of Pre-Trial Services and Use of Public Safety Assessment Tools	Judge Bolstad	Municipal Court	Recommendation of evaluation of misdemeanor pre-trial services and use of public safety assessment tools to enhance accountability, in-court appearances, reduction of notices to appear for failure to pay, and reduction of multiple extensions in payment of fines.	Staff- Budget Allocation	1 - 2 YRS	Commission could request pilot program at the next Legislative Session.
V.	Work to Prevent the Coming Proliferation of Recreational Marijuana Shops in GF.	City Commission	Elected Officials	Recommendation to assign a COGF representative or department to devise and implement ongoing lobbying and communication strategies regarding crime prevention measures.	City Commission Action- Ordinance / Resolution of Intent	City Commission / Legal Dept. Direct Time Frame	TBD Staffing Costs
U. (overlap)				1. Not clearly defined which COGF representative or department will be assigned.			
				2. GFD does not have the staffing to coordinate this initiative.			
				3. Unknown costs and staffing time needed to coordinate with other agencies / offices.			

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Z. (aa)	Continue to Pursue and Work With Local Non-Profits to Form and Expand on Partnerships.	TBD	TBD	Recommendation to continue to pursue and work with local non-profits to expand partnerships surrounding mental health, addiction and homelessness. Recommendations include education to the following groups, which include schools and community training (business crime deterrents, child abuse detection, human trafficking prevention and emergency room abuse detection).	Administrative - Budget allocation and impact	Unknown; Staff Dependent	TBD Staffing Costs
				1. GFPD does not have the capacity to expand partnerships with non-profits.			
				2. GFPD does not have staffing or financial resources to provide a higher level of community training that is already provided through the Citizens Academy.			
				3. SRO's (School Resource Officers) do not have the capacity to provide introduction to law enforcement instruction in the schools.			
				4. LRE (Law Related Education) instruction cancelled due to needed reallocation of staffing resources.			
BB.	Enhancing Utilization of Principles of Crime Prevention Through Environmental Design	Planning & Community Development	Administration	Recommendation to enhance utilization of Principles of Crime Prevention Through Environmental Design by Planning And Community Development (P&CD).	Staff - Budget allocation and training	In Progress	Minimal costs to develop educational pamphlet
				1. Incorporate or provide basic fundamentals into P&CD Design Review for permits in elevated crime areas.			



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<b>C. Unfunded Recommendations</b>							
A. (a)(1)	Additional Police Officers and Support Staff for GFPD	City Commission	Elected Officials	(8) Patrol Officers; Additional presence in the Patrol Bureau increases visibility, presence, detection crime response, and investigation.	Commission Action Required-Resolution of Intent	18 - 24 MTHS	\$800,000 (annual)
				1. COPS Hiring Grant - provides 3 Patrol Officers at 38% of cost. COGF match requires 62% matching funds. This still leaves the need for (8) additional officers.			
No #	Equipment / Training			Equipment and training for (13) potential new hires at \$13,244 per officer		As Officers Are Hired	\$172,172.00
A. (a)(2)	Additional Sergeants in Patrol	City Commission	Elected Officials	(4) Patrol Sergeants; Patrol officers require field supervisors for the reduction of risk management, training, accountability and discipline.	Commission Action Required-Resolution of Intent	12 - 18 MTHS	\$550,000 (annual)
				NOTE: Promoting Sergeants requires hiring officers to backfill vacancies.			
A. (a)(3)	Civilian Crime Analyst	City Commission	Elected Officials	A Crime Analyst would provide needed technical capability/skill to assist with GFPD investigations using modern technology to gather, compile, and interpret data from crime reports to determine trends in a particular geographic area.	Commission Action Required-Resolution of Intent	1 - 2 YRS	\$70,000 (annual)
A. (a)(5)	Safe Trails Task Force Officer	GFPD	Administration	An officer from GFPD would be assigned to work in partnership with the FBI and other federal, state, local and Tribal Law Enforcement agencies to combat the growth in Indian Country.	Commission Action Required-Resolution of Intent	1 - 2 YRS	\$96,000 (annual)
				1. Great Falls is in close proximity to two Indian Reservations.			

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				NOTE: Assignment of a TFO (Task Force Officer) would require hiring an officer to backfill the staffing vacancy.			
B. G.g. (overlap)	Increased Personnel in City Legal Dept. & Municipal Court	City Commission	Elected Officials	<p>In order to more thoroughly and expeditiously process cases and ensure fairness and consequences for “Low Level” crime. The City Legal Department views the addition of a prosecutor position and support staff position to the Criminal Division as an appropriate measure to more closely align the City’s prosecution resources with the volume of citations being written into Municipal Court. <i>(See also Crime Task Force Recommendation G.g.)</i></p> <p>a. Better understand impact and effect of deferred prosecution agreements. The Legal Department principally utilizes deferred prosecution agreements as a tool for diverting and disposing of low-level traffic offenses. These agreements have the effect of</p> <p>(1) pulling over 1600 citations a year out of the Municipal Court’s adjudicative docket load and</p> <p>(2) affording Great Falls citizens the benefit of generally avoiding “points” or other citation-related impacts on their insurance in connection with those low-level traffic offenses.</p>	Commission Action Required- Resolution of Intent	1 - 2 YRS	<p>Legal Dept: Prosecutor and support staff \$147,000 to \$183,000</p> <p>Municipal Court: Additional Judge position and two (2) additional Clerk positions estimated at \$52,000 ea</p>

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D. FF. (overlap)	Community Impact Study	City Commission	Elected Officials	A Community Impact Study, similar to the one conducted recently the City of Billings, after determining the cost is recommended. This could help increase collaboration with local services, and assist in providing a clearer picture of some of the issues we have already discussed as well as identify areas we have not addressed.	Commission Action Required- Resolution of Intent	1 - 2 YRS	\$100,000
X.	State Funding of Pilot Project for Pre-Trial Services Program	City Commission	Elected Officials	Request funding for pilot project for Pre-Trial Services program to assist in the need for holding offenders accountable and keeping them engaged in the sytem. Task Force advises that program has been a success in Lewis & Clark County.	Commission Action Required- Resolution of Intent	1 - 2 YRS	\$300,000 to \$400,000