#### JOURNAL OF COMMISSION WORK SESSION November 1, 2016

City Commission Work Session Civic Center, Gibson Room 212 Mayor Kelly presiding

CALL TO ORDER: 5:30 p.m.

**CITY COMMISSION MEMBERS PRESENT:** Bob Kelly, Bill Bronson, Bob Jones, Tracy Houck and Fred Burow.

**STAFF PRESENT:** City Manager; Assistant City Attorney; Directors of Fiscal Services, Public Works, and Park and Recreation; Police Chief; and, the Deputy City Clerk.

\*\* Action Minutes of the Great Falls City Commission. Please refer to the <u>audio/video recording</u> of this meeting for additional detail. \*\*

#### 1. PUBLIC COMMENT

**Ron Gessaman,** 1006 36<sup>th</sup> Avenue NE, announced that November 15<sup>th</sup> is National Recycling Day.

#### 2. PARK MASTER PLAN

Pros Consulting Senior Project Manager Michael Svetz presented and discussed the attached PowerPoint presentation.

Commissioner Bronson received clarification with regard to the Park District fee associated with creating a Park District.

Manager Doyon inquired about the 23% neutral area on the PowerPoint.

Project Manager Svetz responded that the 23% neutral area on the PowerPoint is the totality of experience provided by the City to the community.

Manager Doyon received clarification with regard to appropriate user fees of facility usage.

Project Manager Svetz discussed the availability of shared facilities.

Project Manager Svetz announced that there is a Town Hall meeting on November 14 at the Civic Center in the Missouri Room. He further noted that an implementation matrix would be provided to the Commission.

Park and Recreation Director Joe Petrella commented that in order to implement the Park Master Plan, staff needs to set priorities on what needs to be worked on first.

Commissioner Houck inquired if a Fund Developer would need to be brought on at some point to make the Park Master Plan fully function.

Project Manager Svetz responded that there is the capacity within the City for a Revenue Development Manager to be brought on in the future. He noted that for now they have identified the most critical staffing components needed to meet programmatic needs within the existing system.

Commissioner Burow inquired if the Park Master Plan would be sufficient to help determine the needs of the community without doing other research.

Project Manager Svetz suggested that conducting a feasibility study would need to be done in order to understand what the potential regional reach would be.

#### 3. NATATORIUM FUTURE REPAIRS

Park and Recreation Director Joe Petrella presented and discussed the attached PowerPoint presentation that included maintenance and repair needs at the Natatorium.

Commissioner Burow inquired if CDBG funds could be used for the Mitchell Bathhouse.

Director Petrella responded that CDBG funds could be combined for the Mitchell Bathhouse. He further noted that a full facility assessment would need to be done to determine the true costs of upgrading.

With regard to raising the floor at the Natatorium, Manager Doyon inquired where the amount of the combined funds came from. Manager Doyon further expressed concern with regard to spending money on repairs being a temporary fix.

Commissioner Burow received clarification with regard to soil testing being done before raising the floor.

Director Petrella indicated that the CDBG money needs to be reinvested back into the community if repairs for the Natatorium are not done.

Mayor Kelly referred to Director Petrella's presentation, summarizing that the statistically valid survey indicates support for indoor swimming is a highly valued asset for the community. Mayor Kelly further noted that other options have been explored, and are not feasible at this time. He suggested that if the Natatorium stays open, it needs to be maintained and safe for the public.

After discussion and receiving a proposal first, it was the consensus of the Commission to go forward with the immediate repairs.

Manager Doyon requested more technical information with regard to the exact repairs. He commented that repairs are necessary with regard to risk management issues.

#### 3. DISCUSSION OF POTENTIAL UPCOMING WORK SESSION TOPICS

City Manager Greg Doyon announced that the next work session will include a quarterly budget review and a library board report.

#### **ADJOURN**

There being no further discussion, Mayor Kelly adjourned the informal work session of November 1, 2016 at 6:45p.m.



Nationally Recognized, Uniquely Local

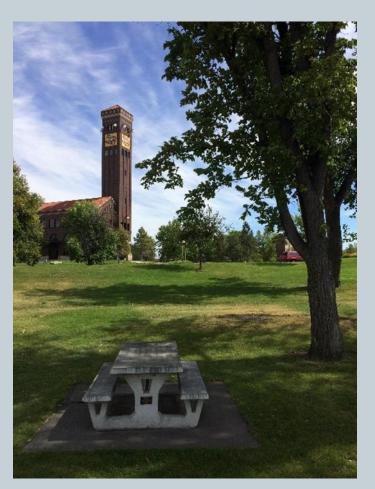






# **Agenda**

- Demographics
- Facility Assessments
- Qualitative Input Summary
- Statistically Valid Survey
- Service Level Standards
- Needs Analysis
- Capital Improvements
- Staffing Recommendations
- Funding
- Strategic Approach
- Questions

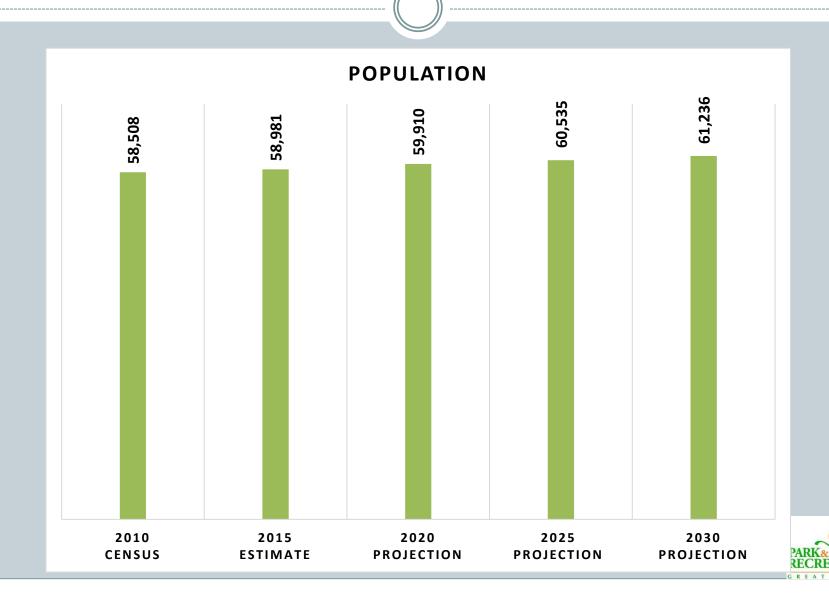




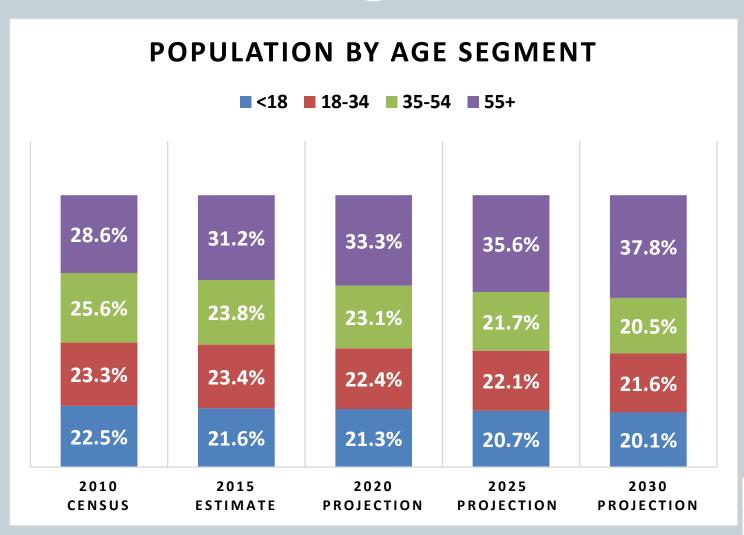
# Demographics



# **Population**

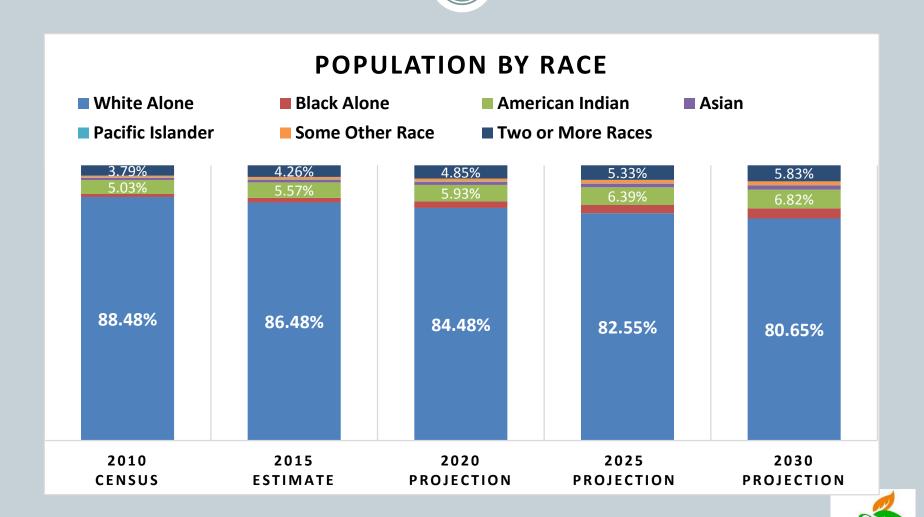


### **Age Segmentation**

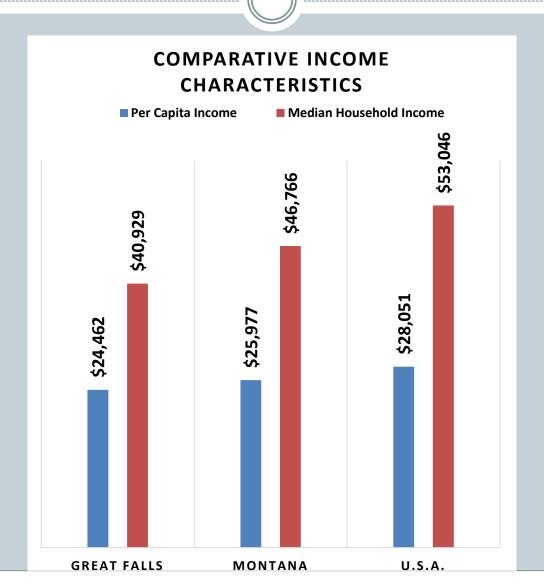




# **Ethnicity**



# **Income**





# **Trends and Market Potential**

Consumer Behavior	Market Potential Index	Program Need	Facility Need
Participated in boating (power) in last 12 months	115	Outdoor Recreation	Access to Rivers
Participated in canoeing/kayaking in last 12 months	113	Outdoor Recreation	Access to Rivers/Lakes
Participated in fishing (fresh water) in last 12 months	112	Outdoor Recreation	Access to Rivers/Lakes
Participated in golf in last 12 months	110	Golf	Golf Course
Participated in archery in last 12 months	108	Outdoor Recreation	Archery Range
Participated in bicycling (mountain) in last 12 months	108	Outdoor Recreation	Access to Mountain Bike Trails
Participated in softball in last 12 months	105	Youth and Adult Sports	Diamond Athletic Fields
Participated in backpacking in last 12 months	104	Outdoor Recreation	Trails
Participated in hiking in last 12 months	104	Outdoor Recreation	Access to Hiking Trails
Participated in target shooting in last 12 months	103	Outdoor Recreation	Target Shooting/Skeet Range
Participated in volleyball in last 12 months	103	Youth and Adult Sports	Indoor Volleyball Courts
Participated in walking for exercise in last 12 months	102	Health and Fitness	Trails
Participated in bicycling (road) in last 12 months	101	Outdoor Recreation	Bike Lanes and Trails
Participated in swimming in last 12 months	101	Youth and Adult Sports	Swimming Pools (indoor and outdoor)
Participated in Frisbee in last 12 months	100	Youth and Adult Sports	Disc Golf

# **Trends and Market Potential**

Consumer Behavior	Market Potential Index	Program Need	Facility Need
Participated in football in last 12 months	99	Youth and Adult Sports	Multi-purpose Athletic Fields
Participated in horseback riding in last 12 months	98	Outdoor Recreation	Equestrian Trails
Participated in weight lifting in last 12 months	98	Health and Fitness	Community Recreation Center
Participated in baseball in last 12 months	96	Youth and Adult Sports	Diamond Athletic Fields
Participated in yoga in last 12 months	95	Health and Fitness	Community Recreation Center
Participated in basketball in last 12 months	94	Youth and Adult Sports	Indoor and Outdoor Basketball Courts
Participated in aerobics in last 12 months	93	Health and Fitness	Community Recreation Center
Participated in jogging/running in last 12 months	92	Health and Fitness	Trails

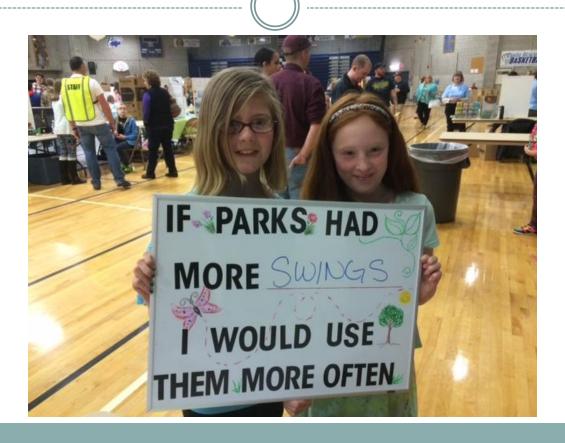


# **Trends and Market Potential**

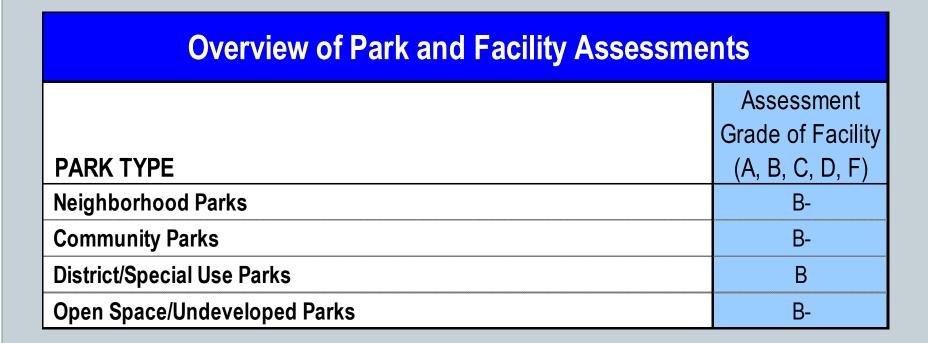
Consumer Behavior	Market Potential Index	Program Need	Facility Need
Participated in ice skating in last 12 months	89	Youth and Adult Sports	Indoor or Outdoor Ice Rink
Participated in tennis in last 12 months	89	Youth and Adult Sports	Tennis Courts
Participated in Pilates in last 12 months	88	Health and Fitness	Community Recreation Center
Participated in soccer in last 12 months	81	Health and Fitness	Soccer Fields



# Facility Assessment



### **Parks**





## **Outdoor Amenities**

Overview of Park and Facility Assessments		
	Assessment Grade of Facility (A, B, C, D, F)	
OUTDOOR AMENITIES:		
Large Covered Picnic Areas	С	
Diamond, Baseball (90 foot bases)	B-	
Diamond, Youth Baseball/Softball	C-	
Rectangle Fields (All)	В	
Outdoor Sport Courts (basketball)	C-	
Tennis Courts	D	
Playgrounds	В	
Dog Parks/Off leash Areas	А	
Skate Parks	С	
Swimming Pool (Mitchell Complex)	C-	
Swimming Pool (Neighborhood - Splash Pads)	B+	
River's Edge Trail	В	
Multi-Sports Complex	B-	
Seibel Soccer Complex	A-	



## **Indoor Facilities**

Overview of Park and Facility Assessments		
	Assessment	
	Grade of Facility	
	(A, B, C, D, F)	
INDOOR AMENITIES:		
Swimming Pool (Natatorium)	C+	
Recreation Center	C+	



# Focus Group Input



# **Focus Group/Public Meeting Summary**

PARK SYSTEM ELEMENT	QUALITATIVE INPUT SUMMARY	
	Qualitative Input Value Index	Opportunities Identified for Improvement
Neighborhood Parks	Highly Valued	Yes
Community Parks	Valued	No
District/Special Use Parks	Neutral	No
Open Space/Undeveloped Parks	Highly Valued	Yes
Large Covered Picnic Areas	Valued	Yes
Diamond, Baseball (90 foot bases)	Valued	Yes
Diamond, Youth Baseball/Softball	Valued	Yes
Rectangle Fields (All)	Valued	Yes
Outdoor Basketball Courts	Neutral	Yes
Tennis Courts	Highly Valued	Yes
Pickle Ball Courts	<b>Highly Valued</b>	Yes
Playgrounds	Highly Valued	Yes



# **Focus Group/Public Meeting Summary**

PARK SYSTEM ELEMENT	QUALITATIVE INPUT SUMMARY	
	Qualitative Input Value Index	Opportunities Identified for Improvement
Dog Parks/Off leash Areas	Highly Valued	Yes
Golf Courses (18 hole)	Valued	Yes
Skate Parks	Valued	No
Swimming Pool (Mitchell Complex)	Highly Valued	No
Swimming Pool- Outdoor	Valued	No
River's Edge Trail	<b>Highly Valued</b>	Yes
Centene Stadium	Valued	No
Multi-Sports Complex	Highly Valued	Yes
Seibel Soccer Complex	Highly Valued	Yes
Swimming Pool (Natatorium)	Highly Valued	Yes
Recreation Center	Valued	Yes



# Statistically Valid Survey



# **Methodology**

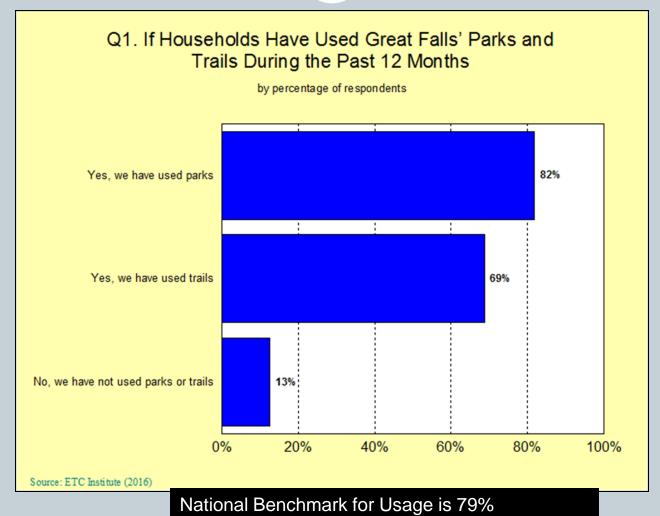
19

- Survey Description
  - □ The survey was 7 pages long
  - Each survey took 10-15 minutes to complete
- Method of Administration
  - Could be completed by mail.
- ☐ Goal was to complete 350 surveys
- ☐ A total of residents actually completed the survey: 549
- □ Confidence level: 95%, Margin of error: +/- 4.1%



## Park Usage is High





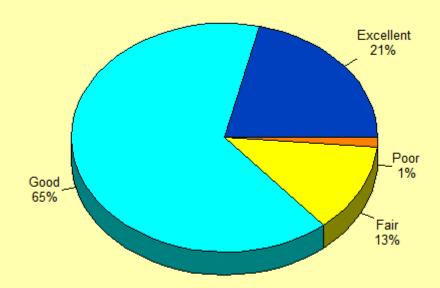


### **Condition of Parks**



# Q1-2. How Respondents Rate the Overall Condition of Great Falls' Parks Used Over the Past 12 Months

by percentage of respondents who have used parks during the past 12 months (excluding don't know)



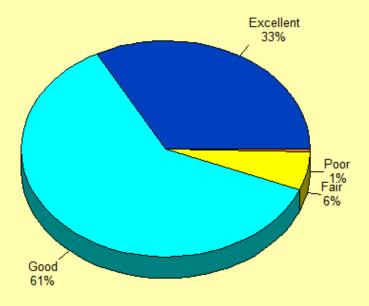
National Benchmark for Excellent is 31%



### **Condition of Trails**

# Q1-3. How Respondents Rate the Overall Condition of Great Falls' <u>Trails</u> Used Over the Past 12 Months

by percentage of respondents who have used trails over the past 12 months (excluding don't know)



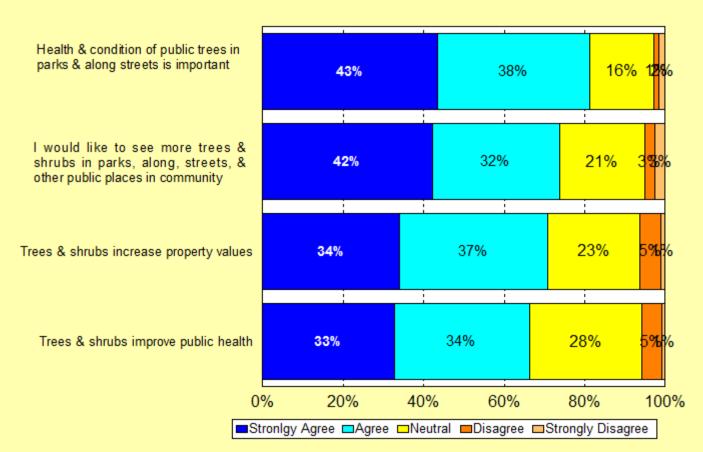
National Benchmark for Excellent is 31%



### Value of Trees

#### Q18. Agreement with Statements About Trees in Great Falls

by percentage of respondents (excluding don't know)



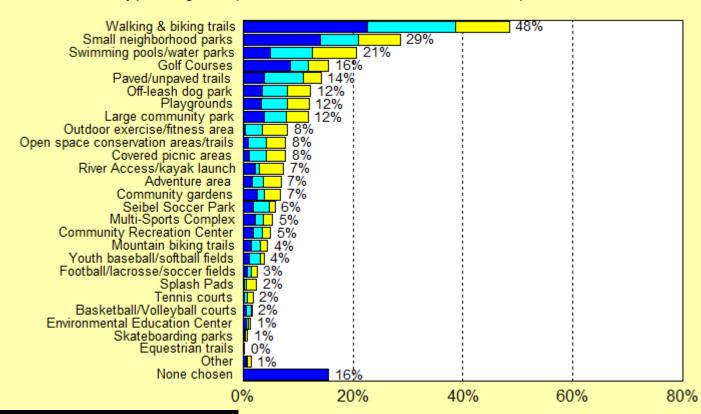


## **Most Important Parks and Facilities**



#### Q8. Parks and Recreation Facilities That Are <u>Most Important</u> to Households

by percentage of respondents who selected the item as one of their top four choices



National Benchmark for Trails is 42%

■Most Important ■2nd Most Important ■3rd Most Important

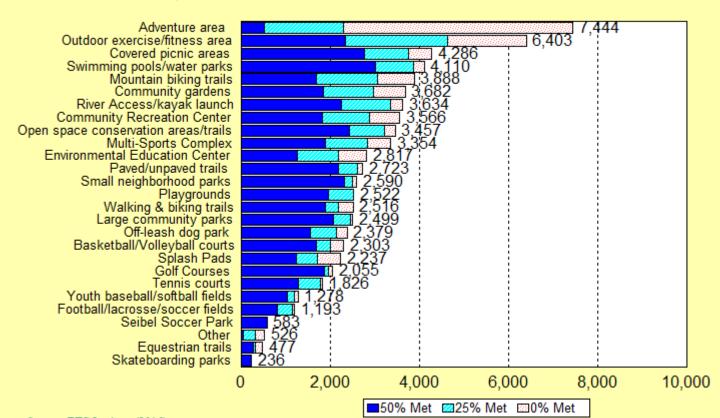


### **Unmet Need for Parks and Facilities**



Q7-3. Estimated Number of Households for Great Falls Parks and Recreation Department Whose Needs for <u>Facilities</u> Are Only Being 50% Met or Less

by number of households based on 25,301 households in Great Falls



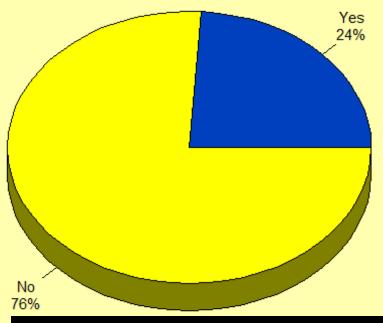


# **Program Participation is Low**



Q2. If Respondent Households Participated in Any Great Falls Parks and Recreation Programs Over the Past 12 Months

by percentage of respondents



National Benchmark for Particiption is 34%

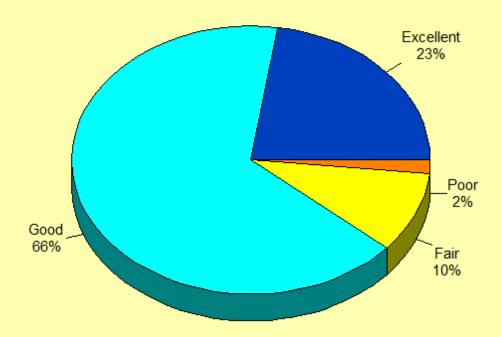


## **Program Quality**



#### Q2-2. How Respondents Rate the Overall Quality of Recreation <u>Programs</u> Participated in

by percentage of respondents who have used parks during the past 12 months

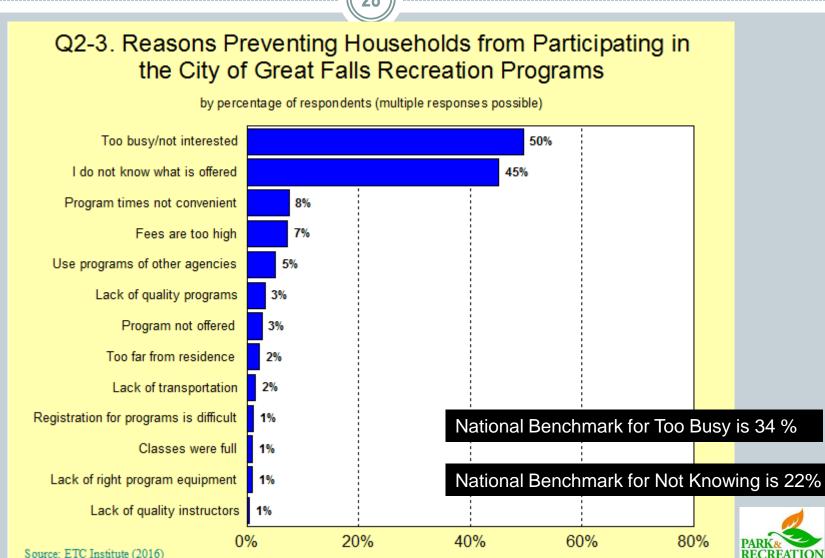


National Benchmark for Excellent is 35%



### **Program Barriers**



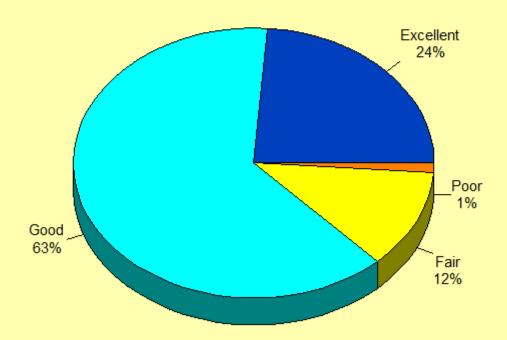


# **Special Event Quality**



# Q3-2. How Respondents Rate the Overall Quality of Special Events their Household Has Participated in

by percentage of respondents who have partiicpated in programs over the past 12 months (excluding don't know)



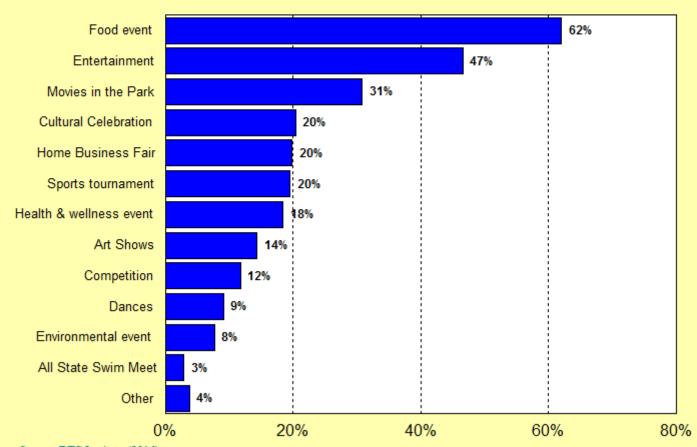


### **Special Event Concepts**



#### Q4. Event Concepts Respondent Households are Interested In

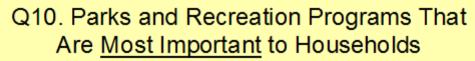
by percentage of respondents (multiple responses possible)



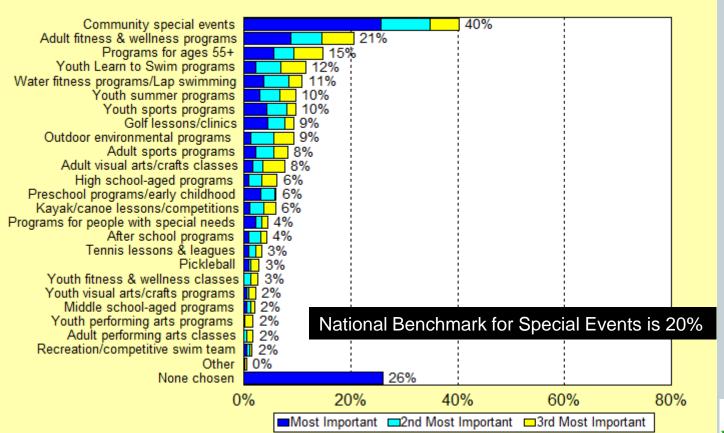


### **Most Important Programs**





by percentage of respondents who selected the item as one of their top four choices





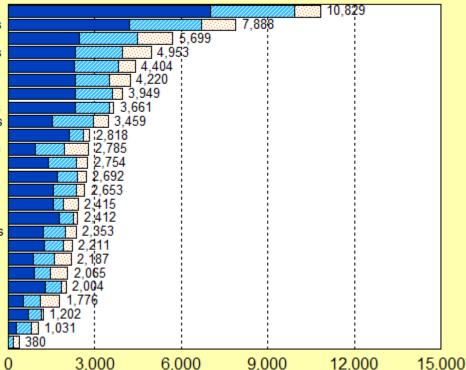
### **Unmet Need for Programs**



Q9-3. Estimated Number of Households for Great Falls Parks and Recreation Department Whose Needs for <u>Programs</u> Are Only Being 50% Met or Less

by number of households based on 25,301 households in Great Falls

Community special events Adult fitness & wellness programs Programs for ages 55+ Adult visual arts/crafts classes Adult sports programs Outdoor environmental programs Water fitness programs/Lap swimming Golf lessons/clinics Kayak/canoe lessons/competitions Youth summer programs Adult performing arts classes Youth visual arts/crafts programs High school-aged programs Youth Learn to Swim programs Preschool programs/early childhood Youth sports programs Youth fitness & wellness classes After school programs Pickleball Tennis lessons & leagues Middle school-aged programs Programs for people with special needs Youth performing arts programs Recreation/competitive swim team Other



■Needs Fully Met 

Needs Mostly Met

Needs Partly Met

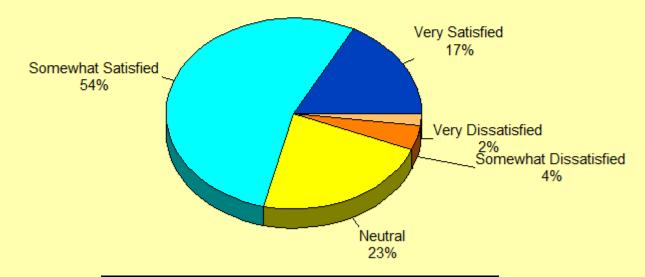


### **Overall Satisfaction with Value Received**



# Q19. Satisfaction with Overall Value Households Receive from Great Falls Parks and Recreation Department

by percentage of respondents who have used the facilities in the past 12 months (excluding don't know)



National Benchmark for Very Satisfied is 27%

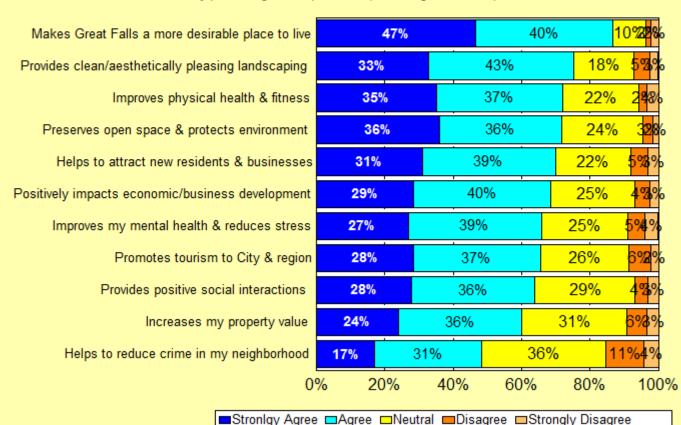


#### Agreement with Benefits of Parks and Recreation

34

#### Q16. Agreement with Benefits Provided By the Parks and Recreation System

by percentage of respondents (excluding don't know)





Source: ETC Institute (2016)

#### Service Level Standards



#### **Service Level Standards - Current**



SERVICE LEVEL STANDARDS						
PARK TYPE	Great Falls Inventory	Current Service Level based upon population				
Neighborhood Parks	165.41			1,000		
Community Parks	339.98	5.76	acres per	1,000		
District/Special Use Parks	273.01	4.63	acres per	1,000		
Open Space/Undeveloped Parks	437.04	7.41	acres per	1,000		
Total Park Acres	1,215.44	20.61	acres per	1,000		
OUT DOOR AMENITIES:						
Large Covered Picnic Areas	8.00	1.00	site per	7,373		
Diamond, Baseball (90 foot bases)	2.00	1.00	site per	29,491		
Diamond, Youth Baseball/Softball	31.00	1.00	field per	1,903		
Rectangle Fields (All)	14.00	1.00	field per	4,213		
Outdoor Sport Courts (basketball)	15.00	1.00	court per	3,932		
Tennis Courts	24.00	1.00	court per	2,458		
Playgrounds	28.00	1.00	site per	2,106		
Dog Parks/Off leash Areas	1.00	1.00	site per	58,981		
Golf Courses (18 hole)	2.00	1.00	course per	29,491		
Skate Parks	1.00	1.00	site per	58,981		
Swimming Pool (Outdoor)	3.00	1.00	site per	19,660		
INDOOR AMENITIES:						
Swimming Pool (Natatorium)	1.00	1.00	site per	58,981		
Recreation Center	16,000.00	0.27	SF per	person		



#### **Service Level Standards – Recommended**

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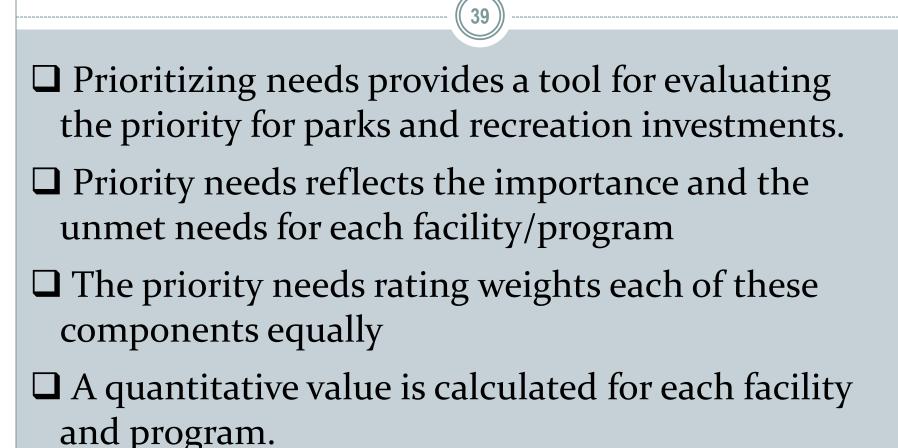
SERVICE LEVEL STAN	DARDS			2016 Facil	ity Standards		2030 Fac	ility Standards
						2018		
	Great Falls	Recommended Ser	vice Levels;	Meet Standard/	Additional Facilities	/ Calculatio	Meet Standard/	Additional Facilities/
PARK TYPE	Inventory	Revised for Local	Service Area	Need Exists	Amenities Needed	n:	Need Exists	Amenities Needed
Neighborhood Parks	165.41	2.00 acresper	1,000	Meets Standard	- Acre(s)	43	Meets Standard	- Acre(s)
Community Parks	339.98	3.00 acresper	1,000	Meets Standard	- Acre(s)	156	Meets Standard	- Acre(s)
District/Special Use Parks	273.01	4.00 acres per	1,000	Meets Standard	-	- 28	Meets Standard	-
Open Space/Undeveloped Parks	437.04	5.00 acresper	1,000	Meets Standard	- Acre(s)	131	Meets Standard	- Acre(s)
Total Park Acres	1,215.44	14.00 acres pe	1,000	Meets Standard	- Acre(s)	358	Meets Standard	- Acre(s)
OUTDOOR AMENITIES:								
Large Covered Picnic Areas	8.00	1.00 site per	5,000	Need Exists	4 Sites(s)	(4)	Need Exists	4 Sites(s)
Diamond, Baseball (90 footbases)	2.00	1.00 site per	12,000	Need Exists	3 Sites(s)	(3)	Need Exists	3 Sites(s)
Diamond, Youth Baseball/Softball	31.00	1.00 field per	5,000	Meets Standard	- Field(s)	18.75	Meets Standard	- Field(s)
Rectangle Fields (All)	14.00	1.00 field per	5,000	Meets Standard	- Field(s)	1.75	Meets Standard	- Field(s)
Outdoor Sport Courts (basketball)	15.00	1.00 court per	5,000	Meets Standard	- Court(s)	2.75	Meets Standard	- Court(s)
Tennis Courts	24.00	1.00 court per	10,000	Meets Standard	- Court(s)	17.88	Meets Standard	- Court(s)
Playgrounds	28.00	1.00 site per	3,000	Meets Standard	- Site(s)	8	Meets Standard	- Site(s)
Dog Parks/Offleash Areas	1.00	1.00 site per	30,000	Need Exists	1 Site(s)	(1)	Need Exists	1 Site(s)
Golf Courses (18 hole)	2.00	1.00 course pe	r 50,000	Meets Standard	-	- 1	Meets Standard	-
Skate Parks	1.00	1.00 site per	60,000	Meets Standard	- Site(s)	(0.02)	Need Exists	0 Site(s)
Swimming Pool (Outdoor)	3.00	1.00 site per	50,000	Meets Standard	- Site(s)	1.78	Meets Standard	- Site(s)
INDOOR AMENITIES:								
Swimming Pool (Natatorium)	1.00	1.00 site per	50,000	Meets Standard	-	- (0.22)	Need Exists	0
Recreation Center	16,000.00	1.00 SFper	person	Need Exists	42,981 Square Fi	(45,240)	Need Exists	45,240 Square Fr



#### Needs Analysis



#### **Needs Analysis Methodology**

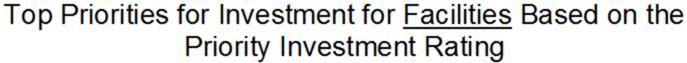


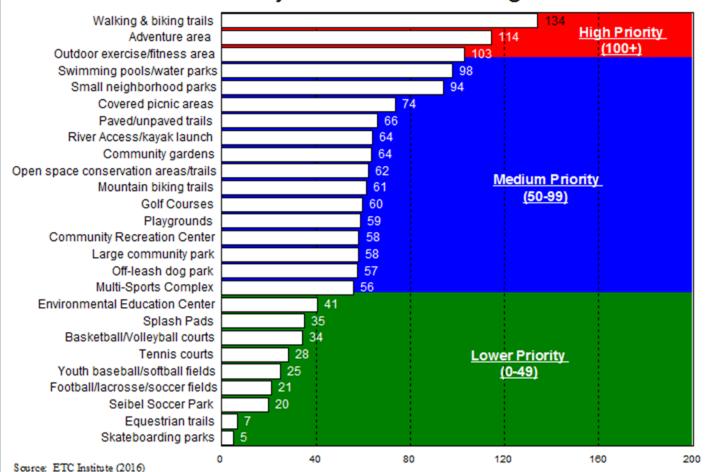
☐ Values are then classified as high medium or low



#### **Priority Investment Rating - Facilities**



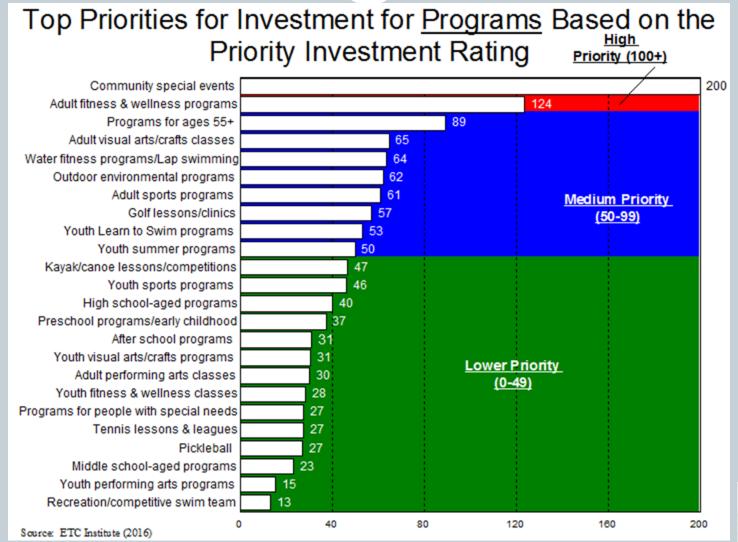






#### **Priority Investment Rating Programs**







# City of Great Falls Park and Recreation Capital Improvements



#### **Critical Projects**

 The actions associated with the Critical Alternative address deferred maintenance at existing facilities.



#### Sustainable Projects

 This includes strategically enhancing existing programs, beginning new alternative programs, adding new positions, or making other strategic changes



#### **Visionary Projects**

 The Visionary Alternative represents the complete set of services and facilities desired by the community.



#### **Summary of Critical Projects**

52 Parks, Facilities and Pools (not including golf courses)

CAPITAL IMPROVEMENT PROGRAM		
CRITICAL		
COST		
TOTAL	\$12,614,160	



#### **Summary of Sustainable Projects**

CAPITAL IMPROVEMENT PROGRAM		
SUSTAINABLE		
PROJECT	COST	
Convert 6 existing Tennis Courts to Pickleball Courts	\$100,000	
Add 5 Large Covered Picnic Shelters at the folllowing parks:	\$500,000	
*Gibson Park		
*Grande Vista Park		
*Jaycee Park		
*Kiwanis Park		
*Meadowlark Park		
Add 2 Dog Parks at the following parks	\$150,000	
*Clara Park		
*Montana Park		
Develop Site Specific Master Plans for the following parks	\$350,000	
*Garden Home Park		
*Skyline Park		
*Wadsworth Park		
Conduct an Athletic Field Master Plan	\$50,000	
TOTAL	\$1,150,000	



#### **Summary of Visionary Projects**

CAPITAL IMPROVEMENT PROGRAM		
VISIONARY		
PROJECT	COST	
Construct a 50,000 sq. ft. Multi-Generational Center that replaces the existing Recreation Center and Morony Natatorium	\$20,000,000	
Re-master Plan Anaconda Hills Golf Course and convert Campground/Adventure Area through private public partnership	\$250,000	
TOTAL	\$20,250,000	



#### **Full CIP Summary**

#### CAPITAL IMPROVEMENT PLAN SUMMARY

Project Type	Estimated Total Project Cost	Years in which to be completed
CRITICAL PROJECTS	\$12,614,160	1-5
SUSTAINABLE PROJECTS	\$1,150,000	5-10
VISIONARY PROJECTS	\$20,250,000	5-15
TOTAL	\$34,014,160	



## Funding Recommendation



#### **Primary Recommendation**

- Creation of Park Maintenance District
  - It is recommended that the Great Falls City Commission consider the adoption of a resolution that would create a Citywide Parks Maintenance District to supplement current funding and create a sustainable funding source for the purposes of providing the park and recreation system services



#### Staffing Recommendations



#### **Parks and Urban Forestry**

- Park Planner
- Integrated Pest Management Specialist
- Irrigation Specialist
- 8 Park Laborers
- Forestry Foreman
- 2 Arborists Boulevard
- 2 Arborists General Parks
- Park and Urban Forestry Mechanic



#### **Recreation Programs**

- Special Events Coordinator
- Recreation Manager
- Marketing/Technology Coordinator
- Assistant Aquatic Supervisor (Programs)



# City of Great Falls Park and Recreation Strategic Approach



#### **Key Strategies**

#### Community Value 1: Community Mandates

 Renovate and upgrade open spaces, parks, trails and recreational facilities to promote community interaction, healthy lifestyles and safety.

#### Community Value 2: Standards

 Continually update and utilize best standards for operations and maintenance of parks, trails, and recreational facilities in alignment with City of Great Falls policy.

#### **Key Strategies (cont'd)**

#### Community Value 3: Programs and Services

 Provide balance and consistency in the delivery of programs and services

#### Community Value 4: Business Practices

 Manage parks, trails, and recreational facilities, and programs that support the financial goals and policies of the City of Great Falls.



#### **Key Strategies (cont'd)**

### Community Value 5: Community Outreach and Partnerships/Sponsorships

 Maximize resources through mutually acceptable partnerships that leverage parks, trails, and recreational facility development and program and service opportunities.



#### Questions





## MORONY NATATORIUM FACILITY UPDATE

Presented By:
Joseph Petrella, CPRE
City of Great Falls
Park and Recreation Director
November 1, 2016

#### Maintenance/Repairs

#### Natatorium Maintenance/Repair Needs

#### 2011 Structural Assessment

- Lower Roofing Removal and Replace \$59,450
- Upper Roofing Removal and Replace \$114,550
- Upper Roofing Sealant \$31,600
- Exterior Walls Brick Re-pointing \$11,200
- Retrofit Corroded and Deficient Brick \$15,000
- Total from 2011 Assessment (above items with other non-listed items) – \$270,640

#### New Items

- Raise Sinking Floor in Restrooms \$50,000
- Replace Rusting and Aging Doors \$45,000
  - (CBDG Funding received for FY16 to do this project, but on hold per City Commission)
- Replace aging pumps, hair traps, motor quick disconnects, backwash valves, etc. – \$10,500







Women's Bathroom Floor

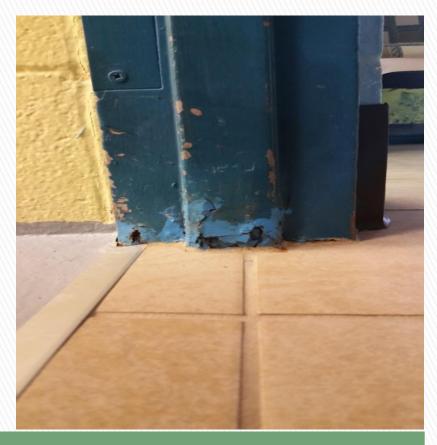
Women's Bathroom Wall



Wall Separation Women's Room



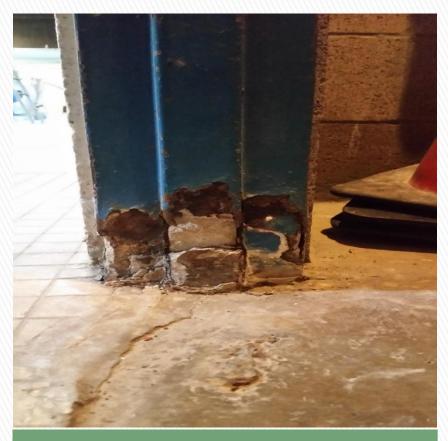
Women's Locker Room Floor Crack (sinking)

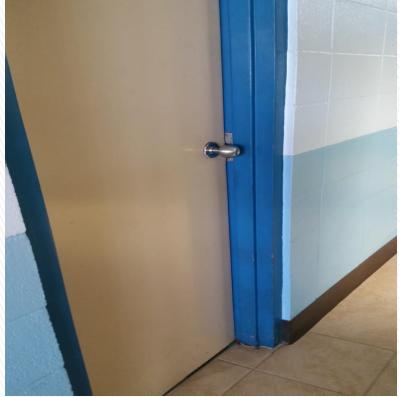




**Rusted Interior Doors** 

**Rusted Interior Doors** 





**Rusted Interior Doors** 

Closet Door (can't close)

#### Current CDBG Funding For Repairs

- ▶ CDBG Funding for Doors FY15/16 =\$33,183
  - Project on hold, not enough funding to do both inside and outside doors
- CDBG Funding for Mitchell Bathhouse FY16/17 = \$40,176
  - Not enough money awarded to do the project. Need to do a full facility assessment to determine true cost of upgrading to meet ADA requirements and modernize the interior of the building

#### Other Funding Available

- Nat Rats Fundraising efforts − \$29, 992
  - Not enough to raise the floor which is what they have been fundraising for.

Total Funds Available combining CDBG and Private Funds =

\$103,351

This is enough money to get the floor raised and do the door project at the Natatorium to help stabilize the facility and meet a community need.

Would need to do a CDBG application amendment.

We need to move on the FY15/16 CDBG Funding or we will lose it.

#### Making Strides on Cost Recovery

- ► FY15/16 Cost Recovery = 47%
  - Programs are on the rise and staff is working diligently to come up with new ideas. They are changing the conversation with the aquatics program and things are moving forward.
- ► FY14/15 Cost Recovery = 42%
- ▶ FY05 through FY14 Cost Recovery = 35%

### Master Plan Results and Recommendations

- Aquatics Programming and Facilities rated highly valued and needed on the statistically valid survey
- Maintain what we currently have until funding is available for "visionary" projects such as a Multi-Generational Center to replace the Natatorium and Community Recreation Center
- If we are going to keep the Natatorium open we have to maintain it and keep the public safe.

## Questions? Where do we go from here?