

JOURNAL OF COMMISSION WORK SESSION
March 3, 2015

City Commission Work Session
Civic Center, Commission Chambers

Mayor Winters presiding

CALL TO ORDER: 5:30 p.m.

ROLL CALL: City Commissioners present: Michael J. Winters, Bill Bronson, Fred Burow, and Bob Jones. Commissioner Kelly was excused.

STAFF PRESENT: City Manager; Deputy City Manager; City Attorney; Directors of Fiscal Services, Park and Recreation, and Public Works; Police Captain; City Engineer; Utilities System Manager; Environmental Division Supervisor; Water Plant Supervisor; Fiscal Services Operations Supervisor, and the Deputy City Clerk.

**** *Action Minutes of the Great Falls City Commission. Please refer to the audio/video recording of this meeting for additional detail.* ****

1. PUBLIC COMMENT

There were no comments from the public.

2. ADVISORY COMMISSION ON INTERNATIONAL RELATIONSHIPS UPDATE

Advisory Commission on International Relationships (ACIR) board member Charity Jacobson reported ACIR is currently comprised of nine appointed members. She explained that members are interested in seeing the City's international populous flourish, and many members have a personal connection to another country. ACIR exists to provide support, coordination, and an exchange of information for international programs in the community.

Ms. Jacobson discussed current projects including an international speaker series and an open world program hosting project. She provided a handout of a *Tribune* article on the Ukrainian doctors' visit in October, 2014. She also discussed the twinning relationship with the City of Lethbridge, and a citizen welcoming committee that has been recently formed.

3. UTILITY RATE REVIEW

Public Works Director provided and discussed a PowerPoint 2015 Utility Rate Analysis presentation. He also display charts of maps including a water main break map, water transmission main upgrades map, trenchless sanitary sewer lining map, and a storm drainage basins map.

CITY OF GREAT FALLS UTILITIES

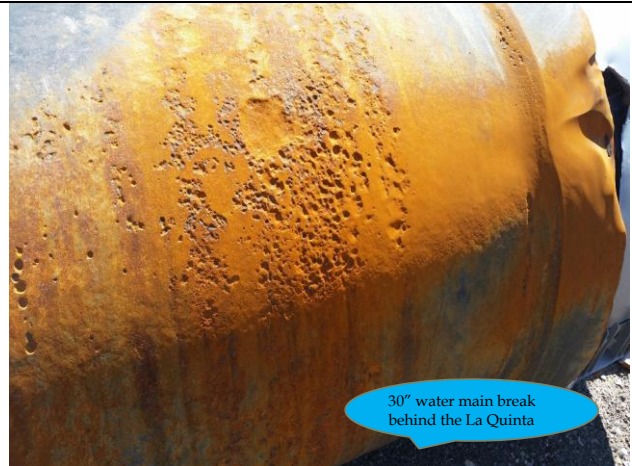
- Provides water, sewer and storm drain services to:
 - Approximately 18,700 Residential Properties
 - Approximately 2,300 Commercial Properties (64,000+ users)

This includes operations, maintenance, replacement, upgrade of 660+ miles of utility pipes, treatment plants and appurtenances.

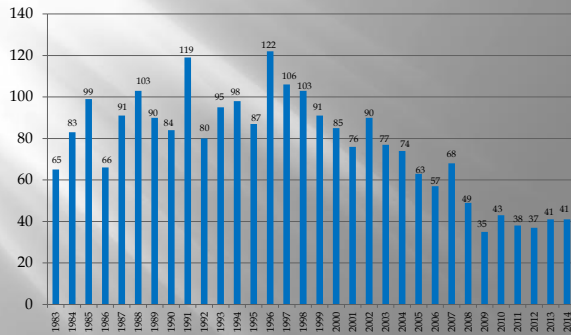
Proposed Rate Adoption Process

- Proposed Rates are being presented at tonight's March 3, 2015 City Commission Work Session
- March 3, 2015 - City Commission sets the Public Hearing Date
- Public Notices will be published three times
- Individual Customer Notices will be mailed
- Public Hearing to be held at the April 14, 2015 City Commission Meeting
- New Rates to take effect at least 10 days after City Commission adoption. Proposed for May 1, 2015.

WATER UTILITY



WATER MAIN BREAKS (1983-2014)



WATER SYSTEM PIPE AGE COMPARISON

CITY	OLDEST PIPE	AVERAGE PIPE AGE
BILLINGS	1889	27.0
BOZEMAN	1888	30.0
KALISPELL	1924	31.4
GREAT FALLS	1890	41.5

WATER MAIN REPLACEMENT

YEAR	COST	FOOTAGE	MILES
2008	\$1,948,587	11,688	2.21
2009	\$2,187,471	17,672	3.35
2010	\$2,335,886	15,923	3.02
2011	\$1,556,083	13,072	2.48
2012	\$1,531,862	9,246	1.75
2013	\$1,680,436	12,831	2.40
2014	\$1,388,989	7,392	1.40

WATER TREATMENT DIVISION



Water Treatment Plant Facility Upgrades

Project Priorities:

- ▶ Employee Safety
 - Ammonia Feed upgrades
- ▶ Regulatory Compliance
 - UV Disinfection
- ▶ Reliability
 - Replace Main Electrical Switchgear
 - Replace Aging Infrastructure
- ▶ Site security/visitor access
 - Administration Building
 - Substation Upgrades



Chemical Feed & Disinfection System Upgrades

- ▶ Ultraviolet (UV) light disinfection
- ▶ Surge Tank
- ▶ Chemical Feed and Storage Systems
 - Ammonia
 - Chlorine
 - Lime
 - Corrosion Inhibitor
 - Sulfuric Acid



Proposal Evaluation Results

CATEGORY	EVALUATION CRITERIA	EVALUATION WEIGHT (%)	SCORE			
			Calgon 24-in Sentinel	Trojan UV/Swift 4L24	Trojan UV/Torrent 16SL48	WEDECO K143 12/5(6)
DESIGN & SERVICE CONSIDERATIONS	1 VALIDATION & DESIGN	10	7.5	7.2	8.8	8.5
	2 UV SYSTEM OPERATION, MONITORING & MAINTENANCE	10	8.6	8.0	8.2	7.2
	3 MANUFACTURER EXPERIENCE, QUALIFICATIONS & SUPPORT	10	8.7	9.3	8.3	10.0
	4 FACILITIES	10	9.3	8.3	6.5	6.3
	SCORE:		34.0	32.8	31.9	32.0
PRESENT WORTH	1 UV Equipment capital cost (inc. alt. C deduct)	60	\$561,301	\$467,000	\$812,000	\$522,500
	2 O&M present worth costs		\$321,955	\$404,050	\$209,763	\$210,927
	3 TOTAL PW COST		\$883,256	\$871,050	\$1,021,763	\$733,427
	PW SCORE:		49.8	50.5	43.1	60.0
TOTAL SCORE (out of 100):			83.8	83.3	74.9	92.0

The City and Montana DEQ approved – Wedeco K143

- ▶ Lowest total present worth cost
- ▶ Robust design with minimal equipment needed for future expansion
- ▶ Reputable manufacturer with experienced service and local support



Switchgear Replacement

- ▶ Existing equipment is 50+ years old.
- ▶ Spare part availability is an issue.
- ▶ Replacing failed parts requires shutdown of existing system.



Seasonal Clearwell Replacement

- ▶ The current Seasonal Clearwell has deteriorated "structurally" to the point that replacement is the most cost effective action. The new tank will be located West of its current location.
- ▶ The storage volume of the Seasonal Clearwell will be incorporated into the new Surge Tank.



New Administration Building

- ▶ Training and conference room
- ▶ Receiving area for water quality samples
- ▶ Visitor entry and site security
- ▶ Staff offices
- ▶ Records storage
- ▶ Break room



Phase 1 – Facilities and Cost Opinion

	Upgrade	Opinion of Probable Construction Cost (\$M)
Base Project		
	Wedeco UV disinfection system, Surge Tank, switchgear replacement, ammonia storage and feed replacement	\$23,000,000
Additive Alternate Items		
	Administration Building, New access Road	\$2,000,000

Future Phases – Facilities and Cost Opinion

Upgrade	Opinion of Probable Construction Cost (\$M)
Pump Replacement and Rehabilitation	\$ 1,000,000
Additional Chemical Feed Components	\$2,000,000
Low Service Pump Variable Speed Drives and Soft Starters	\$2,000,000
High Service Pump Soft Starters	\$5,000,000
Standby Power Generator for Headhouse, Filter Building and Admin. Building	\$2,000,000
Sulfuric Acid Storage and Feed Building	\$1,000,000
Machine Shop	\$1,000,000
Emergency Power System Upgrades to Operate WTP at 5 mgd	\$5,000,000
Substation Upgrade	\$6,000,000
TOTAL	\$25,000,000

Project Schedule

Milestone	Date
Engineering Notice to Proceed	August 2012
Preliminary Engineering Report	February 2015
Phase 1 Construction Bid Opening	1st Quarter 2016
Phase 1 Construction Complete	2nd Quarter 2018
Future Phase Engineering & Construction	TBD

ELLA STORAGE TANK START 2014 COMPLETE 2015



SURGE TANK REPLACEMENT FOR 33RD STREET PUMP STATION



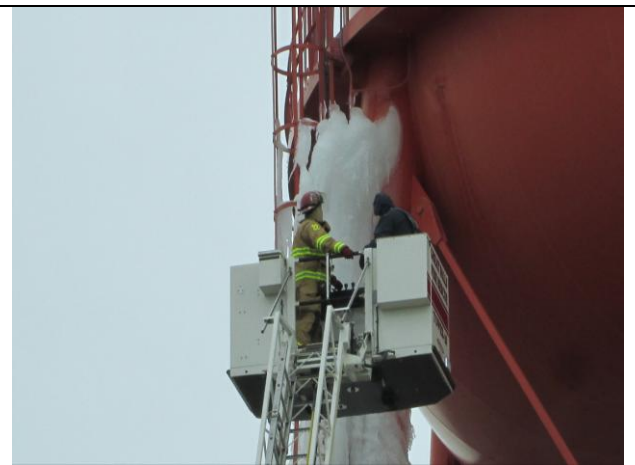
SKYLINE TANK PREPERATIONS UNDERWAY FOR LEVELING AND REPAIRS



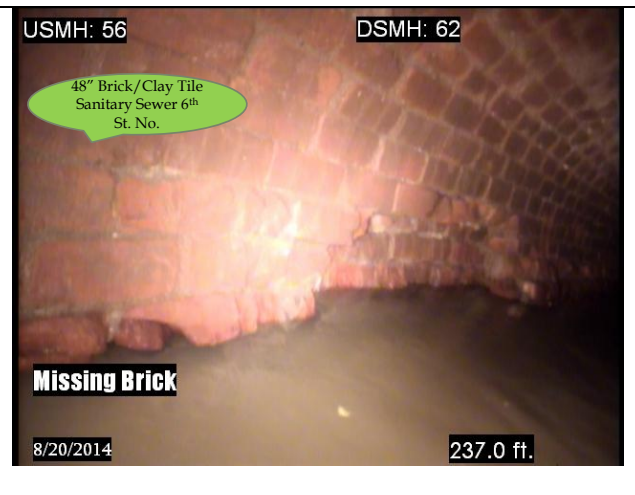
GORE HILL STORAGE TANK CURRENTLY SCHEDULED FOR RELOCATION AND REPLACEMENT

Temporary repairs on 3 leaks. We are currently on number 11





City of Great Falls, Montana Water Fund							
Cash Flow Analysis as of 2/23/15 - 5 Year Projection (5% to 7% revenue increases and 5% expense increases)							
	Actuals 2014	Budgeted 2015	Projected 2016 (7% inc)	Projected 2017 (7% inc)	Projected 2018 (8% inc)	Projected 2019 (8% inc)	Projected 2020 (8% inc)
Beginning Unrestricted Cash Balance	\$3,931,865	\$5,638,491	\$1,097,400	\$233,536	\$453,944	\$963,776	\$636,681
Revenues							
Revenue from water charges	\$9,657,268	\$9,940,322	\$10,636,145	\$11,380,675	\$11,949,708	\$12,547,194	\$13,174,554
Interest income	\$21,555	\$0	\$10,974	\$2,335	\$4,530	\$9,638	\$6,367
Bond proceeds	\$0	\$2,700,000	\$25,000,000		\$7,300,000	\$5,500,000	\$12,000,000
Decrease in receivables	\$579,140						
Total Revenues	\$10,457,863	\$13,640,322	\$36,647,119	\$11,383,010	\$19,254,248	\$18,066,832	\$25,180,920
Expenses							
Operation and maintenance expense (5% increase) (Decreased) reserve requirement	\$5,438,566	\$5,746,188	\$6,033,497	\$6,335,172	\$6,651,631	\$6,964,527	\$7,333,754
Debt Service	\$0	\$162,860	\$960,000	\$0	\$277,400	\$209,000	\$466,000
Existing bonds (SRF 2000)	\$202,130	\$202,610	\$202,010	\$201,360	\$201,640	\$201,842	\$201,842
Existing bonds (SRF 2006)	\$262,031	\$261,830	\$261,665	\$262,250	\$261,670	\$261,925	\$261,925
Existing bonds (ARBA 2008)	\$20,794	\$20,515	\$20,235	\$19,955	\$19,675	\$19,395	\$19,395
Existing Bonds for construction \$2,700,000		\$172,987	\$172,222	\$172,510	\$171,354	\$172,847	\$172,847
Bonds for construction \$25,000,000			\$1,671,354	\$1,671,354	\$1,671,354	\$1,671,354	\$1,671,354
Bonds for construction \$7,300,000					\$488,036	\$488,036	\$488,036
Bonds for construction \$5,500,000						\$370,000	\$370,000
Bonds for construction \$12,000,000							\$802,250
Capital improvements debt-funded	\$2,627,836	\$2,700,000	\$2,800,000		\$1,977,400	\$5,291,000	\$11,544,000
Capital improvements -unrestricted cash	\$2,627,836	\$7,374,583	\$3,150,000	\$2,500,000	\$7,022,600	\$2,556,000	\$2,556,000
Total Expenses	\$8,751,357	\$17,181,413	\$36,515,963	\$11,162,001	\$18,744,416	\$18,383,908	\$25,477,403
Annual Surplus (Deficiency)	\$1,706,626	(\$4,541,091)	(\$863,895)	\$220,409	\$509,832	(\$127,066)	(\$296,482)
Ending Unrestricted Cash Balance	\$5,638,491	\$1,097,400	\$233,536	\$453,944	\$963,776	\$636,681	\$340,199



USMH: 56

DSMH: 62

48" Brick/Clay Tile
Sanitary Sewer 6th
St. No.

Tap Break-In

8/20/2014

227.9 ft.

USMH: 3904

DSMH: 56

48" Brick/Clay Tile
Sanitary Sewer 6th
St. No.

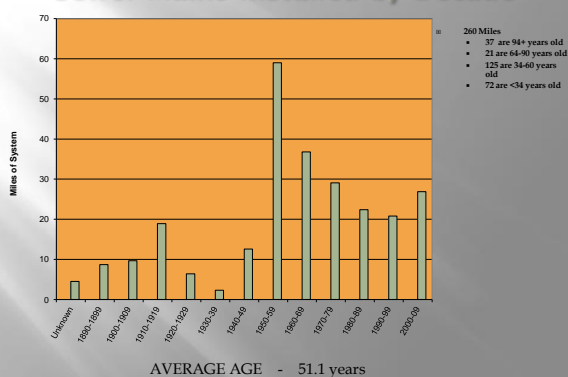
Material Change

brick to clay tiles

8/20/2014

79.7 ft.

Sewer Mains Installed by Decade

SANITARY SEWER COLLECTION
REHAB AND REPLACEMENT

YEAR	COST	FOOTAGE	MILES	EMER. REPAIRS
2008	\$394,849	5,528	0.76	\$ 0
2009	\$133,494	4,000	1.05	\$149,735
2010	\$536,736	6,420	1.22	\$ 26,616
2011	\$1,218,161	11,475	2.17	\$ 55,745
2012	\$1,223,120	14,760	2.80	\$ 66,846
2013	\$ 380,000	13,400	2.54	\$ 47,815

Increased sewer main rehabilitation from 20 blocks per year to 40 blocks per year.

Wastewater Treatment Plant



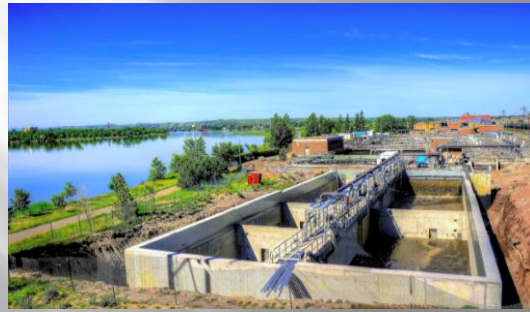
WWTP Process Improvements Necessary to Meet Final Effluent Limits for
E. Coli Bacteria, Total Residual Chlorine, and Total Ammonia (N).
All Improvements are Complete and Online.



BIOREACTOR 3



BIOREACTOR 3



BIOREACTOR 3



BIOREACTOR 3



BIOREACTOR 1








FINAL CLARIFIER 4



A photograph of a large industrial facility, likely a water treatment plant. The scene shows a long, brightly lit corridor. On the left, there are several large, horizontal, cylindrical tanks or storage vessels, supported by metal brackets. Above them, a complex network of pipes and conduits runs along the ceiling and walls. On the right side of the corridor, there is a row of large, white, rectangular electrical control cabinets or skids. The floor is a smooth, light-colored concrete. The overall impression is one of a modern, well-maintained industrial environment.

Waste Water Treatment Plant Construction Activity	Completed or Permit Dates
Notice to proceed provided to contractor.	6/10/13
Bioreactor 3 construction was completed and went online.	6/24/14
UV treatment facility construction was completed and went online	7/14/14
Bioreactor 2 construction was completed and went online. (Two active bioreactors allow for operation within the new permit limits)	9/29/14
<i>Final effluent limits for E. coli bacteria, Total Residual Chlorine, and total ammonia as N</i>	12/1/ 2014
Bioreactor 1 construction was completed and went online.	1/28/15

CITY OF CHATTANOOGA CAPITAL IMPROVEMENT PLAN SANITARY SEWER SYSTEM PROJECT COSTS 2017 to 2029													 Annual Capital  Reimbursement Before  W/W/F Projects  Civil System Projects  Other Projects			
ID #	NAME	PRECEDENCE ITEM NUMBER	ESTIMATED COST	1ST HALF		2ND HALF		1ST HALF		2ND HALF		1ST HALF		2ND HALF		CUMULATIVE TOTAL
				2017	2018	2017	2018	2017	2018	2017	2018	2017	2018			
		Revised 02-07-20														
		Revised/Developer	1	100,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100,000.00
		Revised/Owner (State, Phase 1/2)	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		Revised/Local Gov. (State, Phase 1/2)	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		Locality, using sample from last 3rd column table	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		Locality, using sample from last 3rd column table	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction Requirements	1	1,000,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00
		2017 Construction														

City of Great Falls, Montana Sewer Fund							
Cash Flow Analysis as of 2/23/2015 - 5 Year Projection (0% to 3% revenue increases and 5% expense increases)							
	Actual 2014	Budgeted 2015	Projected 2016 (2% increase)	Projected 2017 (2% increase)	Projected 2018 (2% increase)	Projected 2019 (0% increase)	Projected 2020 (0% increase)
Beginning Unrestricted Cash Balance	\$3,074,045	\$4,122,785	\$897,368	\$136,387	\$464,003	\$573,119	\$1,106,177
Revenues							
Revenue from sewer charges	\$9,519,875	\$9,175,000	\$9,450,250	\$9,733,758	\$10,025,770	\$10,025,770	\$10,025,770
Extra strength charge	\$696,714	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
Storm drain and water sludge	\$207,196	\$154,769	\$153,598	\$153,598	\$153,598	\$153,598	\$153,598
Miscellaneous revenue	\$22,116	\$44,000	\$44,440	\$44,884	\$45,333	\$45,787	\$46,244
Decrease in receivables	\$369,408						
Bond proceeds / other financing sources	\$10,242,421	\$5,807,900	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$21,057,730	\$15,581,729	\$10,048,288	\$10,332,240	\$10,624,701	\$10,625,156	\$10,625,613
Expenses							
Operation and maintenance expense	\$5,438,099	\$5,641,041	\$5,923,093	\$6,219,248	\$6,530,210	\$6,856,721	\$7,199,557
Increased Reserve Requirement	\$768,182	\$435,997	\$0	\$0	\$0	\$0	\$0
Debt Service							
Bonds 2002 (SRF)	\$682,220	\$682,580	\$682,700	\$682,580	\$682,580	\$682,580	\$682,580
Bonds 2005	\$378,778	\$381,196	\$381,196	\$381,196	\$381,196	\$381,196	\$381,196
New Bonds (ARNA - SRF)	\$18,366	\$20,515	\$20,515	\$20,515	\$20,515	\$20,515	\$20,515
New Bonds SRF - \$3,800,000	\$253,680	\$253,280	\$254,765	\$254,085	\$254,085	\$254,085	\$254,085
New Bonds \$14,168,000	\$458,391	\$945,574	\$947,000	\$947,000	\$947,000	\$947,000	\$947,000
Capital Improvements - Debt Funded	\$9,474,238	\$5,372,363	\$0	\$0	\$0	\$0	\$0
Capital Improvements - Unrestricted Cash	\$2,536,155	\$5,075,000	\$2,600,000	\$1,500,000	\$1,700,000	\$950,000	\$800,000
Total Expenses	\$20,008,990	\$18,807,146	\$10,809,269	\$10,004,624	\$10,515,588	\$10,092,097	\$10,084,933
Annual Surplus (Deficiency)	\$1,048,740	(\$3,225,417)	(\$760,981)	\$327,616	\$109,115	\$533,058	\$540,680
Ending Unrestricted Cash Balance	\$4,122,785	\$897,368	\$136,387	\$464,003	\$573,119	\$1,106,177	\$1,646,857



[illegible][illegible]

City of Great Falls, Montana Storm Drain Fund Cash Flow Analysis as of 2/23/2015 - 5 Year Projection (0% to 10% revenue increases and 5% expense increases)							
	Actuals 2014	Budgeted 2015	Projected 2016 (0% increase)	Projected 2017 (0% increase)	Projected 2018 (0% increase)	Projected 2019 (5% increase)	Projected 2020 (5% increase)
Beginning Unencumbered Cash Balance	\$4,130,671	\$2,771,212	\$915,701	\$265,347	\$1,063,675	\$412,076	\$801,604
Revenues							
Revenue from storm drain charges	\$1,867,072	\$1,843,000	\$2,127,300	\$2,230,000	\$2,453,003	\$2,453,003	\$2,453,003
Miscellaneous revenue	\$107,609	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Interest income	\$14,250	\$13,000	\$13,000	\$6,527	\$21,073	\$6,242	\$18,033
Bond proceeds		\$10,000,000	\$1,870,000	\$1,870,000	\$2,881,000	\$2,881,000	\$2,000,000
Total Revenues	\$1,988,931	\$11,843,000	\$2,946,314	\$4,106,527	\$2,474,100	\$5,342,275	\$4,471,566
Expenses							
Operation and maintenance expense	\$400,331	\$415,406	\$436,176	\$657,885	\$680,884	\$725,429	\$781,700
Increased/decreased reserve requirement	(966,157)	\$388,000	\$0	\$71,000	\$0	\$108,476	\$78,000
Debt Service							
Existing bonds	\$285,689	\$268,528	\$269,373	\$269,736	\$269,373	\$269,736	\$269,736
Bonds for construction \$10,000,000		\$129,214	\$838,428	\$838,428	\$838,428	\$838,428	\$838,428
Bonds for construction \$1,870,000				\$125,000	\$125,000	\$125,000	\$125,000
Bonds for construction \$2,881,000						\$192,000	\$192,000
Bonds for construction \$2,000,000							\$134,000
Capital improvements - debt funded		\$9,520,000	\$0	\$1,600,000	\$0	\$2,775,000	\$1,924,000
Capital improvements - unrestricted cash	\$2,734,687	\$2,677,564	\$1,275,000	\$0	\$1,375,000	\$0	\$778,000
Total Expenses	\$3,345,450	\$13,068,502	\$6,235,977	\$8,379,229	\$8,115,705	\$8,662,807	\$6,914,400
Annual Surplus (Deficiency)	\$(1,259,459)	\$(1,855,502)	\$930,336	\$727,328	\$(641,599)	\$489,578	\$(843,424)
Ending Unencumbered Cash Balance	\$2,771,212	\$915,701	\$265,347	\$1,063,675	\$412,076	\$801,604	\$458,200
2017 increase of expenses due to 2 additional staff members							
Revenue from charges for services	\$1,867,072	\$1,843,000	\$2,127,300	\$2,230,000	\$2,453,003	\$2,453,003	\$2,453,003
Operating expenses	\$400,331	\$415,406	\$436,176	\$657,885	\$680,884	\$725,429	\$781,700
Net operating income	\$1,466,741	\$1,427,594	\$1,691,124	\$1,572,115	\$1,762,119	\$1,727,574	\$1,671,303
Max debt service per year	\$285,689	\$268,528	\$269,373	\$269,736	\$269,373	\$269,736	\$269,736
Use of Revenue Coverage	\$1,181,052	\$1,159,066	\$1,421,751	\$1,302,379	\$1,492,746	\$1,457,838	\$1,401,567

2015 UTILITY SERVICE RATE SUMMARY

2014		2015 (Proposed)		INCREASE
WATER	\$30.05	WATER	\$32.15	\$2.10
SEWER	\$22.90	SEWER	\$23.59	\$0.69
STORM DRAIN	\$4.27	STORM DRAIN	\$4.70	\$0.43
TOTAL	\$57.22	TOTAL	\$60.44	\$3.22

2015 CITY COMPARISON (Residential) Monthly water and sewer costs based on: 1" meter, 1250 ccf water, 650 ccf sewer (With 7% Increase Water & 3% Increase Sewer)					2015 CITY COMPARISON (Commercial) Monthly water and sewer costs based on: 1" meter, 1250 ccf water, 1250 ccf sewer (With 7% Increase Water & 3% Increase Sewer)			
	WATER	SEWER	TOTAL	DIFF.		WATER	SEWER	TOTAL
BOZEMAN	54.73	35.38	90.11	0.00	KALISPELL	46.17	61.57	107.74
MISSOULA	69.41	19.32	88.73	0.00	BOZEMAN	42.61	53.61	96.22
KALISPELL	46.17	40.12	86.29	1.88	MISSOULA	69.41	25.91	95.32
BUTTE	50.58	25.00	75.58	2.50	BUTTE	50.58	35.07	85.65
HELENA	38.95	24.00	62.95	1.41	HELENA	40.52	40.08	80.60
BILLINGS	36.64	27.70	64.34	3.70	BILLINGS	29.26	42.48	71.74
GREAT FALLS	32.15	23.59	55.74	2.79	GREAT FALLS	28.08	39.33	67.41

Commissioner Burow questioned the downward trend in replacing water mains. Director Rearden responded many projects have been done under MDT roadways, and replacement is usually project specific. He noted that replacement is sometimes based upon how much work contractors can reasonably get done.

Director Rearden noted that many of the City's storm drain systems have been installed since the 1940's and are undersized. Improvements are being made, including adding detention ponds. Storm drains have been an afterthought and were funded through the sewer department until the storm drain utility was created in 1990. From regulatory and flood control standpoints, storm drains are in the forefront.

Commissioner Bronson noted that out of a projected \$81.3 Million cost, approximately \$50 Million is driven by water system regulatory requirements.

4. DISCUSSION OF POTENTIAL UPCOMING WORK SESSION TOPICS

City Manager Greg Doyon provided a handout Master Work Session Topic List. An update from the Police Department is scheduled for March 17th. A Port Authority meeting is planned at 5 p.m. prior to either the March 17th or April 7th Work Session.

Discussion followed for returning the Work Session meetings to the Gibson Room. The consensus of the Commission was to use the approximate \$7,800 budgeted funds to install the necessary cameras to allow televising the Work Session from the Gibson Room.

ADJOURN

There being no further discussion, Mayor Winters adjourned the informal work session of March 3, 2015, at 6:34 p.m.