

### Quarterly Budget Review

- General Fund and Funds Needing Attention
- 4<sup>th</sup> Quarter Fiscal Year 2025 6/30/2025
- 1st Quarter Fiscal Year 2026 9/30/2025

1



### **General Fund**

- Revenue and Expense Budget to Actual
- Cash Flow
- Fund Balance Comparison

2



### FY2025 General Fund Budget to Actual

	FY2025 Amended Budget		FY2025 Actual	
Revenue Totals Expense Totals	\$40,397,158 \$40,955,567		\$39,757,455 \$40.075.298	
Revenue Over (Under) Expenditures	(\$558,409)		(\$317,843)	
Beginning Fund Balance, 7/1 Net Change	\$11,000,824 (\$558,409)		\$11,000,824 (\$317,843)	
Ending Fund Balance, 6/30	\$10,442,415		\$10,682,981	
Total Fund Balance	\$10,442,415	25.43%	\$10,682,981	26.65%
22% Target Fund Balance	\$9,010,225			



# **General Fund Revenue FY 2025 Budget to Actual**



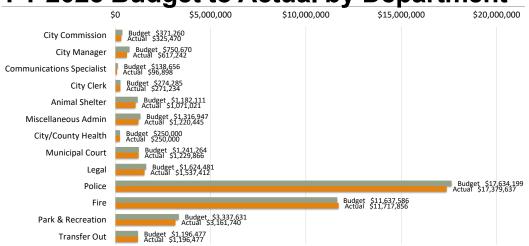


## General Fund Expense FY 2025 Budget to Actual



5

# General Fund Expense FY 2025 Budget to Actual by Department

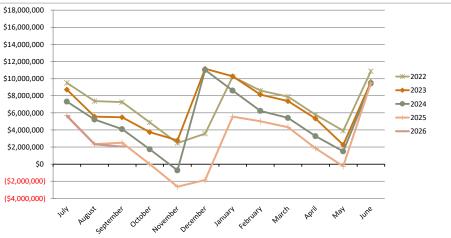


6

CITY OF GREAT FALLS

#### General Fund Monthly Cash Flow by Fiscal Year





7

/



### General Fund 4<sup>th</sup> Quarter Three Year Comparison

Revenue Totals Expense Totals Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 6/30

22% Target Fund Balance

As of 6/30/xxxx		
Fiscal Year	Fiscal Year	Fiscal Year
2025	2024	2023
\$39,757,455	\$38,622,532	\$36,143,514
\$40,075,298	\$38,301,096	\$37,205,207
(\$317,843)	\$321,436	(\$1,061,693)
\$11,000,824	\$10,679,388	\$11,741,081
(\$317,843)	\$321,436	(\$1,061,693)
\$10,682,981	\$11,000,824	\$10.679.388

\$9,010,225



# General Fund 1st Quarter Three Year Comparison

	As of 9/30/xxxx		
	Fiscal Year 2026	Fiscal Year 2025	Fiscal Year 2024
Revenue Totals Expense Totals	\$3,591,028 \$11,828,697	\$3,681,121 \$11,541,130	\$4,275,752 \$10,849,953
Revenue Over (Under) Expenditures	(\$8,237,669)	(\$7,860,009)	(\$6,574,201)
Beginning Fund Balance, 7/1 Net Change	\$10,682,981 (\$8,237,669)	\$11,000,824 (\$7,860,009)	\$10,679,388 (\$6,574,201) \$4,105,187
Net Change Ending Fund Balance, 9/30	(\$8,237,669) \$2,445,312		۲

22% Target Fund Balance \$9,465,768

9

9



### **Highlighted Funds Needing Attention**

- Natural Resources
- Swimming Pools
- · Scheels Aim High Big Sky
- Multi-Sports
- Civic Center Events
- Parking



#### **Funds Needing Attention**

- Most have had long on-going challenges and have been struggling for at least 5
  years or more.
- Each fund has different challenges.
- · What General Fund support should be given?
  - · Philosophical question
  - · What % of cost recovery should occur?
- Should services be changed /discontinued?
- Most funds are not sustainable with current and future revenue projections.
- A Facilities Utilization and Feasibility Study professional service agreement for the Civic Center facilities and Zellerbach Building was approved September 2, 2025 with TheatreDNA.
- A Comprehensive Fee Study, Cost Allocation Plan, and Park & Recreation Operational Efficiency Review professional service agreement was approved October 7, 2025 with Matrix Consulting Group.

11

11



#### Natural Resources Fund 4<sup>th</sup> Quarter Three Year Comparison

	As of 6/30/xxxx		
	Fiscal Year	Fiscal Year	Fiscal Year
	2025	2024	2023
Revenue - Operating	\$535,181	\$508,120	\$485,585
Revenue - Transfer In (General Fund)	\$256,277	\$256,277	\$256,277
Revenue Totals	\$791,458	\$764,397	\$741,862
Expenditure Totals	\$838,371	\$896,187	\$741,412
Revenue Over (Under) Expenditures	(\$46,913)	(\$131,790)	\$450
Beginning Fund Balance, 7/1	\$201,411	\$333,201	\$332,751
Net Change	(\$46,913)	(\$131,790)	\$450
Ending Fund Balance, 6/30	\$154,498	\$201,411	\$333,202

Cash Balance as of 6/30/2025 \$140,603



### Natural Resources Fund 1st Quarter Four Year Comparison

Revenue - Operating
Revenue - Transfer In (General Fund)
Revenue Totals
Expenditure Totals
Revenue Over (Under) Expenditures
Beginning Fund Balance, 7/1
Net Change
Ending Fund Balance, 6/30

As of 9/30/xxxx				
Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	
2026	2025	2024	2023	
\$5,842	\$3,172	\$3,967	\$4,042	
\$64,069	\$64,069	\$64,069	\$64,069	
\$69,911	\$67,241	\$68,037	\$68,111	
\$199,031	\$258,389	\$208,479	\$182,573	
(\$129,120)	(\$191,148)	(\$140,442)	(\$114,461)	
\$154,498	\$201,411	\$333,201	\$332,751	
(\$129,120)	(\$191,148)	(\$140,442)	(\$114,461)	
\$25,378	\$10,263	\$192,758	\$218,290	

Cash Balance as of 9/30/2025

\$24,345

13

13



### Swimming Pools Fund 4<sup>th</sup> Quarter Three Year Comparison

As of 6/30/xxxx Fiscal Year Fiscal Year Fiscal Year 2025 2024 2023 \$474,723 Revenue - Operating \$361,130 \$443,667 Revenue - Transfer In (General Fund) \$128,861 \$267,861 \$267,861 Revenue Totals \$489,991 \$742,584 \$711,528 **Expenditure Totals** \$751,869 \$894,486 \$653.410 Revenue Over (Under) Expenditures (\$261,878)(\$151,903)\$58.118 Beginning Fund Balance, 7/1 \$378,986 \$530,889 \$472,771 Net Change (\$261,878)(\$151,903) \$58,118 Ending Fund Balance, 6/30 \$117,108 \$378.986 \$530.889

Cash Balance as of 6/30/2025 \$161,193



### Swimming Pools Fund 1st Quarter Three Year Comparison

	As of 9/30/xxxx		[
	Fiscal Year	Fiscal Year	Fiscal Year
	2026	2025	2024
Revenue - Operating	\$188,829	\$240,428	\$290,310
Revenue - Transfer In (General Fund)	\$52,215	\$32,215	\$66,965
Revenue Totals	\$241,044	\$272,644	\$357,276
Expenditure Totals	\$367,887	\$449,254	\$409,219
Revenue Over (Under) Expenditures	(\$126,843)	(\$176,610)	(\$51,943)
Beginning Fund Balance, 7/1	\$117,108	\$378,986	\$530,889
Net Change	(\$126,843)	(\$176,610)	(\$51,943)
Ending Fund Balance, 9/30	(\$9,735)	\$202,376	\$478,946

Cash Balance as of 9/30/2025 \$13,036

15

15

### Scheels Aim High Big Sky Fund FY 2025 Budget to Actual



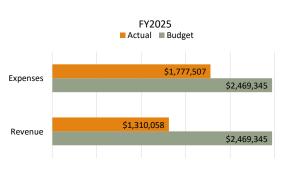
Revenue - Operating
Revenue - Transfer In
Revenue Totals

Expenditure Totals
Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1
Net Change
Ending Fund Balance, 6/30

Cash Balance as of 6/30/2025

Fiscal Ye	Fiscal Year 2025		
Adopted			
Budget	Actual		
\$2,168,938	\$1,009,650		
\$300,407	\$300,407		
\$2,469,345	\$1,310,058		
\$2,469,345	\$1,777,507		
\$0	(\$467,450)		
\$169,995	\$169,995		
\$0	(\$467,450)		
\$169,995	(\$297,455)		
	, , ,		
	(\$219,856)		





### Scheels Aim High Big Sky Fund 1st Quarter Two Year Comparison

	As of 9/30/xxxx	
	Fiscal Year	Fiscal Year
	2026	2025
Revenue - Operating	\$209,345	\$241,551
Revenue - Transfer In	\$100,102	\$75,102
Revenue Totals	\$309,447	\$316,653
Expenditure Totals	\$493,837	\$511,221
Revenue Over (Under) Expenditures	(\$184,390)	(\$194,568)
Beginning Fund Balance, 7/1	(\$297,455)	\$169,995
Net Change	(\$184,390)	(\$194,568)
Ending Fund Balance, 9/30	(\$481,845)	(\$24,573)
Cash Balance as of 9/30/2025	(\$413.560)	

Cash Balance as of 9/30/2025 (\$413,560)

17

17

## Scheels Aim High Big Sky Fund Monthly Cash Flow







### Multi-Sports Fund 4<sup>th</sup> Quarter Three Year Comparison

	As of 6/30/xxxx		
	Fiscal Year	Fiscal Year	Fiscal Year
	2025	2024	2023
Revenue - Operating	\$74,473	\$82,132	\$66,582
Revenue - Transfer In (CARES)	\$0	\$0	\$34,500
Revenue Totals	\$74,473	\$82,132	\$101,082
Expenditure Totals	\$117,557	\$119,349	\$103,625
Revenue Over (Under) Expenditures	(\$43,084)	(\$37,217)	(\$2,543)
Beginning Fund Balance, 7/1	(\$8,674)	\$28,543	\$31,087
Net Change	(\$43,084)	(\$37,217)	(\$2,543)
Ending Fund Balance, 6/30	(\$51,759)	(\$8,674)	\$28,543

Cash Balance as of 6/30/2025 (\$44,157)

19

19



#### Multi-Sports Fund 1<sup>st</sup> Quarter Three Year Comparison

	As of 9/30/xxxx		
	Fiscal Year	Fiscal Year	Fiscal Year
	2026	2025	2024
Revenue - Operating	\$16,492	\$10,186	\$18,316
Revenue Totals	\$16,492	\$10,186	\$18,316
Expenditure Totals	\$29,298	\$29,901	\$33,449
•			
Revenue Over (Under) Expenditures	(\$12,806)	(\$19,715)	(\$15,133)
` ' '	,	,	,
Beginning Fund Balance, 7/1	(\$51,759)	(\$8,674)	\$28,543
Net Change	(\$12,806)	(\$19,715)	(\$15,133)
Ending Fund Balance, 9/30	(\$64,565)	(\$28,389)	\$13,409
,		• , , ,	
Cash Balance as of 9/30/2025	(\$61,002)		



## **Civic Center Events Fund 4<sup>th</sup> Quarter Three Year Comparison**

	As of 6/30/xxxx		
	Fiscal Year	Fiscal Year	Fiscal Year
	2025	2024	2023
Revenue - Operating	\$376,793	\$352,412	\$219,755
Revenue - Transfer In (CARES)	\$0	\$0	\$0
Revenue - Transfer In (General Fund)	\$134,000	\$0	\$265,913
Revenue Totals	\$510,793	\$352,412	\$485,668
Expenditure Totals	\$616,857	\$612,178	\$556,088
Revenue Over (Under) Expenditures	(\$106,064)	(\$259,766)	(\$70,420)
Beginning Fund Balance, 7/1	\$70,084	\$329,850	\$400,270
Net Change	(\$106,064)	(\$259,766)	(\$70,420)
Ending Fund Balance, 6/30	(\$35,981)	\$70,084	\$329,850
Cash Balance as of 6/30/2025	\$133,809		
Suspense Account Liability	\$115,067		

21

21



# **Civic Center Events Fund**1st Quarter Three Year Comparison

Revenue - Operating Revenue - Transfer In (General Fund) Revenue Totals Expenditure Totals Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 9/30

Cash Balance as of 9/30/2025 Suspense Account Liability

As of 9/30/xxxx				
Fiscal Year	Fiscal Year Fiscal Year			
2026	2025	2024		
\$13,161	\$25,565	\$29,652		
\$58,500	\$33,500	\$0		
\$71,661	\$59,065	\$29,652		
\$147,999	\$148,874	\$150,747		
(\$76,338)	(\$89,809)	(\$121,096)		
, , ,		,		
(\$35,981)	\$70,084	\$329,850		
(\$76,338)	(\$89,809)	(\$121,096)		
(\$112,318)	(\$19,726)	\$208,754		

\$214,330 \$265,962



#### Parking Fund 4<sup>th</sup> Quarter Three Year Comparison

Revenue - Operating
Revenue - Transfer In (ARPA)
Revenue Totals
Expenditure Totals
Revenue Over (Under) Expenditures
Beginning Fund Balance, 7/1
Net Change
Ending Fund Balance, 6/30

As of 6/30/xxxx Fiscal Year Fiscal Year Fiscal Year 2025 2024 2023 \$608,633 \$634,973 \$675,875 \$0 \$0 \$52,876 \$608,633 \$634,973 \$728,751 \$828,994 \$662,663 \$660,215 \$68,536 (\$220,361)(\$27,689)\$143,760 \$171,449 \$102,913 (\$220,361)(\$27,689)\$68,536 \$143,760 \$171,449 (\$76,601)

Cash Balance as of 6/30/2025

\$41,382

23

23



# Parking Fund 1st Quarter Three Year Comparison

As of 9/30/xxxx Fiscal Year Fiscal Year Fiscal Year 2026 2025 2024 \$15<u>4,653</u> Revenue - Operating \$160,805 \$169,895 Revenue Totals \$154.653 \$160,805 \$169.895 **Expenditure Totals** \$149,578 \$216,152 \$153,106 Revenue Over (Under) Expenditures \$5,075 (\$55,347)\$16,789 Beginning Fund Balance, 7/1 (\$76,601) \$143,760 \$171,449 Net Change \$16,789 \$5,075 (\$55,347)Ending Fund Balance, 9/30 (\$71,527)\$88,413 \$188,238

Cash Balance as of 9/30/2025

\$9,476