

GF Crime Task Force - Department Implementation Overview					
Task Force Item	Department	Department Priority	Timeframe	Cost	Notes
<b>RESOURCES - A</b> We recommend that the City Commission and City Manager task the GFPD, the City's Legal Department, and the Municipal Court administration with providing an assessment of the additional personnel/resources.					
<b>RESOURCES - A.a.i</b> Increase resources by eight (8) patrol officers	Police	No.1	2 years	\$800,000 for salaries, \$105,950 for training and outfitting and \$394,330 for patrol cars.	Time frame predicated upon hiring and MLEA availability. 5 additional patrol cars are recommended with the new staffing.
<b>RESOURCES - A.a.ii.</b> Increase resources by four (4) sergeants	Police	No.2	1 to 2 years	\$500,000 for salaries, \$52,975 for training and outfitting and \$236,598 for patrol cars.	Time frame predicated upon staffing levels within the police department. Training and outfitting costs will be utilized for new hires to backfill vacancies from potential promotions into these new positions. 3 additional patrol cars are recommended with new staffing.
<b>RESOURCES - A.a.iii.</b> Increase resources for one crime analyst position	Police	No.3	6 months	\$70,000	Recruitment and hiring of qualified applicants are challenging in this career field.
<b>RESOURCES - A.a.iv.</b> Increase resources for one Task Force Officer to be assigned to Safe Trails Task Force.	Police	No.5	TBD	\$96,000 for salaries, \$13,243 for training and outfitting	Predicated upon adequate staffing. Training and outfitting costs will be utilized for new hire to backfill vacancy from potential promotions into this position.
<b>RESOURCES - A.b.</b> Address detective case load	Police	No.6	Ongoing	\$0	End of year reports would summarize this area.
<b>RESOURCES - A.c.</b> Support Crisis Intervention Collaborative with Alluvion.	Police	No.4	6 mo. to 1 year	\$248,514	Received USDOJ grant to cover cost of this initiative.
<b>RESOURCES - B.</b> Increase resources in order to more thoroughly and expeditiously process cases to ensure fairness and consequences for "low level" crime	Legal	No. 1	FY 2022-23 Budget Process	Estimated cost of \$150k to \$180k per year to add 1.0 FTE Support Staff (\$61k to \$76k/yr.) and 1.0 FTE Prosecutor (\$86k to \$107k/yr.) to Criminal Division (currently 3 Support Staff / 3 Prosecutors)	It is the Legal Department's assessment that even its current workload warrants additional support staff. However, any increase in the number of GFPD Patrol resources triggers a proportional increase in the workload for both the Legal Dept. Criminal Division and the Municipal Court, and would also trigger a need for consideration of an additional prosecution position and its support requirements.
<b>RESOURCES - B. a.</b> Better understand impact and effect of deferred prosecution agreements.	Legal				
<b>RESOURCES - C.</b> Recommend by City Commission Resolution(s) to our Federal Delegation and possibly to the MT Department of Justice					

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<b>RESOURCES - C.a.</b> Request more DEA agents, recognizing the statewide drug problem from Mexico, so that local officials can communicate with Congressional delegates the need for additional federal resources to mitigate multi-state narcotics and firearm crimes	City Manager		Two weeks	\$0	
<b>RESOURCES - C.b.</b> Request an FBI representative be assigned to the Safe Trails Task Force.	City Manager		Two weeks	\$0	
<b>RESOURCES - C.c.</b> Request an additional U.S. Postal Inspector, recognizing that two for the entire state of Montana is not enough.	City Manager		Two weeks	\$0	
<b>RESOURCES - D.</b> Community Impact Study, similar to the one conducted recently by the City of Billings	City Manager		3-6 Months	\$0	Outside firm or internal?
<b>RESOURCES - E.</b> Continue to support Crisis Intervention Collaborative	Legal	No. 4	Current	N/A at present	Criminal Division will continue to support and assist in the implementation of the Mental Health Treatment Court as a component of the Municipal Court.
<b>RESOURCES - E</b> Continue to support Crisis Intervention Collaborative	Police	No.4	6 mo. to year	\$248,514	Received USDOJ grant to cover cost of this initiative.
<b>RESOURCES - F.</b> Grant Administrator assistance to Legal Department to investigate grant funding for Victim/ Witness assistance position	Legal / Finance	No. 2	As available	Potential unknown matching funds	Potential constraints on the utilization of grant funds may not allow for sufficient alignment of present workload needs with limits on the role / responsibilities of a grant-funded position. If that type of alignment can be achieved, however, grant funding for a Victim/Witness-type support staff member could be a near-term solution for addressing the currently un-met need for additional support resources.
<b>RESOURCES - G.</b> Budget amendments and/or evaluate a public safety levy, identifying specific uses of funds if approved by electors. Areas of funding to consider, but would not be limited to:	City Manager/Finance/ Police		One year	Ballot Costs - \$40k	
<b>RESOURCES - G.a.</b> Additional police officers and support staff.	Police		As listed above	As Listed above	A breakdown is listed above under Resources A.
<b>RESOURCES - G.b.</b> Pre-trial services					
<b>RESOURCES - G.c.</b> Drug K-9 units at USPS, UPS and FedEx					
<b>RESOURCES - G.d.</b> Mental health services					

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<b>RESOURCES - G.e.</b> Code Enforcement Officer to focus on properties where criminal activity is taking place and less on non-criminal or non-legal complaints	PCD / Legal	No. ____	FY 2022-23 Budget Process	N/A at present	Civil Division is heavily involved in advising and resolving code enforcement cases that get escalated outside of PCD. Although presently built into the current workload portfolio for the Civil Division, any increase in code enforcement resources on the PCD or GFPD side will result in the need for a commensurate increase in Civil Division legal resources.
<b>RESOURCES - G.f.</b> Legal Department prosecution management software to increase efficiencies within current staffing structure	Legal	No. 3	FY 2022-23 Budget Process	Estimated cost \$50k for initial deployment, with ongoing support and maintenance costs thereafter	
<b>RESOURCES - G.g.</b> Additional staffing of Criminal Division to be considered as potential element of Public Safety Levy	Legal	No. ____	Future	Estimated staff costs are set forth above	GFPD Patrol resources, Criminal Division resources and Municipal Court resources are the "triad" of the City's law enforcement structure for misdemeanor and traffic offenses occurring in the City of Great Falls. Any increase in the number of GFPD Patrol resources triggers a proportional increase in workload for both the Legal Dept. Criminal Division and the Municipal Court.
<b>RESOURCES - G.h.</b> Municipal Court additional elected judge and staff					
<b>RESOURCES - H.</b> Once a resource assessment is made of the initial and ongoing costs for implementing the recommendations, then the City Commission and City Manager can determine whether or not to fund them and how to do so, whether through the regular budget process, a community safety levy or through grants.	Finance/City Manager	No. 4	3-4 months		
<b>RESOURCES - I.</b> Recreational marijuana tax revenue, that the City Commission use all of this tax revenue to support public safety.	Commission	No.2	3-4 months		Contingent on Commission's marijuana stance
<b>RESOURCES - J.</b> Proposals and funding options be presented to the City Commission and the public for deliberation by the beginning of the 2022 budget process.	Finance/City Manager		March 2022		

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<b>COMMUNICATION AND EDUCATION - K.</b> City Commission make public safety, as it relates to crime and the local criminal justice system, a top priority and agenda item for City Commission meetings and business in order to regularly reinforce that the City of Great Falls considers public safety its number one priority. We recommend the following actions in order to carry this out:					
<b>COMMUNICATION AND EDUCATION - K.a.</b> Once monthly crime/safety updates from GFPD or CCSO at City Commission meetings	Police	No.12	Starting January, 2022	\$0	Presentations during the City Commission Meeting.
<b>COMMUNICATION AND EDUCATION - K.b.</b> Once a month designate at least a portion of City Commission work sessions to collaborating, communicating and planning coordinated crime prevention.	Commission		Starting January, 2022		
<b>COMMUNICATION AND EDUCATION - K.c.</b> Revise the Annual Police Report to include needed metrics based on community and City Commission requests.	Police	No.13	Annually	\$0	Present to the City Manager.
<b>COMMUNICATION AND EDUCATION - K.d.</b> Provide a focused report to Neighborhood Councils.					
<b>COMMUNICATION AND EDUCATION - K.e.</b> Better advertise the Crime Mapping Software	Police	No. 14	Ongoing	\$0	Utilization of social media and collaboration with the City.
<b>COMMUNICATION AND EDUCATION - K.f.</b> Retool use of Neighborhood Councils for crime prevention/training.					
<b>COMMUNICATION AND EDUCATION - K.g.</b> Meeting with business leaders to understand business trends as they relate to crime prevention.	Police		3-6 months depending on the detail of information to be offered.		
<b>COMMUNICATION AND EDUCATION - L.</b> Initiating an education, advocacy, communication program to help the public become more aware of and have better access to information and resources for personal crime prevention and personal safety measures.	Police	No. 7	Ongoing	\$0	Utilize social media, press releases, and existing personnel at GFPD and City Manager's Office.

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<b>COMMUNICATION AND EDUCATION - M.</b> Utilize other social media in addition to Facebook	GFPD, Communications Specialist		3-6 months	Staff time	
<b>COMMUNICATION AND EDUCATION - N.</b> Recommend holding one or more Legislative Forums focused on the negative impacts of the 2017 Justice Reinvestment Act with local legislators.	City Commission/Police/City Manager		3-6 months	Commission and Staff time	
<b>COMMUNICATION AND EDUCATION - O.</b> Potentially re-align one of two annual Citizens Academies specific to crime related topics and strategic planning with Neighborhood Council members.	Police	No. 8	Once per year	\$1,250	
<b>CONSEQUENCES - P.</b> Tasking GFPD and Legal Dept. with review and assessment of OCCGF Title 9 (Public Peace, Morals & Welfare) to recommend revisions to provisions relating to (1) drug paraphernalia; (2) misdemeanor theft; and (3) traffic offenses.	Legal	No. 5	7/1/2022	N/A	
<b>CONSEQUENCES - P.</b> Tasking GFPD and Legal Dept. with review and assessment of OCCGF Title 9 (Public Peace, Morals & Welfare) to recommend revisions to provisions relating to (1) drug paraphernalia; (2) misdemeanor theft; and (3) traffic offenses.	Police	No. 9	2022-2023	\$0	Jail time required (due to a City Code revision) would need to be paid for from the General Fund. Charge per inmate is estimated to be \$95 per day and would vary based on number of persons jailed.
<b>CONSEQUENCES - Q.</b> Task Legal Dept. and Comms with regular release of sentencing and prosecution records of prosecutors and judges on City website and social media	Legal / Comms	No. 6	7/1/2022	\$0	Current assessment of Legal Dept. is that Municipal Court docket management software (Full Court) will not be readily-capable of generating data that is necessarily specific to any given prosecutor or Judge, but may be capable of generating data concerning (1) numbers/types of offenses cited into Court per time period and (2) dispositions on cases for any given time period.
<b>CONSEQUENCES - R.</b> Recommend to Municipal Court that it consider utilizing the CCSO Program options to reduce jail numbers.	Municipal Court				Discussions with Judge Bolstad will need to occur for both implementation and cost.
<b>CONSEQUENCES - S.</b> Municipal Court evaluate reasons for fine collection reductions and corresponding effect on accountability for misdemeanors, considering the collection numbers	Municipal Court				Discussions with Judge Bolstad.

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<b>CONSEQUENCES - T.</b> Evaluation of misdemeanor pre-trial services and use of public safety assessment tools to enhance accountability, in-court appearances, reduction of notices to appear for failure to pay, and reduction of multiple extensions in payment of fines.	Municipal Court/Police, City Manager		One year or next Legislative cycle		Seek approval from the State for a pilot program and funding.
<b>PARTNERSHIPS AND COLLABORATION - U.</b> City Commission begin taking the necessary legal steps, as soon as possible during the first six-months of 2022, such as through zoning, public referendum or other measures to prevent the coming proliferation of recreational marijuana shops in Great Falls. Preventing easy, widespread access pot products will help prevent further addiction and drug related crime in our community, especially among school age children.	Commission/P&CD/ City Manager		Maintain current City position. Two months.		
<b>PARTNERSHIPS AND COLLABORATION- V.</b> City Commission and City Manager identify and assign a city representative or department, as soon as possible during the first six-months of 2022, to devise and implement an ongoing lobbying and communications strategy with State and Federal elected and other officials to coordinate state, local and federal crime prevention measures.	City Manager/ Police		First 6 months of 2022		
<b>PARTNERSHIPS AND COLLABORATION - W.</b> New city grants coordinator begin immediately to monitor and regularly report to the City Manager and City Commission on all available grant opportunities for local law enforcement and criminal justice system resources.	Grant Administrator/ Finance		On going		

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<b>PARTNERSHIPS AND COLLABORATION - X.</b> Requesting state funding for a pilot project for the Pre-Trial Services program. This can assist in the need for holding offenders accountable and keeping them involved in the system to provide identified services if able/necessary to potentially reduce recidivism.	City Manager/ Municipal Court		On going		
<b>CONSEQUENCES - Y.</b> City of Great Falls reach out to other educational partners, such as Great Falls Public Schools, MSU-B, Great Falls College-MSU and others to support programs for citizens that will teach them ways to make decisions that will help improve their lives. This program could be part of pre-trial services.	Commission/Police/City Manager		On going		
<b>PARTNERSHIPS AND COLLABORATION - Z.</b> continue working with the Department of Justice and Project Safe Neighborhoods, the cost of which is grant dependent. This is a U.S. Dept. of Justice grant, which includes working with the U.S. Attorney's Office to establish a collaborative team of federal, state, local and tribal partners to implement a strategic plan for investigating, prosecuting and preventing violent crime	Police/Communications Specialist		On going		
<b>PARTNERSHIPS AND COLLABORATION - AA.</b> Continue to pursue and work with local non-profits to form and expand on partnerships surrounding mental health, addiction, and homelessness projects to free up law enforcement and Criminal Justice System (CJS) resources for public safety.	City Commission/Police/City Manager		On going		Some elements are contingent on funding
<b>PARTNERSHIPS AND COLLABORATION - BB</b> Utilization of Principles of Crime Prevention Through Environmental Design by Planning and Community Development (P&CD) in evaluating development.	P&CD	No.2	6 months	\$0.00	Our current thought would be to develop a handout of best design practices that would then be shared with our regular customers and brought up during the design process. If we have trouble implementing these best practices in future projects due to push back from designers, there would be a need to amend the land development code to create requirements. This would take additional time beyond the 6 month period.

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<b>PARTNERSHIPS AND COLLABORATION - CC.</b> Continue supporting or enhancing support of the Crisis Intervention Collaborative Violent Crimes Task Force, including TFOs, (Task Force Officers) and Big Sky Safe Trails Task Force. Continue to support HIDTA (High Intensity Drug Trafficking Area), ICAC (Internet Crimes Against Children), and others.	Police	No.11	Ongoing	\$0	GFPD already engaged in recommendations.
<b>PARTNERSHIPS AND COLLABORATION - DD.</b> Continue to work with Veteran's Court, and Mental Health, Drug and Juvenile Drug Treatment Courts to reduce reengagement with the criminal justice system.	Police	No. 10	Ongoing	\$0	GFPD already engaged in recommendations.
<b>PARTNERSHIPS AND COLLABORATION - EE.</b> Consider utilizing the city's current communications specialist position or hiring a specific person to be a Crime Safety Communications and Education Coordinator who could help communicate the following programs and events.	City Manager/Police		One year		Will likely require a new position. Current Communications Specialist balances external communication needs of city and all Neighborhood Councils.
<b>PARTNERSHIPS AND COLLABORATION - FF.</b> Continue to encourage and help to facilitate and/or provide resources for partnerships that will help alleviate the rate and continuation of crime by certain individuals/repeat offenders.	City Departments		8-9 months		Impact study could potentially completed internally of by use of a consultant.