JOURNAL OF CITY COMMISSION WORK SESSION September 3, 2019

City Commission Work Session Civic Center, Gibson Room 212 Mayor Pro Tempore Bronson presiding

CALL TO ORDER: 5:30 p.m.

CITY COMMISSION MEMBERS PRESENT: Bill Bronson, Tracy Houck, Owen Robinson, and Mary Sheehy Moe. Mayor Bob Kelly was excused.

STAFF PRESENT: City Manager Greg Doyon and Deputy City Manager Chuck Anderson; City Attorney Sara Sexe; Finance Director Melissa Kinzler; Public Works Director Jim Rearden, Water Plant Manager Wayne Loveless, and Environmental Division Manager Paul Skubinna; and, City Clerk Lisa Kunz.

PUBLIC COMMENT

None.

1. WATER, SEWER AND STORM DRAIN UTILITY RATE REVIEW.

Public Works Director Jim Rearden introduced those involved in the rate review: Water Plant Manager Wayne Loveless, Environmental Division Manager Paul Skubinna, Utilities System Manager Mike Judge, Finance Director Melissa Kinzler, Utility Operations Supervisor Laura Lynch, and Budget Analyst Kirsten Myre.

Director Rearden reviewed and discussed the attached PowerPoint presentation covering the water utility, water main replacement, 5 year completed projects, future priority capital needs, and storm drain utility.

Water Plant Manager Loveless reviewed and discussed the attached PowerPoint slides covering the water treatment plant facility upgrades.

Referring to water crossings, City Manager Doyon received clarification that larger scale projects have been regulatory driven, and the Long Range Transportation Plan is used to project growth areas.

Environmental Division Manager Skubinna reviewed and discussed the attached PowerPoint slides covering the wastewater treatment plant, and storm drain utility. He explained that BOD is Biologic Oxygen Demand and TSS is Total Suspended Solids. Environmental Division Manager Skubinna commented that there is enough space at the wastewater treatment plant for the improvements and upgrades.

Finance Director Kinzler reviewed and discussed the attached PowerPoint slides covering the sewer fund cash flow analysis. Referring to the water fund, Director Kinzler explained that \$13.1 million of capital improvements will be done this year with cash. She further explained that there needs to be a substantial and identified cash balance in order to be utilized for capital improvements.

Commissioner Houck received clarification that adjustments in the residential rates versus the commercial rates were made subsequent to a Cost of Service Study.

DISCUSSION OF POTENTIAL UPCOMING WORK SESSION TOPICS

Referring to the ongoing updates on the Animal Shelter, City Manager Greg Doyon reported that a meeting is scheduled on September 6th to review a worksheet on comparisons. The Library Strategic Planning will be discussed at the September 17th work session. The October 1st work session will consist of an update of the Development Review Process, as well the Montana Expo Park Project.

ADJOURN

There being no further discussion, Mayor Pro Tempore Bronson adjourned the informal work session of September 3, 2019 at 6:33 p.m.

City of Great Falls 2019 Utility Rate Analysis

Presented at the September 3, 2019 City Commission Work Session

CITY OF GREAT FALLS UTILITIES

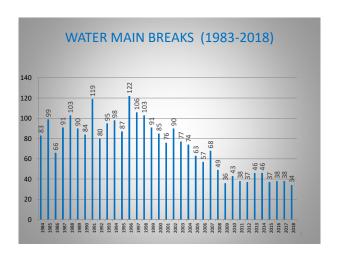
- ☐ Provides water, sewer and storm drain services to:
 - Approximately 18,900 Residential Properties
 - Approximately 2,980
 Commercial Properties
 (64,000+ users)

This includes operations, maintenance, replacement, upgrade of 690+ miles of utility pipes, treatment plants and appurtenances.

Proposed Rate Adoption Process

- ☐ Proposed Rates are being presented at tonight's September 3, 2019 City Commission Work Session
- ☐ September 3, 2019 City Commission sets the Public Hearing Date
- ☐ Public Notices will be published three times
- ☐ Individual Customer Notices will be mailed
- ☐ Public Hearing to be held at the Oct. 1, 2019 City Commission Meeting
- $\hfill \square$ New Rates to take effect at least 10 days after City Commission adoption. Proposed for November 1, 2019.





WA	TER MAIN	REPLA	CEMENT	
<u>YEAR</u> 2009	<u>COST</u> \$2,187,471	FOOTAGE 17,672	MILES 3.35	
2010	\$2,335,886	15,923	3.02	
2011	\$1,556,083	13,072	2.48	
2012	\$1,531,862	9,246	1.75	
2013	\$1,680,436	12,831	2.40	
2014	\$1,388,989	7,392	1.40	
2015	\$1,672,072	4,182	0.79	
2016	\$1,688,250	9,608	1.82	
2017	\$1,610,581	8,614	1.63	
2018	\$2,061,000	8,843	1.67	

























5 Year Completed Projects • Annual Water Main Replacements

- South Missouri & Sun River Crossings
- Ella Avenue and Skyline Water Storage Tank Rehab
- Gore Hill Water Tank Replacement (Fall 2018 completion)
- Lower Southside Water Main Replacements/Upsizing
- Broadwater 30" Water Main Replacement
- Hill 57 and Gore Hill Pump Station Upgrades
- Water Treatment Plant Upgrades (Fall 2018 completion)
- · Cost of Service Study

FUTURE PRIORITY CAPITAL NEEDS

Water Main Replacements

■ 40 Blocks Annually

Transmission Mains/River Crossings

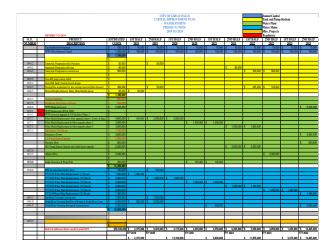
- New North Missouri River Crossing
 Further Lower Southside/Northside Main Upsizings

Water Storage Tanks

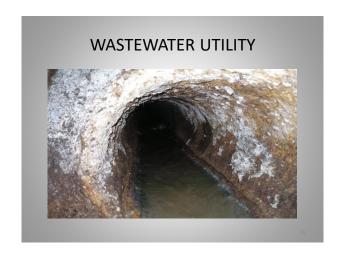
■ New East Booster District Tank and Pump Station

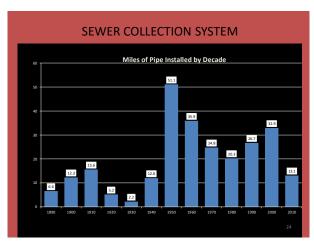
Water Plant Upgrades

- Electrical Switchgear upgrades
- Filter Rehab Phase I of III to Begin Winter of 2019-2020
- Machine Shop/Admin. Building Replacement
- Sludge Processing Facility
- High and Low Service Pump/Motor Replacement
- **Electrical Substation Replacement**



		City of	Great Falls,	Montana						
			Water Fund	i						
Cash Flow	v Analysis as o	f 7/23/19 - 5	Year Projec	tion (4.5% t	o 5.2% rever	nue increase	s and 5% exp	ense increas	es)	
	Actuals 2015	Actuals 2016	Actuals 2017	Actuals 2018	Projected 2019 (5% inc)	Projected 2020 (5% inc)	Projected 2021 (5% inc)	Projected 2022 (5.2% inc)	Projected 2023 (4.6% inc)	Projected 2024 (4.5% inc)
Beginning Cash Balances	\$ 5,638,491	\$ 5,536,051	\$ 6,971,876	\$ 9,390,455	\$ 9,929,254	\$ 9,738,013	\$ 1,594,245	\$ 2,784,107	\$ 3,618,855	\$ 3,291,765
Revenues	-									
Revenue from water charges	\$ 11.027.200	\$ 11,074,477	\$ 12,002,175	\$ 13,909,639	\$ 13.174.293	\$ 13,694,536	\$ 14,379,263	\$ 15,126,984	\$ 15.822.826	\$ 16.534.853
Interest income	\$ 42,964	\$ 66,836	\$ 40,766	\$ 125,218	\$ 278,942	\$ 97,380	\$ 15,942	\$ 27,841	\$ 36,189	\$ 32,918
Miscellaneous revenue	S -	\$ 147,529	\$ 439,042	\$ 82,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bond proceeds (\$2.7 million)	\$ 986,686	\$ 1.713.314	s -	s -	\$ -	s -	s -	s -	s -	\$ -
Bond proceeds (\$28.6 million)	\$ -	\$ -	\$ 9,310,746	\$ 14,286,716	\$ 3,273,695	\$ -	\$ -	\$ -	\$ -	\$ -
Bond proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 8,000,000	\$ -	\$ 11,000,000
Decrease in receivables	\$ -	\$ 2,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 12,056,850	\$ 13,004,282	\$ 21,792,729	\$ 28,404,014	\$ 16,726,930	\$ 13,791,916	\$ 17,395,205	\$ 23,154,826	\$ 15,859,014	\$ 27,567,771
Expenses										
Operation and maintenance expense (5%)	\$ 5,455,126									
Increased/ (Decreased) reserve requirement	\$ 74,001	\$ -	\$ 628,476	\$ 532,087	\$ 124,400	\$ -	\$ 114,000	\$ 304,000	\$ -	\$ 418,000
Debt Service										
Bonds 2000 SRF*	\$ 202,610									\$ -
Bonds 2008 SRF	\$ 261,930									
Bonds 2009 ARRA- SRF	\$ 20,515									
Bonds 2014 SRF \$2,700,000	\$ 123,918									
Bonds 2016 SRF \$28,600,000			\$ 392,845							
Bonds for construction \$3,000,000	\$ -		\$.		\$ -	\$ -				
Bonds for construction \$8,000,000	S -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 637,378	\$ 637,378	
Bonds for construction \$11,000,000										\$ 876,396
Capital improvements- debt funded	\$ 912,685	\$ 1,713,314	\$ 9.310.746	\$ 13.072.195	\$ 3,273,695	s -	\$ 2,886,000	\$ 7,696,000	s -	\$ 10.582,000
Capital improvements- unrestricted cash			\$ 2,792,263			\$ 13,100,000	\$ 3,914,000	\$ 4,159,000	\$ 5,675,000	\$ 3,243,000
Total Expenses	\$ 12,159,290	\$ 11,568,457	\$ 19,374,150	\$ 27,865,215	\$ 16,918,170	\$ 21,935,685	\$ 16,205,342	\$ 22,320,078	\$ 16,186,104	\$ 25,998,027
Annual Surplus (Deficiency)	\$ (102,440)	\$ 1,435,825	\$ 2,418,579	\$ 538,799	\$ (191,241)	\$ (8,143,768)	\$ 1,189,863	\$ 834,747	\$ (327,090)	\$ 1,569,743
Amount Reserved for Capital improvements	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	s .
Unsestricted Cash Ralance	\$ 3,536,051	\$ 4.971.876	\$ 7.390.455	\$ 7,929,254	\$ 7,738,013	\$ 1.594.245	\$ 2,784,107	\$ 3,618,855	\$ 3.291.765	S 4.861.508
Total Cash Balance	\$ 5,536,051	\$ 0,971,876	\$ 9,390,455	3 9,929,254	\$ 9,738,013	\$ 1,594,245	\$ 2,784,107	\$ 3,618,855	\$ 3,291,765	\$ 4,861,508

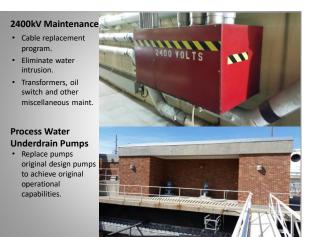




		TARY SEWER C		
<u>YEAR</u> 2010	<u>COST</u> \$ 536,736	<u>FOOTAGE</u> 6,420		<u>EMER. REPAIRS</u> \$ 26,616
2011	\$1,218,161	11,475	2.17	\$ 55,745
2012	\$1,223,120	14,760	2.80	\$ 66,846
2013	\$ 380,000	13,400	2.54	\$ 47,815
2014	\$ 373,617	13,882	2.63	\$ 23,925
2015	\$ 448,384	11,574	2.19	\$ 156,076
2016	\$ 580,775	15,699	2.97	\$ 109,287
2017	\$ 528,000	12,789	2.42	\$ 17,000
2018	\$1,792,690	22,741	4.31	\$ 0
2019 (est.)		23,300 (est.)	4.41 (est.)	\$ 0









Nutrients Capital Improvement -**Treatment Plant** Unit Process Year Expected Capital Cost Estimate Missouri River Nutrient Sampling and Modeling 2022-2023 \$250,000 Upgrade Bioreactors to A2O 2025 \$1,500,000 Add Sidestream Treatment or Chemical Dosing \$3,000,000 2025 Build 4th Bioreactor 2026-2027 \$10,000,000 2032 or Possible Future \$2,000,000 Upgrade to MBR \$63,000,000

S Year Completed Projects Annual Trenchless Sewer Main Rehabilitations WWTP Permit Required Upgrades (Ammonia Removal, Aeration Upgrades, UV Disinfection) North Great Falls Lift Station, Force & Gravity Mains WWTP Dissolve Air Flotation Thickener (DAFT) Rehab Lift Stations 2, 9, 20 & 24 Rehabilitation – Lift Station 8 Eliminated Southeast Great Falls Lift Station (6) & Main (Wal-Mart) CMATP Sewer Main extensions Cost of Service Study

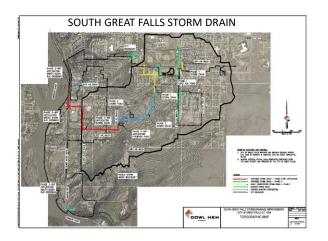


		Retind 4-15-2029			SANITARY SE PROJEC	WER SYSTEM T COSTS To 2024					Misc. Projects Regulatory	is sece Main Proje	
_	$\overline{}$	PROJECT	ESTIMATED	IST HALF	2ND HALF	ISTHALE	2ND HALF	1ST HALF	2ND HALF	ISTHALF	2ND HALF	IST HALF	2ND HALL
BER	1	DESCRIPTION	COSTS	2029	2019	2020	2020	2021	2921	2022	2022	2023	2023
MILE.	_	(0.05.88E.0823	10010	2017	2017	-	-	-	ATAL.	_	-	-	
	-	Dachodaled Development	5 500,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000		\$ 50,000	\$ 50,000	
_	-	Miscellaneous Sever Rehab. (Plane 22-27)	5 500,000	\$ 500,000	\$ 50,000	\$ 500,000		\$ 500,000		\$ 50,000		\$ 500,000	3 500
X	-								\$ 500,000	\$ 500,000			
X.		Stashole Relab Flash Task Abandonment (Place 6-10)	\$ 500,000	\$ 50,000	\$ 50,000	\$ 50,000			\$ 50,000	\$ 50,000		\$ 50,000	
	_	WWTP Miscellaneous Improvements	5 750,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,0
			\$ 6,750,000										
			5 .										
			5 .										
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3	Т	WWIP-SIVAC Design Approximents	5 525,000		\$ 75,000		\$ 450,000						
		Westside pumpstation har screen replacement	\$ 1,750,000			\$ 1,750,000							
		SNR Userale	5 43,000,000										
2		NWIP Parise	5 200,000					\$ 200,000					_
_	_	Intell Sepage Receiving Station	5 500,000	\$ 500,000				2 200,000					_
_	_	Intal Sepage Receiving School Intal Greate Screening Facility FOG receiving station	5 125,000	5 500,000					\$ 125,000				_
7	_	WWIP Toront B 2400KV junction box	\$ 400,000		\$ 100,000	\$ 300,000			5 12,000				_
	_	WWIP Tunnel B 2400KV junction box			\$ 100,000	\$ 300,000				\$ 250,000			
	-	Missouri Piver Nutrient Sampling & Modeling	\$ 250,000							\$ 250,000			
	_	Backup Generator	\$ 150,000									\$ 150,000	
	_	Third Centifugre	\$ 800,000										\$ 800;
	_		\$57,700,000										
	_	Lift Station 50 (Right)	5 75,000										\$ 75.0
		Lift States 29 (Capacity Study) (appraise	5 250,000										\$ 250,0
			5 -										
_	_	Lift Station #4	\$ 200,000										\$ 200
		Lift Station #31	5 250,000										\$ 250
		Lift Station #1 (6th St) Rightly and Perce Main (Study & Construct	5 4,000,000			\$ 100,000					\$ 4,000,000		-
											(
	_		5 4,875,000										_
_	_	6th St. & Ted St robub of 48" & 20" crusk major	5 100,000		\$ 100,000								_
	_	HENCENSON OF STREET	5 100,000		5 100,000	_							_
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	_	Ref test indicates lature needs beyond 2023											_
	-	near text indicates inture nears beyond 2023											_
			\$11,750,000	\$1,175,000	\$250,000	\$2,825,000	\$1,125,000	\$875,000	\$800,000	\$ 925,000	\$ 4,675,000	\$ 825,000	\$ 2,250.
					\$950,000 F/Y 2020								5 2,200, F/Y 2024

						Sewer Fur	nd													
Cash Flow Analysis	as o	f 7/22/20	19	- 5 Year P	rc	jection (2	!%	revenue i	inc	reases ar	ıd	5% expen	se	increase	s)					
	Ac	tuals 2015	A	ictuals 2016	A	ctuals 2017	A					ojected 2020 % increase)						ojected 2023 % increase)		rojected 2024 2% increase)
Beginning Unrestricted Cash Balance	\$	4,122,785	\$	5,581,512	\$	5,409,691	\$	4,846,778	\$	7,182,198	\$	5,419,886	\$	4,225,071	\$	5,364,530	\$	7,015,801	\$	5,113,399
Revenues																				
Revenue from sewer charges	\$	9,944,906	\$	9,562,573	\$	10,082,948	\$	10,189,737	\$	10,043,456	\$	10,243,891	\$	10,448,769	\$	10,657,744	\$	10,870,899	\$	11,088,317
Extra strength charge	\$	754,885	\$	771,025	\$	786,444	\$	940,811	\$	1,143,739	\$	700,000	\$	700,000	\$	700,000	\$	700,000	\$	700,000
Storm drain and water sludge	\$	154,769	\$	154,769	\$	146,000	\$	124,398	\$	133,675	\$	133,675	\$	133,675	\$	133,675	\$	133,675	\$	133,675
Miscellaneous revenue	\$	49,153	\$	506,181	\$	263,479	\$	160,012	\$	210,877	\$	85,240	\$	86,092	\$	86,953	\$	87,823	\$	88,701
Investment Income	\$	45,461	\$	62,833	\$		\$		\$	295,665	\$		\$		\$		\$		\$	
Decrease in receivables	\$		\$	762,305	\$		\$	321,417			\$		\$		\$		\$		\$	
Bond proceeds / other financing sources	\$	4,534,610	\$	367,147	\$		\$		\$		\$		\$		\$		\$		\$	
Total Revenue	\$	15,483,784	\$	12,186,833	\$	11,278,871	\$	11,736,375	\$	11,827,412	\$	11,162,806	\$	11,368,536	\$	11,578,373	\$	11,792,397	\$	12,010,693
Expenses																				
Operation and maintenance expense	\$	5,314,345	\$	4,802,569	\$	5,590,107	\$	5,931,102	\$	5,736,868	\$	6,023,711	\$	6,324,897	\$	6,641,142	\$	6,973,199	\$	7,321,859
Increased Reserve Requirement	\$	340,096	\$	18,357	\$	87,540	\$		\$		\$		\$		\$		\$		\$	
Decrease in Payables	\$	164,188	\$		\$	437,717	\$		\$		\$		\$		\$		\$		\$	
Debt Service																				
Bonds 2002 SRF**	\$	682,580	\$	682,700	\$	682,580	\$	682,580	\$	682,580	\$	682,580	\$	682,580	\$	339,360	\$		\$	
Bonds 2005*	\$	381,196	\$	756,196	\$	675,143	\$	631,156	\$	610,898	\$	654,730	\$		\$		\$		\$	
Bonds 2009 ARRA - SRF	\$	20,515	\$	20,515	\$	20,515	\$	20,515	\$	20,515	\$	20,515	\$	20,515	\$	20,515	\$	20,515	\$	20,515
Bonds 2012 SRF	\$	253,280	\$	254,765	\$	254,085	\$	254,085	\$	254,085	\$	254,085	\$	254,085	\$	254,085	\$	254,085	\$	254,085
Bonds 2013 SRF	\$	846,749	\$	895,785	\$	947,000	\$	947,000	\$	947,000	\$	947,000	\$	947,000	\$	947,000	\$	947,000	\$	947,000
Capital Improvements - Debt Funded Capital Improvements - Unrestricted Cash		4,194,514 1,827,594	s s	367,147 4,560,620	S	3,147,097	S	934,517	S	5,337,778	S	3,775,000	S S	2,000,000	S S	1,725,000	\$ \$	5,500,000	S S	2,250,000
Total Expenses	\$	14,025,057	\$	12,358,654	\$	11,841,784	\$	9,400,955	\$	13,589,724	\$	12,357,621	\$	10,229,077	\$	9,927,102	\$	13,694,799	\$	10,793,459
Annual Surplus (Deficiency)	\$	1,458,727	\$	(171,821)		(562,913)		2,335,420	\$	(1,762,312)	\$	(1,194,815)	\$	1,139,459	\$	1,651,271	\$	(1,902,402)	\$	1,217,234
Ending Unrestricted Cash Balance	\$	5,581,512	\$	5,409,691	\$	4,846,778	\$	7,182,198	\$	5,419,886	\$	4,225,071	\$	5,364,530	\$	7,015,801	\$	5,113,399	\$	6,330,633
*Debt paid off in 2/1/2020.																				34
**Debt paid off in 1/1/2022.																				









Storm Water Quality – MS4

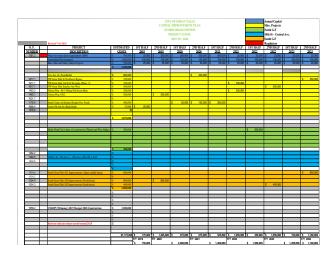
- Maintain and update existing City owned treatment facilities.
- Treatment facility upsizing upon development.
- Evolve and Implement MS-4 program.



5 Year Completed Projects

- 18th Street South Basin Final Phase Completed Fall of 2019
- 9th Street South Storm Main Extension
- Central Avenue 400 and 500 Block Improvements
- Northwest Great Falls 6th Street NE Detention Pond
- Northwest Great Falls 11th Street NE Pond/Piping/Regrading
- Northwest Great Falls Smelter Avenue Storm Main Upsizing
- South Great Falls Basin 22nd Avenue South Detention Pond/Piping Improvements
- South Great Falls Middle Basin Missouri River to 6th Street South Installation
- Prospect Heights/16th Ave. So. Main upsizing (Fall 2018)
- NW Alleys Storm Drain Extensions

□ Upsizing/Extensions □ CMAIP Storm Drain System - Valerian Way, Phase 2 □ 3" Street NW/NW Bypas - New Outfall - NW Great Falls, Westgate Phase □ Smith Coulee/Berkner Ponds □ " Avenue South Main Extensions □ South Great Falls Storm Drain Project, Future Phases □ MS-4 Phase II Permit Related Activities □ Monitoring & Testing □ Storm Drain code revisions □ Contracted Services and staff to develop and implement programs that meet 2017 Discharge Permit requirements □ Development review □ Regional Treatment Facilities □ North Great Falls Master Plan □ Vinyard Road Regional Detention Pond/Watson Coulee Drainage □ Connecting Collection and Outfall Piping



			-	City of Gre	eat	Falls, Monta	ana											
				Storn	n D	rain Fund												
Cash Flow Analysis	as o	F7/22/2019) - 5 Y	Year Proie	ctio	on (5% reve	nue	increases	an	nd 5% expens	se i	ncreases)						
								ojected 2019		Projected 2020	Pro	jected 2021			Pro	ojected 2023	Pro	jected 200
	Act	uals 2016	Ac	tuals 2017	Ŀ	Actuals 2018	(1	0% increase)	L	(5% increase)	(5)	% increase)	(5	% increase)	(5)	% increase)	(59	6 increase
Beginning Unrestricted Cash Balance	s	1,673,737	S	1,774,802	\$	2,369,861	\$	2,890,917	Ş	1,853,180	\$	1,156,031	\$	1,362,802	\$	1,383,383	\$	1,822,48
Revenues																		
Revenue from storm drain charges	S	2,105,173	S	2,410,858	\$	2,950,800	\$	2,878,878	S	3,022,822	Ş	3,173,963	\$	3,332,661	\$	3,499,294	\$	3,674,2
Interest income	S	15,575			\$	31,085	\$	114,586	\$	9,266	\$	5,780	\$	6,814	\$	6,917	\$	9,1
Miscellaneous revenue	\$	97,061	\$		\$	374,670	\$		\$		\$	-	\$	-	\$	-	\$	
Transfer In	\$	104,358	\$		\$		\$		\$		\$	-	\$	-	\$		\$	
Decrease in Acct Receivable	S	51,494	\$				\$		\$		\$		\$		\$		\$	
Bond proceeds	\$		\$	4,183,532		1,036,943		2,055,732			\$				\$		\$	
Total Revenues	\$	2,373,661	\$	6,594,390	\$	4,393,498	\$	5,049,196	\$	3,032,088	\$	3,179,743	\$	3,339,475	\$	3,506,211	\$	3,683,3
Expenses																		
Operation and maintenance expense*	\$	412,780		630,498	\$	650,395		833,056	\$	874,709	\$	918,444		964,366	\$	1,012,585	\$	1,063,2
Increased (decreased) reserve requirement	\$		\$	223,662		35,296	\$	78,118	\$		\$		\$	-				
Decrease in Accounts Payable	\$		\$		\$		\$		S		\$	-	\$	-				
Debt Service																		
Bonds 2004 SRF**	\$	286,263		286,736	\$	286,373		286,736				286,736		286,736		286,736		286,7
Bonds 2016 SRF \$5,000,000	\$		\$	228,501	\$	319,214	\$	319,214	\$	319,214	\$	319,214	\$	319,214	\$	319,214	\$	319,2
Bonds 2018 SRF \$3,270,000	\$		\$		\$	56,607	\$	224,213	\$	248,578	\$	248,578	\$	248,578	\$	248,578	\$	248,5
Capital improvements - debt funded	S		\$	4,183,532	\$	1,036,943	\$	2,055,732	S		\$		\$		\$		\$	
Capital improvements - unrestricted cash	\$	1,573,553	\$	446,402	\$	1,487,614	\$	2,289,864	\$	2,000,000	\$	1,200,000	\$	1,500,000	\$	1,200,000	\$	1,100,00
Total Expenses	\$	2,272,596	\$	5,999,331	\$	3,872,442	\$	6,086,933	\$	3,729,237	\$	2,972,972	\$	3,318,894	\$	3,067,113	\$	3,017,7
Annual Surplus (Deficiency)	S	101,065	S	595,059	\$	521,056	\$	(1,037,737)	S	(697,149)	\$	206,771	\$	20,581	\$	439,098	\$	665,6
Ending Unrestricted Cash Balance	S	1,774,802	\$	2,369,861	\$	2,890,917	\$	1,853,180	S	1,156,031	\$	1,362,802	\$	1,383,383	\$	1,822,481	\$	2,488,1
"Paid off on 1/01/2024.					Г		П		Ė				Ė					
*2017 increase of expenses due to 2 addition	al staff	members.																

2019 UTILITY SERVICE RATE SUMMARY

Study Takeaways



- > Your Water and Sewer systems are complex
- > Your user base is diverse
- > Past rate setting has been prudent
- Your Water and Sewer rates are affordable and competitive
- Adjustments projected are not expected to significantly impact your affordability
- Cost of Service based corrections over time will drive your utilities towards best practice

AVERAGE MONTHLY UTILITY BILL CITY OF GREAT FALLS RESIDENTIAL

3/4" meter, 600 ccf water, 600 ccf sewer 7, 500 sq foot residential lot

	2017	2018	2019 (P	2019 (Proposed)					
WATER	\$19.35	17.64	WATER	\$18.35	\$0.71 (4%)				
SEWER	\$23.49	\$23.49 23.72 SEWER			\$0.18 (1%)				
STORM DRAIN	\$5.69	6.28	STORM DRAIN	\$6.60	\$0.32 (5%)				
TOTAL	\$48.53	47.64	TOTAL	\$48.85	\$1.21 (3%)				

2019 CITY COMPARISON RESIDENTIAL

Monthly water and sewer charges based on: 3/4" meter, 600 cf water, 600 cf sewer

	Water	Sewer	
City	rate	rate	Total
Bozeman	\$37.61	\$39.26	\$76.87
Butte	\$35.74	\$28.50	\$64.24
Missoula	\$34.63	\$20.79	\$55.42
Helena	\$25.65	\$25.94	\$51.59
Billings	\$22.13	\$27.02	\$49.15
Kalispell	\$19.21	\$29.89	\$49.10
Great Fallsproposed	\$18.35	\$23.90	\$42.25
Great Fallscurrent	\$17.64	\$23.72	\$41.36

2019 CITY COMPARISON COMMERCIAL

Monthly water and sewer charges based on: 1" meter, 2,400 cf water, 2,400 cf sewer

	Water	Sewer	
City	rate	rate	Total
Helena	\$94.58	\$102.32	\$196.90
Butte	\$91.84	\$83.03	\$174.87
Bozeman	\$68.48	\$100.71	\$169.19
Billings	\$59.55	\$89.53	\$149.08
Kalispell	\$52.50	\$94.25	\$146.75
Missoula	\$87.36	\$47.21	\$134.57
Great Fallsproposed	\$57.47	\$76.22	\$133.69
Great Fallscurrent	\$54.46	\$74.12	\$128.58

THE