

JOURNAL OF COMMISSION WORK SESSION
October 17, 2017

City Commission Work Session
Civic Center, Gibson Room 212

Mayor Kelly presiding

CITY COMMISSION MEMBERS PRESENT: Bob Kelly, Bill Bronson, Tracy Houck and Fred Burow. Commissioner Bob Jones was excused.

STAFF PRESENT: City Manager Greg Doyon and Deputy City Manager Chuck Anderson; Assistant City Attorney Joe Cik; Fiscal Services Director Melissa Kinzler; Park and Recreation Interim Director Patty Rearden; Public Works Director Jim Rearden, Sanitation Supervisor Ross Bartell, and Central Garage Supervisor Doug Alm; and, City Clerk Lisa Kunz.

***** Action Minutes of the Great Falls City Commission. Please refer to the audio/video recording of this meeting for additional detail. *****

1. **CALL TO ORDER:** 5:30 p.m.

2. **PUBLIC COMMENT**

There were no public comments.

3. **SANITATION RATE REVIEW**

Public Works Director Jim Rearden introduced Sanitation Supervisor Ross Bartell and Central Garage Supervisor Doug Alm. Director Rearden reported that setting the public hearing on the sanitation rates is on this evening's agenda, the public hearing will be held on Resolution 10208 on November 7, 2017, and, if adopted, the proposed rates will go into effect December 1, 2017.

Director Rearden reviewed and discussed the attached PowerPoint that included: City sanitation customer base, staffing and personnel changes over the years, operating costs, landfill costs and tonnage, landfill agreement with Montana Waste Systems, container costs, sanitation equipment and maintenance costs, a review of previous residential rate increases, monthly rates, and current statewide landfill rates.

Director Rearden concluded that changes are primarily being proposed to residential monthly rates:

Regular 65 gallon container from \$9.83 to \$10.11
Regular 98 gallon container from \$11.51 to \$12.09
Senior citizen rate from \$8.01 to \$8.41

Staff is proposing a 5% increase on commercial dumpster rates, and making the dumpster rental a flat fee of \$2 per day.

Director Rearden noted that there are about 80 customers on the cardboard recycling route. The City sells the cardboard to either Pacific or Steel, Etc., whoever has the best price. It was going for about \$70 per ton. But, as of a few weeks ago, the City is basically getting nothing for it.

Director Rearden concluded that the proposed fees are pretty close to the lowest in the state and, if coupled with the utility rates, are probably lower.

Commissioner Bronson inquired why commercial rates weren't being adjusted this year.

Sanitation Supervisor Ross Bartell explained that it is due to competitiveness, at least for this year. Director Rearden added that the City has fixed rates by resolution. Montana Waste varies its rates time to time and customer to customer making it difficult to track.

Director Rearden reported that he recently learned that the owner of Montana Waste passed away. The local manager indicated that nothing would be changing. Director Rearden commented he would be surprised if something didn't happen, such as the company being sold. Staff will review the termination language of the contract with Montana Waste and advise the Commission.

4. 2018 FIRST QUARTER BUDGET REVIEW

Fiscal Services Director Melissa Kinzler provided a handout titled City of Great Falls, Fund Balance Sheet as of 9/30/2017. The general fund unreserved balance is \$3.4 million dollars. She reviewed and discussed the attached PowerPoint presentation that included: General Fund cash flow, General Fund unreserved fund balance three year comparison, General Fund three year revenue comparison, General Fund three year tax revenue comparison and General Fund three year expense comparison.

Director Kinzler further reviewed highlighted funds that included three year comparisons for the golf courses, golf courses cash flow, swimming pools, Civic Center events and the parking fund.

She requested that the Commission let her know if it wanted any other funds highlighted for the next review.

The biggest protest that the Department of Revenue has notified her about is Calumet and it could take some time to get settled.

5. DISCUSSION OF POTENTIAL UPCOMING WORK SESSION TOPICS

City Manager Doyon reported that the Rivers Edge Trail update has been moved to December. The next work session will consist of a TBID presentation recreating the district, and possibly a review of Title 12 City Code revisions. The CDBG program and proposed changes is scheduled for November 21st, and the Library will provide its annual report on December 5th.

Manager Doyon asked if the Commission wanted any topics added to the list.

Mayor Kelly suggested Patty Cadwell be let known that the neighborhood councils have an opportunity to present at Commission meetings should they choose to do so.

Commissioner Burow inquired about scheduling the Park Maintenance District for a work session before next year. Mayor Kelly commented that the election the proposed Park Maintenance District would go on isn't until May, 2018. Manager Doyon commented that should the Commission adopt a resolution in the January/February timeframe, it would be put on the May election ballot. Commissioner Burow suggested a plan to get information out to the public before there is a lot of misinformation.

ADJOURN

There being no further discussion, Mayor Kelly adjourned the informal work session of October 17, 2017, at 6:12 p.m.

City of Great Falls Sanitation Division

2017 RATE ANALYSIS

Presented at the October 17, 2017
City Commission Work Session

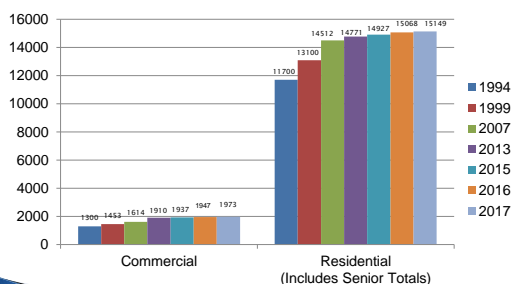
SANITATION RATE SETTING TIMETABLE

- October 17, 2017
-- Commission Work Session Presentation
- October 17, 2017
-- Set Public Hearing for November 7, 2017
- November 7, 2017
-- Public Hearing on Resolution 10208
- December 1, 2017
-- Rates proposed to go into effect

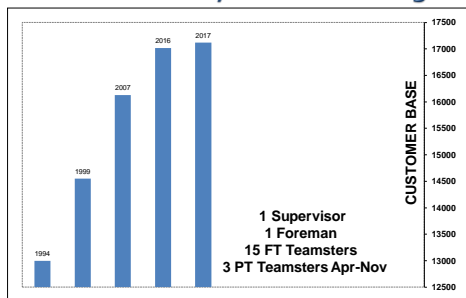
City Sanitation Customer Base

City Utility Customer Base FY 2017	21,801	100%
City SN Residential Customers	15,149	
City SN Commercial Customers	1,973	
Total City	17,122	78.5%
Montana Waste Systems		
Residential & Commercial	4,679	
Total MWS	4,679	21.5%

City Sanitation Customer Base



Collection Systems Staffing

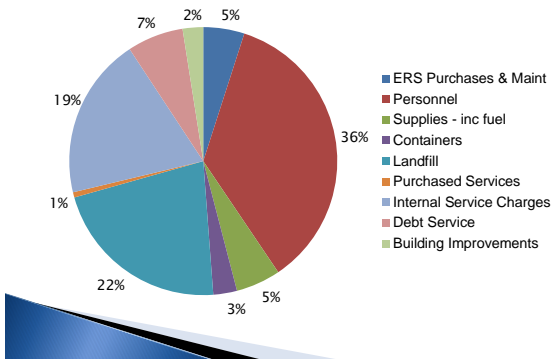


PERSONNEL CHANGES OVER THE YEARS

YEAR	PERSONNEL	
2013	1 - Supervisor	12 - Full Time
	1 - Foreman	6 - Part Time
2014	1 - Supervisor	12 - Full Time
	1 - Foreman	6 - Part Time *Part Timers Eligible for Health Insurance (0)
2015	1 - Supervisor	13 - Full Time
	1 - Foreman	5 - Part Time *Part Timers Eligible for Health Insurance (2)
2016	1 - Supervisor	13 - Full Time
	1 - Foreman	5 - Part Time *Part Timers Eligible for Health Insurance (3)
2017	1 - Supervisor	15 - Full Time
	1 - Foreman	3 - Part Time *Part Timers Eligible for Health Insurance (0)

*Insurance requirements make it beneficial to convert more part time to full time.

Sanitation Operating Costs Adopted FY 2017-2018



Landfill Costs & Tonnage

Year	LANDFILL RATE/TON	Rate Increase CPI	Landfill Tonnage	Landfill Costs
2007	\$20.98	3.25%	33,634.14	\$705,644
2008	\$21.39	2.00%	35,373.28	\$756,634
2009	\$22.32	4.35%	34,950.92	\$780,105
2010	\$22.52	0.90%	34,946.38	\$786,992
2011	\$22.88	1.60%	34,757.38	\$795,249
2012	\$23.05	0.75%	34,392.16	\$792,739
2013	\$23.82	3.35%	33,725.63	\$803,345
2014	\$24.20	1.60%	33,643.57	\$814,174
2015	\$24.78	1.25%	33,795.07	\$837,442
2016	\$24.86	0.32%	34,540.57	\$855,641
2017	\$25.61	3.00%	34,019.40	\$871,237

10 year average annual increase – 1.97%

Landfill Agreement with MWS

- The City of Great Falls Landfill closed December 31, 1991. The City has had a Solid Waste Disposal Agreement with Montana Waste Systems since 1992. Increases are determined by the November CPI (Consumer Price Index) each year.
- The previous Agreement with MWS expired December 31, 2016 and was for 5 years with (2) five year optional extensions. Both extended term options were renewed.
- The current Agreement went into effect January 1, 2017. It is for 8 years with (2) five year optional extensions. This Agreement was approved by the City Commission on December 20, 2016.
 - 2017 included a 3.0% increase with no CPI added.
 - 2018 includes a 2.5% increase with CPI maximum of 1.5%.
 - The remaining 6 years of the Agreement will follow the November CPI increases.

Container Costs

YEAR	TYPE OF CONTAINER	COST PER CONTAINER	TOTAL FOR THE YEAR
2010	300 GALLON CONTAINERS 96 GALLON CONTAINERS COMMERCIAL CONTAINERS	\$279.00 EACH \$49.50 EACH N/A	\$104,514
2011	300 GALLON CONTAINERS 96 GALLON CONTAINERS COMMERCIAL CONTAINERS	\$292.00 EACH \$53.95 EACH N/A	\$106,921
2012	300 GALLON CONTAINERS 96 GALLON CONTAINERS COMMERCIAL CONTAINERS	\$294.00 EACH \$52.96 EACH \$612 – \$825 EACH	\$131,427
2013	300 GALLON CONTAINERS 96 GALLON CONTAINERS COMMERCIAL CONTAINERS	\$313.05 EACH \$54.57 EACH N/A	\$94,836
2014	300 GALLON CONTAINERS 96 GALLON CONTAINERS COMMERCIAL CONTAINERS	\$317.00 EACH \$52.90 EACH \$538 – \$1,052 EACH	\$125,095
2015	300 GALLON CONTAINERS 96 GALLON CONTAINERS COMMERCIAL CONTAINERS	\$317.57 EACH \$52.15 EACH \$534 – \$4,567 EACH	\$103,769
2016	300 GALLON CONTAINERS 96 GALLON CONTAINERS COMMERCIAL CONTAINERS	\$317.57 EACH \$52.15 EACH \$428 – \$745 EACH	\$115,282
2017	300 GALLON CONTAINERS 96 GALLON CONTAINERS COMMERCIAL CONTAINERS	\$248.00 EACH (Staff Assembly) \$49.53 EACH (INPA) \$400 – \$5700 EACH	\$113,592



Sanitation Equipment Fall 2017

ID	Department	Year	Manufacturer	Model	VIN	License Number
901	Sanitation - Residential	2016	Ford	F250	1FD7X2B62GB55441	2-07637B
902	Sanitation - Residential	2002	GMC	2500	1GDGC24UX2231268	2-2074
903	Sanitation - Commercial	2011	Ford	F250	1FTBF2A6S8EC75729	2-30137A
904	Sanitation - Commercial	2003	Auto Car	W064	4VZDC6LF33N353008	2-2239
905	Sanitation - Residential	2003	Sterling	CONDOR	49AHBVCV138M01776	2-2049
906	Sanitation - Commercial	2007	Sterling	LTR500	2FZHAZDE58A253445	2-2417
907	Sanitation - Residential	2004	Freightliner	CONDOR	1FVHCY34RN41371	2-2262
908	Sanitation - Residential	2016	Peterbilt	PB 320	3BPZLJ0XG6F100211	2-93976A
909	Sanitation - Commercial	2016	Kenworth	T440	3BKBLJ0X9HF147259	2-13567A
910	Sanitation - Commercial	2010	Kenworth	T800	1NKLJ50N9AR261304	2-2483
911	Sanitation - Residential	2018	Auto Car	Expeditor	5VCACDAP3J024214	Temp
912	Sanitation - Residential	2017	Auto Car	ACK 64	5VCACRUP2H4222716	2-15999B
913	Sanitation - Residential	2007	American LaFrance	CONDOR	55XHANCY7R210535	2-2448
914	Sanitation - Commercial	2003	Sterling	LTR500	2FZHAZAN83AL87200	2-2138
915	Sanitation - Commercial	2007	American LaFrance	CONDOR	55XHANCY17R247867	2-2419
916	Sanitation - Commercial	2016	Kenworth	T800	1NKLJ70M6HJ147118	2-13557B
917	Sanitation - Commercial	2013	Peterbilt	320	3BPZLJ0XG6F211433	2-58996
918	Sanitation - Commercial	2017	Kenworth	T440	3BKBLJ0XDH149742	2-15998B
919	Sanitation - Residential	2017	Auto Car	ACK64	5VCACRUP2H4222717	2-16000B
920	Sanitation - Residential	1998	Volvo	W064	4VHJCLP2ZN867570	2-1875
921	Sanitation - Commercial	2017	Kenworth	T440	3BKBLJ0XDH149743	2-15997B
923	Sanitation - Residential	2016	Peterbilt	320	3BPZLJ0XG6F100212	2-93977A
924	Sanitation - Residential	2012	Mack	LEU613	1M2AUJ2JC0CM006339	2-30134A

Average Vehicle Year FY 2018: 2011
Average Vehicle Year FY 2015: 2004

11 Year Maintenance Cost With Both Plans

Year	Actual/ Projected	Plan with no changes 7% Increase per year	Plan with Intercap Loan 6 new trucks 2021
2013	Actual	\$ 380,137.00	\$ 380,137.00
2014	Actual	\$ 397,455.00	\$ 397,455.00
2015	Actual	\$ 432,530.00	\$ 432,530.00
2016	Actual	\$ 462,807.10	\$ 459,543.00
2017	Actual	\$ 495,203.60	\$ 487,212.00
2018	Projected	\$ 529,867.85	\$ 355,000.00 ***
2019	Projected	\$ 566,958.60	\$ 362,100.00
2020	Projected	\$ 606,645.70	\$ 369,342.00
2021	Projected	\$ 649,110.90	\$ 376,728.84
2022	Projected	\$ 694,548.66	\$ 308,315.82
2023	Projected	\$ 743,167.07	\$ 314,482.13
Total 11 Year Cost		\$5,958,431.47	\$4,242,845.79

Expected Savings With New Units: \$1,715,585.68

***Actual Year Number. Two Year Average \$422,039.00

Previous Residential Rate Increases

Year	Residential Rate	Residential Increase
2007	\$8.97/mo.	\$0.27/mo.
2008	\$9.24/mo.	\$0.42/mo.
2009	\$9.66/mo.	0%
2010	\$9.66/mo.	\$0.30/mo.
2011	\$9.96/mo.	0%
2012	\$9.96/mo.	0%
2013	\$9.96/mo.	0%
2014	\$10.96/mo.	\$1.00/mo.
2015	\$11.51/mo.	\$0.55/mo.
2016	\$11.51/mo.	0%
2017 proposed	\$12.09/mo.	\$0.58/mo.

10 year average annual increase – 2.85%

MONTHLY RATES

RESIDENTIAL	CURRENT	PROPOSED
Regular 65 Gallon	\$ 9.63	\$ 10.11
Regular 96 Gallon	\$ 11.51	\$ 12.09
Senior Citizen	\$ 8.01	\$ 8.41

COMMERCIAL	CURRENT	PROPOSED
96 Gallon	\$ 21.25	\$ 21.25
300 Gallon (shared)	\$ 29.17	\$ 29.17
1.5 yard	\$ 34.19	\$ 34.19
2 yard	\$ 40.89	\$ 40.89
3 yard	\$ 58.67	\$ 58.67
4 yard	\$ 78.08	\$ 78.08
6 yard	\$116.22	\$116.22
8 yard	\$154.35	\$154.35
Cardboard Recycling	\$ 15.00	\$ 15.00

DROP BOX (per pick-up)	CURRENT	PROPOSED
3 yard construction dumpster	\$ 46.00	\$ 48.00
20 yard const. dumpster	\$272.00	\$285.00
30 yard const. dumpster	\$306.00	\$321.00
40 yard const. dumpster	\$335.00	\$352.00

per day rental fees \$ 2.00 \$ 2.00
(eliminate short term rental of \$4.00 per day)

Total Sanitation Fund Cash Flow with Capital Outlay/ Debt Service without Depreciation (2 Year Average)									
	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	Budgeted FY 2018 P/R Revenue (Residential)	Budgeted FY 2019 P/R Revenue (Commercial)	Projected FY 2020 P/R Revenue Increase	Projected FY 2021 P/R Revenue Increase	Projected FY 2022 P/R Revenue Increase	Projected FY 2023 P/R Revenue Increase
Beginning Cash Balance	\$115,605	\$352,346	\$664,601	\$552,800	\$349,582	\$267,748	\$199,686	\$169,423	\$197,476
Revenues									
Miscellaneous	\$8,826	\$11,988	\$13,921	\$9,625	\$5,500	\$5,500	\$5,775	\$5,775	\$5,775
Commercial utility	\$1,083,152	\$1,246,479	\$1,376,061	\$1,386,000	\$1,514,275	\$1,600,000	\$1,650,000	\$1,650,000	\$1,650,000
Utility Equipment Rentals	\$20,312	\$20,153	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Sanitation Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cardboard	\$5,647	\$7,752	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sanitation Lines	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest	\$4,242	\$4,945	\$4,471	\$0	\$0	\$0	\$0	\$0	\$0
Residential	\$2,214,496	\$2,175,100	\$2,389,061	\$2,465,557	\$2,535,754	\$2,646,900	\$2,646,900	\$2,646,900	\$2,646,900
State of Scarp & Surplus	\$1,912	\$1,204	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Intercap Loan	\$0	\$446,980	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,278,529	\$3,875,585	\$5,232,197	\$3,861,162	\$4,061,689	\$4,264,771	\$4,264,771	\$4,264,771	\$4,264,771
Expenses*									
Personnel Services	\$1,247,815	\$1,281,446	\$1,469,091	\$1,436,801	\$1,584,139	\$1,584,139	\$1,760,514	\$1,813,839	\$1,813,839
Supplies & Material	\$111,998	\$107,089	\$206,256	\$331,204	\$349,029	\$367,424	\$385,797	\$405,087	\$424,341
Other Purchased Services	\$28,146	\$21,711	\$16,011	\$24,496	\$26,101	\$27,447	\$28,420	\$29,820	\$30,241
Landfill Costs	\$613,152	\$655,641	\$685,444	\$662,280	\$615,733	\$625,460	\$661,431	\$697,562	\$671,428
Tirefill	\$0	\$240	\$0	\$2,000	\$2,000	\$2,335	\$2,335	\$2,335	\$2,335
Internal Serv Chrgs - Vehicle & Equip Maintenance	\$397,491	\$412,500	\$439,643	\$447,217	\$456,900	\$466,900	\$477,117	\$487,334	\$497,551
Internal Serv Chrgs - Other	\$284,175	\$275,706	\$269,616	\$289,108	\$314,158	\$325,804	\$340,157	\$354,874	\$369,674
Debt Service	\$0	\$0	\$286,146	\$275,897	\$262,314	\$262,314	\$262,314	\$262,314	\$0
Capital Outlay	\$508,300	\$465,276	\$1,218,937	\$228,073	\$170,000	\$248,800	\$248,800	\$248,800	\$248,800
Transfer Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$3,775,181	\$3,677,701	\$4,866,174	\$3,866,162	\$3,849,871	\$4,120,771	\$4,417,201	\$4,616,067	\$4,616,067
Revenues Over (Under) Expenses	(\$496,652)	\$197,884	(\$633,977)	(\$0.00)	(\$208,182)	(\$0.00)	(\$152,430)	(\$351,296)	(\$351,296)
Adjustment to receivables / payables	\$133,393	(\$188,624)	(\$49,027)	\$0	\$0	\$0	\$259,971	\$0	\$0
Ending Unrestricted Cash Balance	\$552,346	\$664,601	\$312,400	\$349,582	\$267,748	\$199,686	\$247,476	\$247,476	\$247,476
Current Debt Service	\$0	\$0	\$17,574	\$0	\$0	\$0	\$0	\$0	\$0
Maximum Principal & Interest	\$0	\$0	\$762,721	\$0	\$0	\$0	\$0	\$0	\$0

Expenses increased 5% starting in FY 2019, exception Internal Serv Chrgs - Vehicle & Equipment Maintenance
6% of operating expenses \$245,351 \$276,794 \$284,872 \$276,794 \$277,641 \$288,367 \$299,041 \$310,132 \$323,647
7% of operating expenses \$252,170 \$283,113 \$292,815 \$292,815 \$292,815 \$303,088 \$313,228 \$324,359 \$335,520
***Last debt service payment is 2/15/2022.
*Balance of the cash reserves for debt service.

Total Sanitation Fund Cash Flow with Capital Outlay/ Debt Service without Depreciation (Actual)									
	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	Budgeted FY 2018 P/R Revenue (Residential)	Budgeted FY 2019 P/R Revenue (Commercial)	Projected FY 2020 P/R Revenue Increase	Projected FY 2021 P/R Revenue Increase	Projected FY 2022 P/R Revenue Increase	Projected FY 2023 P/R Revenue Increase
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Current Statewide Landfill Rates

PUBLIC	RESIDENTIAL RATE	COMPETITION	LANDFILL FEE	OWN LANDFILL
Billings	\$10.71	NO	\$18.00	YES
Great Falls	\$11.51(\$12.09)	YES	\$25.61	NO
Helena	\$14.98	NO	\$30.25	NO
Havre	\$15.38	NO	\$37.04	NO
Kalispell	\$15.97	YES	\$31.05	NO
Bozeman	\$23.98	YES	\$27.00	NO
PRIVATE	RESIDENTIAL RATE	COMPETITION	LANDFILL FEE	OWN LANDFILL
MWS GF	\$10.46	YES	\$28.75	YES
MWS County	\$11.22 Black Eagle \$23.86 Belt	NO	\$28.75	YES
Evergreen Kalispell	\$15.95	YES	\$31.05	NO
Allied/Republic Bozeman (2016)	\$21.55	YES	\$29.70	NO
Allied/Republic Missoula	\$28.80	NO	\$62.96	YES

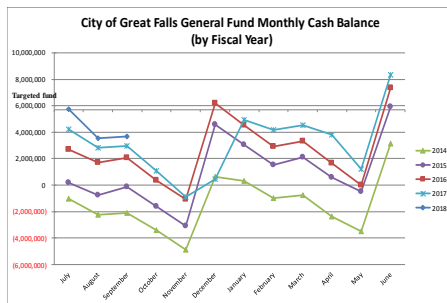
Fiscal Year 2018 Quarterly Budget Review 1st Quarter

General Fund Unreserved Fund Balance Three Year Comparison

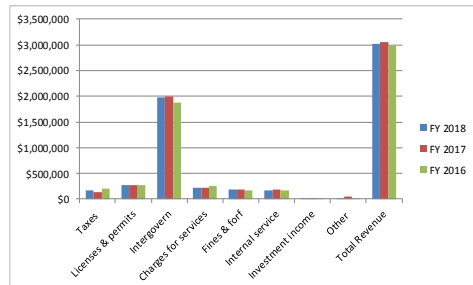
	Fiscal Year 2018	Fiscal Year 2017	Fiscal Year 2016
Beginning Fund balance, 7/1	\$8,742,657	\$7,026,833	\$3,068,392
Plus: Total YTD Revenues	\$3,027,214	\$3,045,442	\$2,977,211
Minus: Total YTD Expenses	<u>\$8,324,713</u>	<u>\$7,309,157</u>	<u>\$7,089,427</u>
Ending Fund balance, 9/30	\$3,445,158	\$2,763,118	(\$1,043,824)

FB: 11.22% of expenses; \$5,223,416 would be 17%; total budgeted expenses

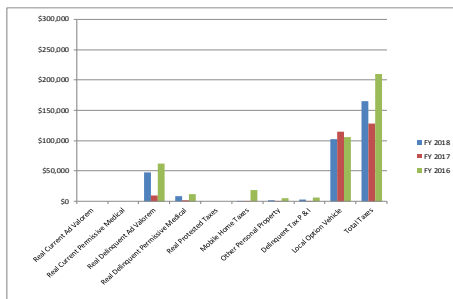
General Fund Cash Flow



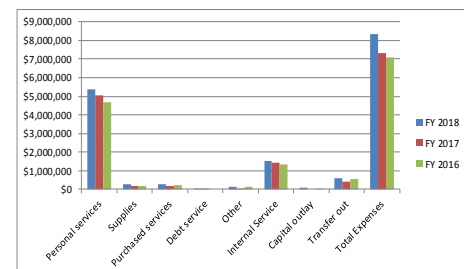
General Fund Three Year Revenue Comparison as of 9/30/xx



General Fund Three Year Tax Revenue Comparison as of 9/30/xx



General Fund Three Year Expense Comparison as of 9/30/xx

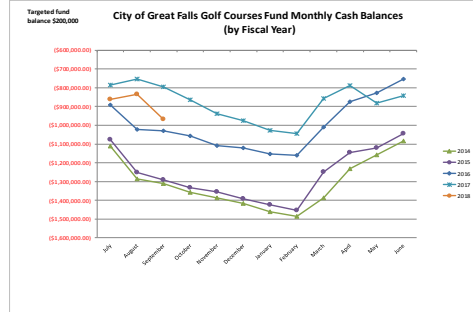


Highlighted Funds – Golf Courses Three Year Comparison as of 9/30/XX

	Fiscal Year 2018	Fiscal Year 2017	Fiscal Year 2016
Beginning Fund balance, 7/1	(\$948,090)	(\$848,200)	(\$925,713)
Plus: Total YTD Operating Revenues	\$395,533	\$389,209	\$414,821
Plus: Total YTD Transfers In			\$25,000
Plus: Total YTD Revenues	<u>\$395,533</u>	<u>\$389,209</u>	<u>\$439,821</u>
Minus: Total YTD Expenses	<u>\$453,436</u>	<u>\$348,491</u>	<u>\$588,948</u>
Ending Fund balance, 9/30	(\$1,005,993)	(\$807,482)	(\$1,074,840)

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Golf Courses Cash Flow



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Highlighted Funds – Swimming Pools Three Year Comparison as of 9/30/XX

	Fiscal Year 2018	Fiscal Year 2017	Fiscal Year 2016
Beginning Fund balance, 7/1	\$133,382	\$117,523	\$44,906
Plus: Total YTD Operating Revenues	\$376,371	\$321,968	\$257,843
Plus: Total YTD Transfers In	\$66,966	\$66,966	\$95,347
Plus: Total YTD Revenues	<u>\$443,337</u>	<u>\$388,934</u>	<u>\$353,190</u>
Minus: Total YTD Expenses	<u>\$361,461</u>	<u>\$325,506</u>	<u>\$460,293</u>
Ending Fund balance, 9/30	\$215,258	\$180,951	(\$62,197)

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Highlighted Funds – Parking Three Year Comparison as of 9/30/XX

	Fiscal Year 2018	Fiscal Year 2017	Fiscal Year 2016
Beginning Fund balance, 7/1	\$410,692	\$365,339	\$560,503
Plus: Total YTD Operating Revenues	\$131,150	\$141,900	\$141,489
Plus: Total YTD Transfers In	\$0	\$0	\$0
Plus: Total YTD Revenues	<u>\$131,150</u>	<u>\$141,900</u>	<u>\$141,489</u>
Minus: Total YTD Expenses	<u>\$115,169</u>	<u>\$111,940</u>	<u>\$98,024</u>
Ending Fund balance, 9/30	\$426,673	\$395,299	\$603,968

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Highlighted Funds – CC Events Three Year Comparison as of 9/30/XX

	Fiscal Year 2018	Fiscal Year 2017	Fiscal Year 2016
Beginning Fund balance, 7/1	\$110,747	\$114,646	\$118,325
Plus: Total YTD Operating Revenues	\$28,743	\$35,980	\$37,545
Plus: Total YTD Transfers- In	\$55,935	\$55,935	\$46,940
Plus: Total YTD Revenues	<u>\$84,678</u>	<u>\$91,915</u>	<u>\$84,485</u>
Minus: Total YTD Expenses	<u>\$132,426</u>	<u>\$130,769</u>	<u>\$113,265</u>
Ending Fund balance, 9/30	\$62,999	\$75,792	\$89,545

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